

REPORT Administration/Finance/Fire

Committee

DATE: February 20, 2018 **REPORT NO:** RFD-T-05-18

SUBJECT: 2018 Draft Operating and Capital Budget Information Report

CONTACT: Donna DeFilippis, Treasurer/Director of Finance

OVERVIEW:

- Council is presented with a Draft 2018 Operating and Capital Budget which
 results in a general tax levy of \$6,357,400, which would result in an approximate
 increase of \$44.32 (3.91%) to the Township portion of taxes to an average
 homeowner.
- The Draft 2018 Operating and Capital Budget includes the second allocation towards the MURS (Multi-Use Recreational Site) project of \$298,000.
- Every \$59,000 of additional expenditure added to this Draft Budget equates to a 1% general tax levy adjustment which represents an \$11.00 increase in taxes to the average homeowner
- Council is presented with three service level requests which, if approved, would increase the operating budget by \$209,800 resulting in a general tax levy of \$6,493,400. This would result in an \$83.23 (7.34%) increase to the Township portion of taxes to an average homeowner.
- Budget approval is scheduled for Monday, March 19th (and Tuesday, March 20th, if necessary)

RECOMMENDATION:

- 1. That, Report RFD-T-05-18, regarding the "2018 Draft Operating and Capital Budget Information Report", dated February 20, 2018 be received for information; and,
- 2. That, Council authorize the transfer of \$598,974 from the Road Settlement Fund Reserve in order to partially finance the following Road Resurfacing Projects:
 - Twenty Rd, between Abingdon Rd. and Westbrook Rd.
 - Twenty Rd, between RR14 and S. G. Rd 8
 - S.Chippawa Rd., between N. Chippawa Rd & RR14
- 3. That the Draft budget be presented at the Open House on Thursday, February 22nd, 2018.

ATTACHMENTS:

Schedule A Draft 2018 Operating Budget Summary

• Schedule B 2018 Service Level Requests

Schedule C Draft 2018 Proposed Capital Projects
 Schedule D Draft 2018 Proposed Special Projects

• Schedule E Draft Ten Year Capital Plan

• Schedule F Detail Draft Ten Year Capital Plans

BACKGROUND:

Approval of the 2018 Operating and Capital Budget is scheduled to take place on Monday, March 19th, 2018. If necessary, Tuesday, March 20th has also been set aside as a budget meeting. The purpose of this report is to give Council an opportunity to review the draft budget prior to the formal budget meeting, and prior to the Public Budget Open House. The detailed final draft budget book will be delivered to Members of Council at the Planning Committee meeting scheduled for Monday, March 12, 2018. The final draft budget book will also be available digitally.

A Budget Open House will be held on Thursday, February 22nd at 7:00pm in the Council Chambers. At the Open House, a presentation outlining the 2018 Draft Operating and Capital Budgets will be made. In addition, there will be an opportunity for the public to ask staff questions regarding the draft budget.

It is important for Council to realize that every \$59,000 increase or decrease in the tax funded budget equates to a 1% general tax levy adjustment. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year. Every \$10,000 of expenditure added to this budget will result in approximately a \$1.85 increase in taxes. This information should assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax base impacts the average residence.

Council is reminded that this budget is being presented using the Township's new chart of accounts structure. The 2018 budget is the first financial report being presented to Council in this format. In 2017, while staff implemented a new Financial Software platform a complete re-design of the Chart of Accounts was also undertaken. This redesign was necessary to align all of the various reporting requirements the Township has and will also provide more detailed information going forward. However, for 2018 only, prior year comparisons on a line-by-line basis is challenging. Therefore, staff will be providing details as to the significant driving factors impacting the 2018 budget, as opposed to a detailed variance analysis that was provided in the past. Again, this will only be the case for the 2018 budget, going forward, detailed variance analysis will be delivered.

CURRENT SITUATION:

This section of the report will highlight key differences or general information as it relates to the operations of the Township and items funded from operating revenues. The

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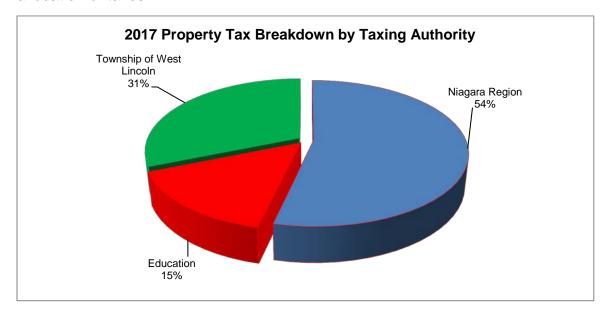
increase in the general tax levy results in an estimated \$44.32 (3.91%) increase to the lower tier taxes paid by an average homeowner. This figure includes the second allocation towards the MURS project totalling \$298,000. The 2018 levy requirement of \$6,357,400 represents a 7.83% increase over the 2017 levy. However, assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2018 budget assessment growth is estimated at \$222,000 (3.8%). This means that of the \$461,400 increase in the required tax levy, the first \$222,000 of that increase does not increase the taxes paid by property owners.

The chart below highlights the impact of growth on the tax levy:

	2018	2017	\$ Change	% Change
General Levy Requirement	\$6,357,400	\$5,896,000	\$461,400	7.83%
Less: Assessment Growth	\$ 222,000	\$ -	\$222,000	
Net Levy Requirement	\$6,135,400	\$5,896,000	\$239,400	4.06%

Municipal Tax Bill:

The municipal tax bill has three portions which need to be explained. The municipality collects taxes for itself, the Niagara Region, and the School Boards. The Township has no control over the Region or School Board rates. We bill, collect and then remit their portions to them. In 2017, the portion of the total tax billing related to the Township's budget was approximately 31%, the Regional portion was 54% and Education was 15%. This distribution has not varied significantly over past years. The chart below highlights the allocation of taxes.



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At the time of preparation of this report, the 2018 Niagara Region tax rates have not been determined, however, the Region has approved a 2% tax increase. However, it is likely that the increase in Regional taxes to the average homeowner in West Lincoln will be higher than 2% given the fact that West Lincoln's assessment growth relative to the other Niagara Municipalities assessment growth is on the high end. This results in West Lincoln paying a proportionately higher amount of Regional Taxes. For the purpose of this report, it is being assumed that Niagara Region taxes will actually increase 3%. The education rates for 2018 have been released from the Province. The Residential Education rate is .00170000 in 2018 as opposed to .00179000 in 2017.

The draft budget presented to Council proposes a general municipal tax levy increase of 7.83% which is an increase in net tax revenue requirements of \$461,400 year over year. This equates to an estimated annual **increase** of approximately **\$44.32** to the West Lincoln portion of taxes for an average assessed home (not including the urban service area charges for sidewalk and streetlights). In 2017, the average home in the urban area paid \$75.00 for streetlight and sidewalk services. The 2018 Draft Budget is indicating that the amount paid for streetlight and sidewalk services for an average homeowner will be \$80.00 annually. The 2018 budget has a total urban service area levy of \$186,900 compared to a total levy of \$165,000 in 2017. The increase in the 2018 budget is attributable to higher allocations for program support, in particular, staffing costs and corporate insurance. In prior year budgets, the allocation to the Sidewalk budget was not reflective of its proportionate share of the Township's total infrastructure costs and insurance costs. Any changes to the urban sidewalk or urban streetlight budgets will alter the amount above.

An important factor in determining the impact of the tax levy to homeowners is to determine the average residential assessment. In 2017, the average residential assessment was \$326,794, whereas in 2018 it is \$345,042. The 2018 figure will be used in any analysis into the impacts of the budget to homeowners. This average assessment is for a single detached residential property.

The chart below is an **estimate** of the impact of all three taxing authorities to the average homeowner in 2018. Please note that the chart below is **based on the 2017 tax ratios**. Any changes to the tax ratios made in 2018 will impact the residential tax rate. Tax ratios are established by the Upper Tier municipality after consultation with the Lower Tier municipalities. At the time of preparation of this report, there has been some discussion regarding adjustments to the Multi-Residential Tax Ratio which currently has a weighting of 2.00. If the ratio is reduced for this tax class, the residential tax class will see an increase.

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	201	8 Total Taxes	201	7 Total Taxes	\$	Change	% Change
Assessed Value	\$	345,042.00	\$	326,794.00	\$1	8,248.00	5.58%
Municipal	\$	1,178.87	\$	1,134.55	\$	44.32	3.91%
Street Lights	\$	40.84	\$	44.92	-\$	4.08	-9.08%
Sidewalks	\$	38.77	\$	30.10	\$	8.67	28.80%
Total Township	\$	1,258.48	\$	1,209.57	\$	48.91	4.04%
					\$	-	
Region*	\$	2,113.10	\$	2,051.55	\$	61.55	3.00%
Education	\$	586.57	\$	584.96	\$	1.61	0.28%
					\$	-	
TOTAL	\$	3,958.15	\$	3,846.08	\$	112.07	2.91%
* assume 3% increase	to Niaga	ra Region port	tion (of taxes			

Service Level Changes:

The chart below highlights three service level changes to be discussed as part of the 2018 Budget deliberations. **Schedule B** to this report provides the detailed justification sheets related to each request. The chart below outlines the impact individually and in total if all three requests are approved. Again, the impact to taxes is based on an average assessed home of \$345,042. Please note that prior to any service level requests, Township taxes are estimated to increase by \$44.32 or 3.91%. If all of the service requests were approved, these figures would change to \$83.23 or 7.34% respectively. It is important to note that the analysis below looks at the annual impact of these service level requests.

Request	mpact to rating Fund	ddition to rage Taxes Paid	Resulting overall tax increase
Addition of 2 Truck Drivers	\$ 164,000	\$ 30.41	6.59%
Increased Allocation for CIP (Community Improvement Program)	\$ 40,000	\$ 7.42	4.56%
Addition of a new Bylaw Officer	\$ 5,800	\$ 1.08	4.00%
Total	\$ 209,800	\$ 38.91	7.34%

OPERATING BUDGET ANALYSIS:

The following section highlights some specific items and departmental operations.

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General Revenues:

In 2018, the Township will take advantage of two positive impacts to its general revenues. The Ontario Municipal Partnership Fund (OMPF) has increased to \$954,800 in 2018, resulting in an increase in revenue of \$82,400. The Township receives funding from the OMPF through two allocations: Rural Communities Grant and Northern and Rural Fiscal Circumstances Grant. The Rural Communities Grant recognizes the unique challenges of municipalities with rural farming communities. The 2018 Payments in Lieu (PIL) have a higher amount budgeted of approximately \$319,000 compared to prior year. This is a result of a correction to the sharing provisions with the upper tier and education.

Offsetting these positive revenue items is a decrease of \$55,000 in penalty revenue and a decrease of \$25,000 in investment revenue. Penalty revenue is being decreased since staff's efforts in collections is resulting in less properties in arrears. Investment revenue is being reduced as the Township will be using reserves and development charges to fund Capital projects, thus lowering the amount of funds available for investment.

Also included in General Revenues is the anticipated contribution from the Wind Turbine Community Fund. These funds are directly transferred into the Wind Turbine Community Fund Reserve under the General Expenditure area of the budget, resulting in no impact to the budget. The funds will be used to fund the MURS debt repayment as previously approved by Council.

In 2018, the Urban Service Area Tax Levy revenue for Street lights and Sidewalks will be reported within the appropriate operating budget, it is no longer part of General Revenues.

General Expenditures:

It is wise financial planning to ensure that adequate balances are available within the Township's reserves. The 2018 Draft Budget includes the following contribution to reserves under General Expenditures:

Capital Reserve: \$112,300
Technology Reserve: \$15,000
Facility Reserve: \$56,200

The amounts being transferred to the above three reserves are following the guidelines set out in the Township's Reserve Policy.

Also included under General Expenditures is the first re-payment towards the MURS debt totalling \$512,600. In February 2018, The Township will receive \$15 million as the first debenture drawn for this project. The first payment of interest and principal will be due in August 2018. The remaining amount of the debt will be requisitioned closer to project completion.

The difference between the total MURS requisition in the levy of \$581,600 and the amount

required for the debt repayment of \$512,600, being \$69,000 will be transferred to the Facility Reserve so it is available for future debt payments.

Additional reserve transfers are made within specific departmental budgets.

Departmental Budgets:

As indicated earlier in this report, it is difficult to provide a line by line analysis of variances in operating budgets year over year due to the changes implemented with the new chart of accounts. This section of the report will highlight to Council the more significant items driving the 2018 Budget.

Library Services:

The transfer to the Library Reserve has increased by \$38,700, with the 2018 budget requesting a \$50,000 increase to the Library Reserve. In addition, pay equity salary adjustments have resulted in an approximate increase to the Library budget totalling \$43,000. Finally, Bill 148 has impacted this budget due to the mandated increase in minimum wage, resulting in a \$10,000 increase. The above three elements, totalling **\$91,700** are the major contributors to the increase in the Library operating budget.

Recreational and Cultural Services:

This service area has also been impacted by Bill 148's provision to provide a higher minimum wage and the changes to the calculation of Statutory Holiday pay. For Recreational Programming the impact is \$22,000 and for Parks the impact is \$8,000 for a total of \$30,000.

Storm Sewer:

The Storm Sewer service area is a new operating budget that is being included in the 2018 budget with a total budget of \$112,300. A portion of that amount (\$63,700) which represents rural storm sewer maintenance was budgeted for under Roads Maintenance in previous years. The remaining amount of **\$48,600** represents Urban Storm Sewer maintenance costs. In the past, allocations were not being made to this critical service area of the Township.

Equipment Reserve:

An increase has been made to the Transfer to the Equipment Reserve. This reserve has been increased to \$350,000 from \$237,000 for a total increase of **\$113,000**. This increase is necessary if the Equipment and Rolling Stock capital expenditures within the ten year capital plan are to be properly funded. This cost is allocated between various service budgets within Transportation Services, Environmental Services and Recreational and Cultural Services.

Fire Service:

The transfer to the Fire Reserve has been increased to \$300,000 from \$250,000 resulting in a \$50,000 increase to the Fire Operating Budget. The Fire Service budget has also

faced pressure as a result of a proposed new servicing agreement with the City of St. Catharines for the annual maintenance fee for new radios. This has increased the Fire Service budget by \$30,000. The above two adjustment total **\$80,000**.

Bridges:

The transfer to the Bridge Reserve has been increased to \$130,000 from the 2017 transfer of \$55,600, resulting in a **\$74,400** increase to the Operating Fund. This increase in the transfer to the Bridge Reserve is necessary to ensure adequate funding for future Capital works.

The above factors **total \$437,700** which represents a 5.90% increase over the 2017 operating budget. If the above items are removed, the overall operating increase would be \$75,200 or a 1% increase over the 2017 budget, which is within the guidance set by Council.

CAPITAL AND SPECIAL PROJECT BUDGET ANALYSIS:

Schedule C and D represent both Capital and Special Projects requested for 2018. Schedule E is the summarized ten year Capital Plan.

For 2018, we are categorizing capital between Tangible Capital Assets (TCA) which the Township will capitalize and depreciate and Special Projects. Special Projects are often referred internally to as capital, however, they do not meet the definition of TCA and thus are listed separately.

Schedules C and D indicate a total expenditure of \$4,607,300. Of that total, \$132,000 is being funded through the Operating Fund. Any changes to those projects funded through the Operating Fund will have a direct impact to the tax levy.

Report RFD-T-02-18, "2016 Asset Management Plan" presented to Council on January 28th, 2018 recommended a 3.6% increase to the asset replacement allocation which would mean an additional \$202,000 allocation to asset replacement in the 2018 budget. The 2018 budget as presented to Council includes a \$236,800 increase to asset replacement via increases to the Bridge, Fire and Equipment Reserves.

The 2018 Capital and Special Projects presented to Council are presenting a challenge to the level of reserves available to fund both current and future capital. Below is further discussion regarding those reserves that are under pressure.

Bridge Reserve:

The estimated uncommitted closing balance as of December 31, 2017 in the Bridge Reserve is \$89,000. The 2018 budget has an additional allocation to the Bridge Reserve of \$130,000 which is an increase of \$73,800 over the 2017 allocation, resulting in an uncommitted reserve of \$219,000 at the end of 2018. The 2018 budget requires a transfer

from the Bridge Reserve of \$196,350. Looking over the next ten years, the requirement from the Bridge Reserve from 2018 to 2027 totals \$3,729,750. In order to meet these requirements the annual contribution to the Bridge Reserve should be approximately \$370,000. Staff has increased the transfer to \$130,000 as a first step to meet the required funding level. It is likely that debt issuance will have to take place in order to finance the future Bridge Works.

Fire Reserve:

The estimated uncommitted closing balance as of December 31, 2017 in the Fire Reserve is a negative balance of \$19,300. The 2018 budget has a transfer to the Fire Reserve of \$300,000 (an increase of \$50,000 over 2017). Based on the requested projects in the 2018 budget, the Fire Reserve closing balance at the end of 2018 would be in a **negative** balance of \$359,160. Looking ahead, 2019 requires a draw of \$507,000 and 2020 would require a draw of \$468,000 from the Fire Reserve. Based on annual contribution of \$300,000, the reserve will continue to be in negative position with a negative balance of \$556,160 projected for 2019 and a negative balance of \$734,160 projected for 2020. If expenditure occurs at this rate, the Township will be required to borrow internally from other reserves in order to have the cash flow available to purchase these items. Over the years of 2021 to 2023, the other reserve would be paid back leaving a balance in the Fire Reserve of \$62,840. In 2024, there is a planned replacement of the Aerial Truck that will have to be financed through a debenture issue. Staff is recommending that if Council approves internal borrowing, that the Industrial Park Reserve which has an estimated closing balance at the end of 2017 of \$883,000, be utilized.

Equipment Reserve:

The estimated uncommitted closing balance as of December 31, 2017 in the Equipment Reserve is \$487,400. The 2018 budget also has a transfer to the Equipment Reserve of \$350,000 which is an increase of \$113,000 over the prior year transfer of \$237,000. This increase has been made due to the demands over the next ten years on the Equipment Reserve. A total requirement of \$4,943,500 will be needed over the next ten years. In order to provide full funding, this allocation should be closer to \$400,000 annually. The projects in the 2018 Capital Budget require a draw upon that reserve of \$471,700, which will leave the reserve in a positive balance at the end of 2018.

Capital Reserve:

The estimated uncommitted closing balance as of December 31, 2017 in the Capital Reserve is \$689,000. The 2018 budget includes a contribution to the Capital Reserve of \$112,300 resulting in a balance of \$801,300 at the beginning of 2018. The 2018 Capital and Special Projects budgets require a transfer of \$1,123,574 from the Capital Reserve. Looking over the next ten years, the total requirement from the Capital Reserve would be \$8,354,134. In order to meet that demand, the annual contribution to the Capital Reserve would have to be approximately \$770,000. It is likely that debt issuance will be necessary in order to complete all of the projects in the ten year capital plan.

Included as projects that require funding from the Capital Reserve are three Road-Surfacing Projects totalling \$810,000 with a \$598,974 requirement from the Capital Reserve. The three projects are as follows:

Project	Total Cost
Twenty Rd, between Abingdon Rd. and Westbrook Rd.	\$370,000
Twenty Rd, between RR14 and S. G. Rd 8	\$ 70,000
S.Chippawa Rd., between N. Chippawa Rd & RR14	\$370,000
Total	\$810,000
Revenue Source	Financing
Development Charges	\$38,500
OCIF Grant	\$172,526
Capital Reserve	\$598,974
Total	\$810,000

Staff is recommending that a transfer be made from the Road Agreement Settlement Reserve for \$598,974 to fund the above three road projects. There would be a remaining balance in that reserve of approximately \$864,000 after this recommended transfer.

INTER-DEPARTMENTAL COMMENTS:

Department Heads have all been involved in the creation of their own budget documents. Department Heads worked with their staff to send in initial budget plans which have undergone some change through meetings with the Treasurer and Acting CAO to get to the final draft document as presented to Council.

CONCLUSION:

It is concluded that the 2018 Draft Operating and Capital Budgets be accepted by Council as information. In addition, it is recommended that a transfer from the Road Agreement Settlement Reserve of \$598,974 to fund three road surfacing projects be approved. A Budget Open House will be held on Thursday, February 22nd at 7:00 pm. Two dates have been set aside for discussion and approval of the 2017 budget: Monday, March19, 2018 at 6:30pm and Tuesday, March 20, 2018 at 6:30pm, if necessary.

Prepared by: Approved by:

Donna Defilippes Donna DeFilippis, CPA, CA

Treasurer/Director of Finance

Carolyn Langley Acting CAO/Clerk

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TOWNSHIP OF WEST LINCOLN 2018 Budget Operating Budget Summary

	2018 Budget	2017 Budget	Difference	Difference
	\$	\$	\$	%
General Revenue Taxation Revenue	•	·	•	
TAX LEVY RESIDENTIAL	6,357,400	5,896,000	461,400	7.83%
SUPPLEMENTAL TAX LEVY RESIDENT	50,000	65,000 -	15,000	-23.08%
	6,407,400	5,961,000	446,400	7.49%
Payments in Lieu of Taxation				
PILS COMMERCIAL	697,000	377,200	319,800	84.78%
	697,000	377,200	319,800	84.78%
Licenses & Permits				
GF-TRAILER LICENSES	600	600	-	0.00%
GF-HUNTING LICENSES	400	400	-	0.00%
GF-LOTTERY LICENSES	3,500	3,700 -	200	-5.41%
	4,500	4,700 -	200	-4.26%
Rents & Concessions				
GF-PROPERTY RENTAL	46,400	48,500 -	2,100	-4.33%
	46,400	48,500 -		-4.33%
Government Transfers GF-OMPF	054 900	972 400	92 400	9.45%
Gr-OMFF	954,800 954,800	872,400 872,400	82,400 82,400	9.45%
	00.,000	0.2,.00	02,100	0.1070
Penalty & Interest Revenue				
GF-P&I TAXES	325,000	380,000 -	55,000	-14.47%
	325,000	380,000 -	55,000	-14.47%
Investment Income				
GF-CIBC INTEREST	65,000	89,000 -	24,000	-26.97%
GF-MERIDIAN INTEREST	5,000		5,000	100.00%
GF-RBC DOMINION INTEREST	70,000	76,000 -	6,000	-7.89%
	140,000	165,000 -	25,000	-15.15%
Other Revenue				
GF-MISCELLANEOUS	5,000	6,400 -	1,400	-21.88%
GF-DONATIONS	420,000	-	420,000	100.00%
	425,000	6,400	418,600	6540.63%
Funding From Accumulated Surplus				
GF-TRSF FROM PY SURPLUS	100,000	100,000	-	0.00%
GF-TSFR FROM WORKING FUNDS	45,000	45,000	-	0.00%
	145,000	145,000	-	0.00%
Total General Revenue	9,145,100	7,960,200	1,184,900	14.89%
	5,1.15,155	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	1 1.0070
General Expenditure				
Debt Repayment	262 600		202.000	100.000/
GF-DEBENTURE INTEREST GF-DEBENTURE PRINCIPAL	262,600 250,000	-	262,600 250,000	100.00% 100.00%
OF BEBENTONE FRINGII AE	512,600	=	512,600	100.00%
Reserve Contributions				
GF-CONTRIB TO CAPITAL GF-CONTRIB TO CONTINGENCY	112,300	177,300 - 37,200 -	65,000 37,200	-36.66% -100.00%
GF-CONTRIB TO FACILITIES	125,100	283,500 -	158,400	-55.87%
GF-CONTRIB TO TECHNOLOGY	15,000	15,000	-	0.00%
GF-CONTRIB TO WT COM FUND RESERVE	420,000	-	420,000	100.00%
	670 400	F12.000	450 400	31.07%
	672,400	513,000	159,400	31.07%
Total General Expenses	1,185,000	513,000	672,000	130.99%
		·	<u> </u>	
Total Operating Expenditures	7,960,100	7,447,200	512,900	6.89%
Total 2018 Budget	9,145,100	7,960,200	1,184,900	14.89%
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TOWNSHIP OF WEST LINCOLN 2018 Budget Operating Budget Summary

S		2018 Budget	2017 Budget	Difference	Difference
Corporate Management 1,611,800 1,493,700 118,100 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 18,74 14,310 18,74 14,310 18,74 14,310 18,74 14,310 18,74 14,310 18,74 14,310 14,310 18,74 14,310 14,310 18,74 14,310 14,310 18,74 14,310 14,310 14,310 18,74 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310 14,310					
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Mayor and Councillors 195,900 192,300 3,800 1,87%	· · · · · · · · · · · · · · · · · · ·				
Total General Government	-				
Protection Services	•				
ByLaw Enforcement & Parking 88,600 86,100 2,500 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90% 2,90	Total General Government	1,844,200	1,701,000	143,200	8.42%
ByLaw Enforcement & Parking Provincial Offences Act (POA)	Protection Services				
Provincial Offences Act (POA)				,	9.76%
Total Protection Services	•				
Total Protection Services	` '			300	
Transportation Services Traffic Operations & Roadside Maintenance Services Operating Roads - Paved & Unpaved Operating Winter Control 194,900 7,700 187,200 2431.17% 22.58% 20.20% 2,081,700 53,700 -2.58% 25.50% 612,100 69,600 -11,37% 25.50% 612,100 69,600 -11,37% 25.50% 20.20% 20.20% 12,800 124,600 76,300 61,24% 20.20% 21,800 19,05% 25.20% 21,800 19,05% 25.20% 21,800 19,05% 25.20% 21,800 19,05% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.57% 25.20% 21,800 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7.20% 21,200 -7				104 000	
Tartic Operations & Roadside Maintenance Services Operating 194,900 7,700 187,200 2431.177%	Total Protection Services	1,226,900	1,122,900	104,000	11.00%
Roads - Paved & Unpaved Operating 2,028,000 2,081,700 53,700 -2.58% Winter Control 542,500 612,100 69,600 -11.37% 112,300 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 61,24% 6	Transportation Services				
Winter Control Bridges 200,900 124,600 76,300 61,24% 76,300 61,24% 76,300 61,24% 76,300 61,24% 76,300 67,200 12,800 19,05% 76,300 67,200 48,000 76,200 76,300 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 76,200 7	raffic Operations & Roadside Maintenance Services Operating	194,900	7,700	187,200	2431.17%
Bridges 200,900 124,600 76,300 61,24% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05% 19,05%	Roads - Paved & Unpaved Operating	2,028,000	2,081,700	- 53,700	-2.58%
Crossing Guards Streetlights Streetlights 45,200 48,900 - 3,700 -7,57%	Winter Control	542,500	612,100	- 69,600	-11.37%
Streetlights	Bridges	200,900	124,600	76,300	61.24%
Total Transportation Services 3,091,500 2,942,200 149,300 5.07%	Crossing Guards	80,000	67,200	12,800	19.05%
Storm Sewer 112,300 - 112,300 100.00%	Streetlights	45,200	48,900	- 3,700	-7.57%
Total Environmental Services	Total Transportation Services	3,091,500	2,942,200	149,300	5.07%
Cemetery 68,400 70,800 - 2,400 -3,39%	Storm Sewer		<u>.</u>		100.00% 100.00%
Recreational and Cultural Services Rec Facilities 276,500 831,000 554,500 66.73% Rec Programming 221,300 - 221,300 100.00% Parks 370,600 - 370,600 100.00% Planning and Cultural Services 868,400 831,000 37,400 4.50% Planning and Development 187,600 197,900 - 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	Health Services				
Recreational and Cultural Services Rec Facilities 276,500 831,000 554,500 -66.73% Rec Programming 221,300 - 221,300 100.00% Parks 370,600 - 370,600 100.00% Total Recreational and Cultural Services 868,400 831,000 37,400 4.50% Planning and Development Planning and Heritage 187,600 197,900 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	•				-3.39%
Rec Facilities 276,500 831,000 - 554,500 -66.73% Rec Programming 221,300 - 221,300 100.00% Parks 370,600 - 370,600 100.00% Total Recreational and Cultural Services 868,400 831,000 37,400 4.50% Planning and Development 187,600 197,900 - 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	Total Health Services	68,400	70,800	- 2,400	-3.39%
Rec Facilities 276,500 831,000 - 554,500 -66.73% Rec Programming 221,300 - 221,300 100.00% Parks 370,600 - 370,600 100.00% Total Recreational and Cultural Services 868,400 831,000 37,400 4.50% Planning and Development 187,600 197,900 - 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	Decree the select Outtood Outtoo				
Rec Programming 221,300 - 221,300 100.00% Parks 370,600 - 370,600 100.00% Total Recreational and Cultural Services 868,400 831,000 37,400 4.50% Planning and Development Planning and Heritage 187,600 197,900 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service) 100.00% Contact		070 500	004 000	554500	00.700/
Parks 370,600 - 370,600 100.00%			831,000		
Planning and Development			-		
Planning and Development Planning and Heritage 187,600 197,900 - 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)			831.000		-
Planning and Heritage 187,600 197,900 - 10,300 -5.20% Drainage 50,300 45,500 4,800 10.55% Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)			, , , , , , , , , , , , , , , , , , , ,	- ,	
Drainage 50,300 45,500 4,800 10.55%					
Total Planning and Development 237,900 243,400 - 5,500 -2.26% Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)					
Library Services 510,500 418,500 92,000 21.98% Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	· · · · · · · · · · · · · · · · · · ·				-
Facilities - 117,400 - 117,400 100.00% (in 2018 Facilities are budgeted within appropriate service)	Total Planning and Development	237,900	243,400	- 5,500	-2.26%
(in 2018 Facilities are budgeted within appropriate service)	Library Services	510,500	418,500	92,000	21.98%
(in 2018 Facilities are budgeted within appropriate service)	Facilities	-	117,400	- 117,400	100.00%
TOTAL 2018 OPERATING EXPENDITURE 7,960,100 7,447,200 512,900 6.89%			•	•	
	TOTAL 2018 OPERATING EXPENDITURE	7,960,100	7,447,200	512,900	6.89%



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SERVICE AREA

Transportation Services

SERVICE CHANGE

Staffing Level Change Request - Roads

JUSTIFICATION

Public Works is requesting a staffing level change, being the addition of two (2) truck driver positions to manage the increased service level demands associated with the significant growth experienced by the Township as well as increased regulatory requirements. Those regulatory requirements include but are not limited to the new Provincial Legislation that regulates minimum operational service delivery (Provincial Minimum Maintenance Standards (MMS), O.Reg. 232/02) and numerous water regulations.

The addition of the two positions will provide the required resources to properly address road and sidewalk infrastructure as well as sub-surface infrastructure works (ie. water, sewer, drainage, guard rails, etc.).

It is important to note that the current compliment of 8 full time operators has not increased in many years although demands are continually increasing. It is very difficult to maintain current service levels and we are dealing with deficiencies during all seasons. It is noted that water department staff often have to work for the roads department to meet the demands which takes them away from their duties and we are often called upon to assist other departments

Staff advises that given the significant growth that the Township's road network has experienced, at minimum, an increase of two (2) full-time truck driver positions is required to address the operational requirements for the public works department

BUDGET IMPACT

The analysis below is based on the annualized costs. A Mitigating factor is that Transportation Services has a new Revenue Stream called Road Allowance License of \$88,000

Department	Increase	Impact						
Transportation Services	\$164,000	Increase to the Tax Levy.						



2018

SERVICE AREA

_18100_Planning_Development

SERVICE CHANGE

CIP - Community Improvement Fund

JUSTIFICATION

This account is important to assist with redevelopment opportunities within Downtown and Brownfield sites. Infill and intensification is critical to future growth and development of Smithville and West Lincoln. There are matching dollars available from the Region. This proposal is to top up and existing account. As at the end of 2017, there is \$69,937 committed to this fund in the Planning Reserve. This request is for an additional \$40,000 to be added to this fund, resulting in a balance of \$109,937.

BUDGET IMPACT

Increase	Impact
¢40,000	Ingresses to the Tay Love
\$ 4 0,000	Increase to the Tax Levy
	Increase \$40,000



2018

SERVICE AREA

Building & Enforcement Department

SERVICE CHANGE Hiring of New Full Time By-Law Enforcement Officer

JUSTIFICATION

The ability for both by-law enforcment and building inspection to be conducted by the same resource has been challenged and is effecting the provision of service in these areas. To address these challenges thus ensuring that mandatory service levels are met in both areas of jurisdiction an additional human resource is required to divide the work thus allowing for both primary functions, building and by-law enforcement, to be handled appropriately. Through the addition of the new enforcement officer position the necessary time can be spent resolving enforcement matters while leaving the building inspector to conduct the mandated construction inspection as required through the

This position will only be added when it is determined as necessary in order to maintain proper service levels. The need will be monitored and hiring will only take place once an increased need is evident.

BUDGET IMPACT

The analysis below is based on the assumption that a new ByLaw Officer would be in a similar salary grid as the Building Inspection position. In addition, the analysis below has been annualized.

Department	Increas	e	Impact
			Decrease to Building Department Reserve which may lead to increase in Building
Building Inspection	\$	73,400	Department User Fees
ByLaw Enforcment	\$	5,800	Increase to the tax levy

2018 CAPITAL BUDGET

	Expenditure	Developmer Charges	nt Bridge Reserve	Building Dept. Reserve	Capital Reserve	Equipment Reserve	Facilities Reserve	Fire Reserve	Gas Tax	In Lieu of Parkland	IT Reserve	Library Reserve	Planning Reserve	Sewer Reserve	Water Reserve	Inter- Municipal Loan	Grant Regional	Grant Community	Grant Provincial	OCIF	Donations
02400 Governance	\$ 8,500		1.000	11000110	-\$ 8,500																
2018 - Townhall - Replace Council Chambers Carpet	\$ 8,500				-\$ 8,500																
_02500_Corporate_Management	\$ 176,100				-\$ 103,000		\$ -				-\$ 73,100										
Miscellaneous equipment	\$ 3,000				-\$ 3,000																
replacement computers	\$ 8,000										-\$ 8,000										
2010 Microsoft Exchange Corror & Migration	\$ 60,000 \$ 5,100			-							-\$ 60,000		ļ								
2018 - Miscellaneous Network Hardware 2018 - Replacement Phone System	\$ 5,100 \$ 100,000				-\$ 100.000						-\$ 5,100		<u> </u>								
04100 Fire	\$ 890,600		+	+	-\$ 100,000		-	-\$ 639,860					1	-		-\$ 250,740					
2018 - New Hose Replacement	\$ 5,000		+	+			-	-\$ 5,000					1	-		-φ 250,740					
2018 - Portable, Base and Truck Radios_replacement and	ψ 3,000		+	+				-ψ 5,000					1								-
additions	\$ 278.600							-\$ 27,860								-\$ 250,740					
	\$ 17,000							-\$ 17,000								ψ 200,7 10					
2018 - New Pumper Rescue Station # 2	\$ 550,000							-\$ 550,000													
2010 0111010 10111010	\$ 40,000							-\$ 40,000													
	\$ 484,500		0		-\$ 14,400	-\$ 412,500															
Miscellaneous road equipment	\$ 6,000					-\$ 6,000															
2018 - Roadside Rear/Side Mower for Kubota Tractor - To																					
replace 2009 Tiger	\$ 26,000			1		-\$ 26,000							<u> </u>								
Plow Blade for Kubota Tractor 2018 - Vehicle Hoist	\$ 16,000 \$ 8,000		+	-	-	-\$ 16,000 -\$ 8,000	-						-	 		-		-			
2018 - Venicle Holst 2018 - Pickup Truck 12 - To replace 2005 Chevrolet	\$ 8,000		+	+		-\$ 8,000 -\$ 36.000	 				 	 	 			 					-
2018 - Pickup Truck 12 - 10 replace 2005 Crieviolet	\$ 92.000		+	+		-\$ 36,000 -\$ 92.000							†								
2018 - Backhoe with hoe ram & packer - To replace 2006 John	- 32,000	1	1	1		52,000					1							1			
Deere	\$ 192,500			1		-\$ 192,500					1										
2018 - Pickup Truck 14 - To replace 2008 Ford	\$ 36,000					-\$ 36,000															
2018 - Pickup Trucks - addition of 2 to fleet	\$ 72,000	-\$ 57,60		<u> </u>	-\$ 14,400			<u> </u>			<u></u> _				<u> </u>						
_06110_Roads_Paved	\$ 940,000	-\$ 49,50	0		-\$ 598,974				-\$ 119,000											-\$ 172,526	
2018 - Abingdon Rd : Pulverize & DST - From: South										-							-				
Chippawa Rd To: North Chippawa Rd	\$ 130,000	-\$ 11,00	0					-	-\$ 119,000												
2018 - Twenty Rd : Pulverize & DST - From: Abingdon Rd To:																					
Westbrook Rd	\$ 370,000				-\$ 197,474															-\$ 172,526	
2018 - Twenty Rd : Pulverize & DST - From: RR 14 To: South																					
Grimsby Rd 8	\$ 70,000	-\$ 6,00	0	1	-\$ 64,000								1								
2018 - South Chippawa Rd : Pulverize & DST - From: North	6 070 000	¢ 00.50			¢ 007.500																
Chippawa Road To: RR 14 (Smithville Rd)	\$ 370,000 \$ 590,000		0 -\$ 196,350	+	-\$ 337,500				-\$ 320,550												
06130_Bridges_Culverts 2018 - Boyle Rd - From: East Chippawa (WL) To: River Road	\$ 590,000	-\$ 73,10	0 -\$ 190,330	+					-\$ 320,550				1								
(W) SDR	\$ 360,000	-\$ 39,45	0						-\$ 320,550												
2018 - Caistor-Gainsborough Townline Rd - From: South	ψ 300,000	-ψ 55,40		+					Ψ 320,330				1								
Chippawa To: RR 63 SDR	\$ 30,000	-\$ 2.85	0 -\$ 27,150																		
11		,	,																		
2018 - Patterson Rd - From: Sixteen Rd To: RR 20 SDR	\$ 30,000	-\$ 2,80	0 -\$ 27,200																		
Guard Rail Replacement - various bridges	\$ 130,000		-\$ 130,000																		
2018 Pedestrian Trail Bridge - Forestview	\$ 40,000																				
_06140_Traffic_Ops_Roadside_Services	\$ 205,600		0		-\$ 187,600																
Railroad Crossing Unopened Roads - various locations	\$ 15,000			-	-\$ 15,000								ļ								
Signs - New & Replacment	\$ 10,600		+	+	-\$ 10,600																
2018 - Sidewalk Wade Rd (West side) - From: Colver St To: RR 14 - 362m	\$ 180,000	-\$ 18,00	0		-\$ 162,000																
	\$ 5,000		0	+	-\$ 102,000								<u> </u>	-\$ 5,000							
Miscellaneous Wastwater Equipment	\$ 5.000	1	+	+										-\$ 5.000							
	\$ 20,000		+	+	-\$ 20,000								1	-ψ 5,000							
	\$ 20,000		+	+	-\$ 20,000								1								
	\$ 125,000		0	†	20,000										-\$ 105,000						
Miscellaneous Water Equipment	\$ 5,000			1									1		-\$ 5,000			1			
	\$ 50,000		<u> </u>	<u> </u>							<u></u> _				-\$ 50,000	<u> </u>		<u> </u>			
Water Meters - New Installation	\$ 30,000					· 									-\$ 30,000		· 				
2018 - Water Main West St - From: South Grimsby Rd 5 To:		l .				·		I				l	1	l							
Wade Rd	\$ 40,000														-\$ 20,000						
	\$ 419,700		U		-\$ 117,000		-\$ 16,000			-\$ 21,000			-\$ 5,000				-\$ 105,000	-\$ 8,000	-\$ 48,000		
Miscellaneous recreation equipment	\$ 6,000		+	+	ļ	-\$ 6,000	ļ					_			-			0	ļ		
2018 - Heritage Committee Mural Project	\$ 12,500 \$ 16,000		+	+	-		¢ 40,000				_	<u> </u>	-\$ 5,000				-\$ 5,000	-\$ 2,500			
2018 - Leisureplex - Works building upgrades	φ 16,000	+	+	+	+		-\$ 16,000				-	 	 		+			1			
2018 - Streamside Playground - New playground equipment	\$ 32.000	-\$ 23,00	0	1						-\$ 9,000	1										
2018 - Abingdon Baseball Diamond Lights	\$ 40,000			1	-\$ 40,000					ψ 5,000			 					1			
2018 - Leisureplex - New Green Space	\$ 12,000		1	1	-10,000					-\$ 12,000	1										
2018 Smithville Square Parkette	\$ 250,000		0		-\$ 77,000											<u> </u>	-\$ 100,000		-\$ 48,000		
2018 - : Wellandport Park Upgrades - From: To:	\$ 5,500			<u> </u>				<u> </u>			<u></u> _				<u> </u>			-\$ 5,500			
								ĺ												İ	
2018 - Front mount mower - To replace 2008 John Deere	\$ 21,500					-\$ 21,500															
2018 - Landscape Trailer - To replace 2005 NandO	\$ 20,000					-\$ 20,000															
	\$ 4,200			 		-\$ 4,200												ļ			
_16340_Recreation_Facilities	\$ 24,500			 			-\$ 17,000											ļ			
2018 - Floor Cleaning Machine	\$ 7,500		+	+		-\$ 7,500												-			
	\$ 17,000				1		-\$ 17,000				ļ	6 44.00-	 								
_16402_Library_Smithville	\$ 23,300		<u> </u>	+			-				 	-\$ 11,300									
2018 - Photocopier Replacement Computers	\$ 5,000 \$ 1,500		+	-	-		-					-\$ 5,000 -\$ 1,500		 		-		-			
Addition to printed collection	\$ 1,500 \$ 13,500		0	+	+		 				-	-\$ 1,500 -\$ 1,500			+			1			
Addition to printed collection	φ 13,300	ı-φ 1∠,UU	V I	1			l				L	υ-ψ 1,000	<u> </u>	l				1	L		

2018 CAPITAL BUDGET

			Developmen	Bridge	Building Dept.		Equipment	Facilities			In Lieu of		Library	Planning	Sewer		Inter-	Grant	Grant	Grant		
	Expenditu	ıre	Charges	Reserve	Reserve	Capital Reserve	Reserve	Reserve	Fire Reserve	Gas Tax	Parkland	IT Reserve	Reserve	Reserve	Reserve	Water Reserve	Municipal Loan	Regional	Community	Provincial	OCIF	Donations
Addition to audio visual collection	\$ 3	3,300											-\$ 3,300									
_16403_Library_Caistorville	\$ 11,	500 -	\$ 2,500										-\$ 9,000									
Addition to printed collection	\$ 7	,200 -	\$ 2,500)									-\$ 4,700									
Addition to audio visual collection	\$ 4	,300											-\$ 4,300									
_16404_Library_Wellandport	\$ 116,	500											-\$ 106,500									-\$ 10,000
2018 - Wellandport Addition Furniture and Fixtures	\$ 100	0,000											-\$ 90,000									-\$ 10,000
2018 - Computers-New	\$ 5	,000											-\$ 5,000									
Addition to printed collection	\$ 8	3,700											-\$ 8,700									
Addition to audio visual collection	\$ 2	2,800											-\$ 2,800									
_04450_Building_Permit_Inspection_Services	\$ 25,	000			-\$ 25,00	0																
2018 - New Vehicle - 2nd in fleet	\$ 25	5,000			-\$ 25,00	0																
Grand Total	\$ 4,065,8	800 -	\$ 280,700	-\$ 196,3	50 -\$ 25,00	-\$ 1,049,474	-\$ 471,700	-\$ 33,000	-\$ 639,860	-\$ 439,550	-\$ 21,000	-\$ 73,100	-\$ 126,800	-\$ 5,000	-\$ 5,000	-\$ 105,000	-\$ 250,740	-\$ 105,000	-\$ 8,000	-\$ 48,000 -	\$ 172,526	-\$ 10,000

2018 SPECIAL PROJECTS BUDGET

	Ex	penditure	Deve	lopment Charges	Op	erating Fund	Ca	pital Reserve	Fac	cilities Reserve	IT	Reserve	Sev	ver Reserve	Wa	ter Reserve	Grai	nts Provincial
_02500_Corporate_Mangement	\$	71,500			-\$	9,500	-\$	44,000			-\$	18,000						
2018 - Website Refresh	\$	18,000									-\$	18,000						
2018 - Townhall - Replace Old Fire Hall Windows	\$	3,500			-\$	3,500												
2018 - Townhall - Paint Lobby	\$	24,000					-\$	24,000										
2018 - Townhall - Repair Old Fire Hall Bathrooms	\$	6,000			-\$	6,000												
2018 - Town hall - Parking Lot Spot Repairs	\$	20,000					-\$	20,000										
_06000_Transportation_Services_General	\$	85,000	-\$	34,900	-\$	20,000	-\$	30,100										
Traffic Master Plan	\$	65,000	-\$	34,900			-\$	30,100										
Traffic Safety Study	\$	10,000			-\$	10,000												
2018 - PW Building - Building interior upgrades	\$	10,000			-\$	10,000												
_08110_Wastewater_Collection_Conveyance	\$	75,000	-\$	19,000									-\$	56,000				
Sanitary Sewer Master Plan	\$	75,000	-\$	19,000									-\$	56,000				
_08210_Urban_Storm_System	\$	25,000			-\$	25,000												
2018 - Oakdale Blvd: Storm Pond Maintenance	\$	25,000			-\$	25,000												
_08320_Water_Distribution_Transmission	\$	75,000	-\$	56,200											-\$	18,800		
2018 - Water Master Plan	\$	75,000	-\$	56,200											-\$	18,800		
_16100_Parks	\$	5,000			-\$	5,000												
Tree planting new & replacement	\$	5,000			-\$	5,000												
_16340_Recreation_Facilities	\$	10,000							-\$	10,000								
2018 - Wellandport Hall - Point & Paint	\$	10,000							-\$	10,000								
_18100_Planning_Development	\$	195,000	-\$	103,800	-\$	72,500											-\$	18,700
2018 - Urban Boundary Expansion	\$	100,000	-\$	60,000	-\$	40,000												
2018 - Bike Trails Master Plan	\$	25,000	-\$	3,800	-\$	2,500		_									-\$	18,700
2018 - Wellandport Streetscape Master Plan	\$	40,000	-\$	16,000	-\$	24,000												
2018 - Railroad Crossing Justification Study	\$	30,000	-\$	24,000	-\$	6,000								•		•		
Grand Total	\$	541,500	-\$	213,900	-\$	132,000	-\$	74,100	-\$	10,000	-\$	18,000	-\$	56,000	-\$	18,800	-\$	18,700

CAPITAL EXPENDITURE

	2018	2019		2020		2021	2022	2023	2024		2025		2026	2027	Gra	and Total
_02400_Governance	\$ 8,500														\$	8,500
_02500_Corporate_Mangement	\$ 176,100	\$ 176,360	69	83,620	69	43,880	\$ 35,150	\$ 14,410	\$ 54,680	69	15,050	65	55,420	\$ 3,590	\$	658,260
_04100_Fire	\$ 890,600	\$ 507,000	65	2,348,000	\$	234,300	\$ 18,000	\$ 19,000	\$ 1,019,000	65	19,000	65	670,000	\$ 20,000	\$	5,744,900
_06000_Transportation_Services_General	\$ 484,500	\$ 572,500	\$	448,500	\$	465,000	\$ 857,500	\$ 518,200	\$ 203,500	\$	411,500	\$	289,000	\$ 2,296,000	\$	6,546,200
_06110_Roads_Paved	\$ 940,000	\$ 740,000	\$	1,155,500	\$	1,075,000	\$ 960,000	\$ 5,556,000	\$ 771,000	\$	455,000	\$	1,484,000		\$	13,136,500
_06130_Bridges_Culverts	\$ 590,000	\$ 677,000	69	130,000	69	490,000	\$ 265,000	\$ 3,225,000	\$ 1,200,000	69	230,000	65	340,000	\$ 267,000	\$	7,414,000
_06140_Traffic_Ops_Roadside_Services	\$ 205,600	\$ 830,900	\$	345,200	\$	576,600	\$ 251,900	\$ 2,096,700	\$ 357,700	\$	843,000	\$	991,200	\$ 2,207,800	\$	8,706,600
_06210_Winter_Control_Roads												\$	17,000		\$	17,000
_06500_Street_Lighting			\$	115,000											\$	115,000
_08110_Wastewater_Collection_Conveyance	\$ 5,000	\$ 790,000	65	5,000	\$	9,200	\$ 5,000	\$ 62,000	\$ 520,000	65	335,000	65	27,000	\$ 315,000	\$	2,073,200
_08210_Urban_Storm_System	\$ 20,000						\$ 19,000	\$ 305,000	\$ 12,000	69	103,000				\$	459,000
_08320_Water_Distribution_Transmission	\$ 125,000	\$ 635,900	\$	101,800	\$	562,800	\$ 275,100	\$ 2,302,150	\$ 709,950	\$	1,042,000	\$	85,200	\$ 1,024,100	\$	6,864,000
_10400_Cemeteries		\$ 6,000	\$	6,000								\$	22,000		\$	34,000
_16100_Parks	\$ 419,700	\$ 182,400	\$	510,000	\$	414,200	\$ 255,500	\$ 253,300	\$ 152,100	\$	358,000	\$	712,000	\$ 65,000	\$	3,322,200
_16340_Recreation_Facilities	\$ 24,500	\$ 18,000	65	16,000	\$	40,000				65	952,000	65	157,000		\$	1,207,500
_16402_Library_Smithville	\$ 23,300	\$ 25,800	69	26,800	69	22,800	\$ 20,300	\$ 80,300	\$ 18,300	69	16,800	65	22,800	\$ 45,300	\$	302,500
_16403_Library_Caistorville	\$ 11,500	\$ 11,500	69	22,500	69	11,500	\$ 12,000	\$ 14,500	\$ 11,500	69	44,500	65	11,500	\$ 12,000	\$	163,000
_16404_Library_Wellandport	\$ 116,500	\$ 28,500	\$	11,500	\$	11,500	\$ 14,000	\$ 11,500	\$ 16,000	\$	51,500	\$	11,500	\$ 14,000	\$	286,500
_16401_Library_Admin	•	•			\$	25,000	•								\$	25,000
_04450_Building_Permit_Inspection_Services	\$ 25,000	•		·		•	•		·			\$	18,500		\$	43,500
Grand Total	\$ 4,065,800	\$ 5,201,860	\$	5,325,420	\$	3,981,780	\$ 2,988,450	\$ 14,458,060	\$ 5,045,730	\$	4,876,350	\$	4,914,120	\$ 6,269,790	\$	57,127,360

CAPITAL FINANCING

		2018	1	2019		2020		2021		2022		2023		2024		2025		2026		2027	Gr	and Total
Bridge Reserve	-\$	196,350	_	625,300		130,000	-6	454,000	2.	193.700	-\$	216,500			-\$		-\$	340,000		267,000	-\$	3,729,750
Building Dept. Reserve	-\$	25,000	_	020,000	-ψ	130,000	-ψ	434,000	-ψ	190,700	Ψ	210,000	-ψ	1,070,900	-ψ	230,000	-\$	18,500	-ψ	207,000	-\$	43,500
Capital Reserve	φ-	1,049,474		927 660	Ф	1,649,320	4	664,780	Ф	157,150	Ф	15,610	Φ	16,080	-\$	168,450	-		Φ	2,141,790	-\$	
Cemetery Reserve	-φ	1,049,474	φ-	6,000	_	6,000	-φ	004,700	-φ	137,130	-φ	13,010	-φ	10,000	-φ	100,430	φ-	22,000	-φ	2,141,790	φ-	34,000
Development Charges	-\$	280,700	φ-	889,700		934,900	6	700,600	¢	768,300	6	11,970,200	¢	1,175,250	-\$	1,836,148	-p		¢	2,529,100	-\$ -\$	
	-\$ -\$									525,000			_		-						_	
Equipment Reserve		471,700	_	514,200	_	483,900		485,200	_		_	-,	-\$	440,000	-\$	494,500	_	693,000	-Φ	361,000	-\$	4,943,500
Facilities Reserve	-\$	33,000		51,000		16,000		70,000		21,000		125,200			-\$	27,000		40,000	•		-\$	383,200
Fire Reserve	-\$	639,860		507,000	_	468,000	_	66,000	_	18,000	_	,	_	.,,	-\$	19,000	_	670,000	-\$	20,000	-\$	3,445,860
Gas Tax	-\$	439,550		408,319		803,214		1,064,000		906,000		1,000,000		,	-\$	455,000		365,000			-\$	6,212,083
In Lieu of Parkland	-\$	21,000	_	138,200		396,600		89,400		177,000		137,300	_	,	-\$	285,500		596,000			-\$	1,903,600
IT Reserve	-\$	73,100	_	90,300	_	30,500	j	10,700	_	10,900	_	11,100		51,300	_	11,600	_	11,900			-\$	301,400
Library Reserve	-\$	126,800	-\$	51,300	-\$	46,300	-\$	56,300	-\$	31,800	-\$	91,800	-\$	31,300	-\$	71,300	-\$	31,300	-\$	56,800	-\$	595,000
Operating Fund											-\$	274,500			-\$	931,952					-\$	1,206,452
Planning Reserve	-\$	5,000																			-\$	5,000
Sewer Reserve	-\$	5,000	-\$	437,500	\$	5,000	4	5,000	-\$	5,000	4	25,000	-\$	289,000	-\$	187,000	-\$	17,100	\$	175,000	-\$	1,150,600
Sidewalk Reserve									-\$	1,000	\$	17,800	-\$	2,500	-\$	117,000	-\$	1,000			-\$	139,300
Water Reserve	-\$	105,000	-\$	350,900	-\$	82,900	\$	295,800	-\$	173,600	-\$	79,050	-\$	110,800	-\$	41,900	-\$	64,100	-\$	719,100	-\$	2,023,150
Inter-Municipal Loan	-\$	250,740																			-\$	250,740
Grant Regional	-\$	105,000	-\$	25,000																	-\$	130,000
Grant Community	-\$	8,000		•																	-\$	8,000
Grant Provincial	-\$	48,000																			-\$	48,000
Contribution from Developer							-\$	20,000													-\$	20,000
OCIF	-\$	172,526	-\$	269,481	-\$	272,786															-\$	714,793
Donations	-\$	10,000																			-\$	10,000
Grand Total	-\$	4,065,800	-\$	5,201,860	-\$	5,325,420	-\$	3,981,780	-\$	2,988,450	-\$	14,458,060	-\$	5,045,730	-\$	4,876,350	-\$	4,914,120	-\$	6,269,790	-\$	57,127,360

SPECIAL PROJECTS EXPENDITURE

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
_02500_Corporate_Mangement	\$ 71,500	\$ 60,000				\$ 50,000				\$ 100,500	\$ 282,000
_06000_Transportation_Services_General	\$ 85,000	\$ 22,000	\$ 76,300					\$ 85,500		\$ 80,000	\$ 348,800
_06140_Traffic_Ops_Roadside_Services		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000						\$ 200,000
_08110_Wastewater_Collection_Conveyance	\$ 75,000		\$ 200,000	\$ 100,000	\$ 215,000	\$ 270,000	\$ 100,000		\$ 100,000		\$ 1,060,000
_08210_Urban_Storm_System	\$ 25,000	\$ 195,000	\$ 50,000	\$ 20,000			\$ 30,000	\$ 30,000	\$ 92,000	\$ 32,000	\$ 474,000
_08320_Water_Distribution_Transmission	\$ 75,000		\$ 65,000				\$ 50,000	\$ 195,000	\$ 125,000	\$ 100,000	\$ 610,000
_10400_Cemeteries			\$ 5,000					\$ 10,000			\$ 15,000
_16100_Parks	\$ 5,000	\$ 5,000	\$ 5,000	\$ 6,000	\$ 16,000	\$ 6,000	\$ 6,000	\$ 6,000			\$ 55,000
_16340_Recreation_Facilities	\$ 10,000					\$ 7,000					\$ 17,000
_18100_Planning_Development	\$ 195,000	\$ 215,000	\$ 200,000	\$ 120,000	\$ 50,000	\$ 35,000	\$ 50,000	\$ 50,000			\$ 915,000
_16401_Library_Admin		\$ 30,000									\$ 30,000
Grand Total	\$ 541,500	\$ 577,000	\$ 651,300	\$ 296,000	\$ 331,000	\$ 368,000	\$ 236,000	\$ 376,500	\$ 317,000	\$ 312,500	\$ 4,006,800

SPECIAL PROJECTS FINANCING

		2018		2019	2020	2021	2022	2023	2024	2025	2026	2027	Gra	nd Total
Capital Reserve	-\$	74,100	-\$ 135,	,000	-\$ 50,000						-\$ 32,000	-\$ 32,000	-\$	323,100
Development Charges	-\$	213,900	-\$ 92,	,625	-\$ 90,000	-\$ 79,750	-\$ 27,900	-\$ 116,500	-\$ 10,000		-\$ 10,000	-\$ 108,000	-\$	748,675
Facilities Reserve	-\$	10,000						-\$ 7,000				-\$ 40,500	-\$	57,500
In Lieu of Parkland							-\$ 10,000						-\$	10,000
IT Reserve	-\$	18,000	-\$ 20,	,000									-\$	38,000
Library Reserve			-\$ 30,	,000									-\$	30,000
Operating Fund	-\$	132,000	-\$ 299,	,375	-\$ 246,300	-\$ 126,250	-\$ 88,100	-\$ 46,000	-\$ 86,000	-\$ 181,500	-\$ 60,000	-\$ 32,000	-\$ 1	1,297,525
Sewer Reserve	-\$	56,000			-\$ 200,000	-\$ 90,000	-\$ 205,000	-\$ 198,500	-\$ 90,000		-\$ 90,000		-\$	929,500
Water Reserve	-\$	18,800			-\$ 65,000				-\$ 50,000	-\$ 195,000	-\$ 125,000	-\$ 100,000	-\$	553,800
Grants Provincial	-\$	18,700											-\$	18,700
Grand Total	-\$	541,500	-\$ 577	,000	-\$ 651,300	-\$ 296,000	-\$ 331,000	-\$ 368,000	-\$ 236,000	-\$ 376,500	-\$ 317,000	-\$ 312,500	-\$ 4	4,006,800

Schedule F

Service Area	_02400_Governance
Account Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels		2018	Grand Total
Facilities		8,500	8,500
2018 - Townhall - Replace Council Chambers Carpet		8,500	8,500
Grand Total		8,500	8,500

Service Area	_02400_Governance
Asset Type	(Multiple Items)

Sum of Amount	Column Labels	
Row Labels	2018	Grand Total
Capital Reserve	(8,500)	(8,500)
Grand Total	(8,500)	(8,500)

Service Area __02500_Corporate_Mangement
Account Type (Multiple Items)

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Equipment		3,000	3,060	3,120	3,180	3,250	3,310	3,380	3,450	3,520	3,590	32,860
Miscellaneous equipment		3,000	3,060	3,120	3,180	3,250	3,310	3,380	3,450	3,520	3,590	32,860
Facilities			83,000		30,000	21,000				40,000		174,000
2021 - Town hall - Replace roof shingles					30,000							30,000
2026 - Town Hall - New Roof - flat roof rework										40,000		40,000
2022 - Replace carpet in old library						21,000						21,000
2019 - Townhall - Remodel			50,000									50,000
2019 - Townhall - Remove Library Atrium			33,000									33,000
Information Technology		173,100	90,300	30,500	10,700	10,900	11,100	51,300	11,600	11,900		401,400
2019 - Replacement Desktops EOL			30,000									30,000
Miscellaneous Network Hardware			5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,900		43,700
Replacement Computers		8,000	5,200	5,300	5,400	5,500	5,600	5,700	5,900	6,000		52,600
2024 - Replacement Desktops EOL								40,000				40,000
2018 - Microsoft Exchange Server & Migration		60,000										60,000
2018 - Miscellaneous Network Hardware		5,100										5,100
2020 - Replacement Surface Pro End of Life				20,000								20,000
2018 - Replacement Phone System		100,000										100,000
2019 - Budgeting Software			50,000									50,000
Land Improvements				50,000								50,000
2020 - Town hall - Replace front & rear sidewalks				50,000								50,000
Grand Total		176,100	176,360	83,620	43,880	35,150	14,410	54,680	15,050	55,420	3,590	658,260

Service Area __02500_Corporate_Mangement
Asset Type (Multiple Items)

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Capital Reserve		(103,000)	(53,060)	(53,120)	(3,180)	(3,250)	(3,310)	(3,380)	(3,450)	(3,520)	(3,590)	(232,860)
Facilities Reserve			(33,000)		(30,000)	(21,000)				(40,000)		(124,000)
IT Reserve		(73,100)	(90,300)	(30,500)	(10,700)	(10,900)	(11,100)	(51,300)	(11,600)	(11,900)		(301,400)
Grand Total		(176,100)	(176,360)	(83,620)	(43,880)	(35,150)	(14,410)	(54,680)	(15,050)	(55,420)	(3,590)	(658,260)

Service Area	_02500_Corporate_Mangement
Account Type	(Multiple Items)

Sum of Amount	Column Labels					
Row Labels		2018	2019	2023	2027	Grand Total
Operating-Other		18,000				18,000
2018 - Website Refresh		18,000				18,000
Operating-Study			60,000	50,000	60,000	170,000
2017 - Business Continuity / Disaster Recovery Study			20,000			20,000
2019 - Corporate Strategic Plan			40,000			40,000
Development Charge Study				50,000	60,000	110,000
Operating-Facility		33,500			40,500	74,000
2027 - Town hall - Paint interior					40,500	40,500
2018 - Townhall - Replace Old Fire Hall Windows		3,500				3,500
2018 - Townhall - Paint Lobby		24,000				24,000
2018 - Townhall - Repair Old Fire Hall Bathrooms		6,000				6,000
Operating-Land Improvement		20,000				20,000
2018 - Town hall - Parking Lot Spot Repairs		20,000				20,000
Grand Total		71,500	60,000	50,000	100,500	282,000

Service Area	_02500_Corporate_Mangement
Asset Type	(Multiple Items)

Sum of Amount	Column Labels					
Row Labels		2018	2019	2023	2027	Grand Total
Capital Reserve		(44,000)				(44,000)
Development Charges				(45,000)	(54,000)	(99,000)
Facilities Reserve					(40,500)	(40,500)
IT Reserve		(18,000)	(20,000)			(38,000)
Operating Fund		(9,500)	(40,000)	(5,000)	(6,000)	(60,500)
Grand Total		(71,500)	(60,000)	(50,000)	(100,500)	(282,000)

Service Area __06000_Transportation_Services_General Account Type (Multiple Items)

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Equipment	56	,000	6,500	7,000	7,000	7,500	68,000	8,500	8,500	9,000	9,000	187,000
2023 - Portable culvert Steamer - To replace 2002 Portable culvert Steamer							60,000					60,000
Miscellaneous road equipment	ϵ	,000	6,500	7,000	7,000	7,500	8,000	8,500	8,500	9,000	9,000	77,000
2018 - Roadside Rear/Side Mower for Kubota Tractor - To replace 2009 Tiger	26	,000										26,000
Plow Blade for Kubota Tractor	16	,000										16,000
2018 - Vehicle Hoist	3	,000										8,000
Facilities							125,200				2,000,000	2,125,200
2023 - PW Ops Centre - Mezzanine storage area							125,200					125,200
2027 - Public Works - New Building											2,000,000	2,000,000
Land Improvements						100,000						100,000
2022 - PW Building - Parking Lot						100,000						100,000
Operating-Study	75	,000		76,300		,			85,500		80,000	316,800
Road Needs Study				76,300					85,500			161,800
Traffic Master Plan	65	,000									80,000	145,000
Traffic Safety Study	10	,000										10,000
Rolling Stock		,500	566,000	441,500	458,000	750,000	325,000	195.000	403.000	280,000	287,000	4,134,000
2018 - Pickup Truck 12 - To replace 2005 Chevrolet		,000		, , , , , , , , , , , , , , , , , , , ,	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,	,	,	36,000
2018 - Tractor - To replace 2004 Kubota	92	,000										92,000
2019 - Single Axle Dump - To replace 2006 Ford			230,000									230,000
2019 - Tandem - To replace 2006 International			255,000									255,000
2020 - One Ton - To replace 2007 Ford			,	60,000								60,000
2020 - Pickup Truck 15 - To replace 2011 Chevrolet				38,000								38,000
2020 - Tandem - To replace 2007 International				255,000								255,000
2021 - Backhoe - To replace 2009 John Deere				,	160,000							160,000
2021 - Pickup Truck 16 - To replace 2011 Ford 4x4					38,000							38,000
2022 - Grader - To replace 2004 Volvo					,	450,000						450,000
2023 - Equipment Float - To replace 1997 King							60,000					60,000
2023 - Tandem Truck 35 - To replace 2012 International							265,000					265,000
2024 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere							,	195,000				195,000
2025 - One Ton Truck 17 - To replace 2015 Ford								,	65,000			65,000
2025 - Pickup - To replace 2015 GMC									36,000			36,000
2025 - SUV - To replace 2015 GMC									32,000			32,000
2019 - Road Roller - new			81,000						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			81,000
2020 - Pickup Truck - addition to Fleet			,	42,000								42,000
2022 - Tandem Truck and Plow Unit - Addition to Fleet				,		300,000						300,000
2020 - Interstate Single Axle Trailer - To replace 2003 Interstate				10,500		,						10,500
2018 - Backhoe with hoe ram & packer - To replace 2006 John Deere	192	.500		.,								192,500
2018 - Pickup Truck 14 - To replace 2008 Ford	36	,000										36,000
2021 - Tandem Truck and Plow Unit - To replace 2010 International					260,000							260,000
2025 - Tandem Truck and Plow Unit - To replace 2015 International					,				270,000			270,000
2018 - Pickup Truck - New to fleet	72	,000										72,000
2026 - Tandem Truck & Plow Unit - To replace 2016 International										280,000		280,000
2027 - Tandem Truck & Plow Unit - To replace 2017 International											287,000	287,000
2020 - Pickup Truck 13 - To replace 2008 Ford				36,000							,	36,000
Operating-Facility	10	,000	22,000	,								32,000
2019 - PW Building - Point and paint building			22,000									22,000
2018 - PW Building - Building interior upgrades	10	,000	,									10,000
Grand Total		,500	594,500	524,800	465,000	857,500	518,200	203,500	497,000	289,000	2,376,000	6,895,000

Service Area	_06000_Transportation_Services_General										
Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Capital Reserve	(44,500)				(100,000)					(2,000,000)	(2,144,500)
Development Charges	(92,500)	(64,800)	(33,600)		(240,000)					(54,000)	(484,900)
Equipment Reserve	(412,500)	(507,700)	(414,900)	(465,000)	(517,500)	(393,000)	(203,500)	(411,500)	(289,000)	(296,000)	(3,910,600)
Facilities Reserve						(125,200)					(125,200)
Operating Fund	(20,000)	(22,000)	(76,300)					(85,500)		(26,000)	(229,800)
Grand Total	(569,500)	(594,500)	(524,800)	(465,000)	(857,500)	(518,200)	(203,500)	(497,000)	(289,000)	(2,376,000)	(6,895,000)

Service Area	_04100_Fire
Account Type	(Multiple Items)

Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Equipment	300,600	17,000	18,000	234,300	18,000	19,000	19,000	19,000	20,000	20,000	684,900
2018 - New Hose Replacement	5,000										5,000
2018 - Portable, Base and Truck Radios_replacement and additions	278,600										278,600
Bunker Gear	17,000	17,000	18,000	18,000	18,000	19,000	19,000	19,000	20,000	20,000	185,000
Extracation Equipment - New				80,000							80,000
Equipment & Gear for 10 additional Firefighters				136,300							136,300
Facilities			1,880,000								1,880,000
2020 - Caistor Fire Hall - Replacement			1,880,000								1,880,000
Rolling Stock	590,000	490,000	450,000				1,000,000		650,000		3,180,000
2018 - New Pumper Rescue Station # 2	550,000										550,000
2019 - New Tanker Station #1		450,000									450,000
2020 - New Tanker Station #2			450,000								450,000
2018 - Chief's vehicle	40,000										40,000
2026 - New Pumper Station # 1									650,000		650,000
2019 - Deputy Chief's vehicle		40,000									40,000
2024 - New Aerial Truck							1,000,000				1,000,000
Grand Total	890,600	507,000	2,348,000	234,300	18,000	19,000	1,019,000	19,000	670,000	20,000	5,744,900

Service Area	_04100_Fire
Asset Type	(Multiple Items)

Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Capital Reserve			(1,128,000)								(1,128,000)
Development Charges			(752,000)	(168,300)							(920,300)
Fire Reserve	(639,860)	(507,000)	(468,000)	(66,000)	(18,000)	(19,000)	(1,019,000)	(19,000)	(670,000)	(20,000)	(3,445,860)
Inter-Municipal Loan	(250,740)										(250,740)
Grand Total	(890,600)	(507,000)	(2,348,000)	(234,300)	(18,000)	(19,000)	(1,019,000)	(19,000)	(670,000)	(20,000)	(5,744,900)

Service Area	_06110_Roads_Paved
Account Type	Expenditure

um of Amount ow Labels	Column Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Tota
Equipment Equipment		2018	2019	2020	2021	2022	2023	2024	2025	8.000	8.000
2026 - Sweeper - To replace 2016 Trackless										8,000	8,000
Hot Mix				170,500	295.000	150,000	5,316,000	356,000	310.000	585,000	7,182,500
2020 - Brock St : Reconstruction - Design - From: RR 20 To: North End				15,500			0,020,000	,	,	,	15,500
2020 - St. Ann's Rd : Mill & Pave - From: RR 69 To: Sixteen Rd				155,000							155,000
2021 - Barbara St : Mill & Pave - From: Killins St To: Colver St				155,000	40.000						40,000
2021 - Brock St : Reconstruction - From: RR 20 To: North End					155,000						155,00
2021 - Morgan St : Mill & Pave - From: Brock St E To: End					100,000						100,000
2022 - Brooks Circle : Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec						40,000					40,00
2022 - Killins : Mill & Pave, Curb Repair - From: Wade Rd To: Bulb						110,000					110,00
2023 - Edward Crt : Mill & Pave, Curb Repair - From: Wade Rd To: Bulb						,	55,000				55,00
2023 - Farewell : Reconstruction - From: Westlea Dr To: Westlea Dr							215,000				215,00
2023 - Orland : Reconstruction - From: Northridge Dr To: Westlea Dr							45,000				45,00
2023 - SG RD 6 : Extension for Urban Boundary Expansion - From: Highway 20 To: Spring Creek Rd							885,000				885,00
2023 - South Grimsby Rd 18 : Pulverize & DST - From: RR 20 To: Twenty Rd							275,000				275,00
2023 - Spring Creek Rd : Reconstruction and Road Urbanization - From: Regional Rd 14 To: Hornak Rd							365,000				365,00
2023 - Spring Creek Rd Extension: New Road for Urban Boundary Expansion - From: Hornak Rd To: SG Rd 6							3,306,000				3,306,00
2023 - Westlea Dr : Reconstruction - From: South Grimsby Rd 4 To: End							170,000				170,00
2024 - Industrial Park Rd : Base Repair & Resurface - From: London Rd To: Spring Creek Rd							170,000	176,000			176,00
2024 - Welland St : Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St								180.000			180.00
2025 - Lincoln St : Base Repair & Resurface - From: Niagara St To: North End Limits								180,000	90.000		90,00
2025 - Niagara St : Base Repair & Resurface - From: Welland St To: Lincoln St									50,000		50,00
2025 - Welland St : Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St									170,000		170,00
2026 - Caistor-Gainsborough Townline Rd : Mill & Pave - From: Elcho Road To: RR 63 (Canborough Rd)									170,000	365,000	365,00
2026 - Silverdale Rd : Mill & Pave - From: RR 20 To: Concession 4 Rd										220.000	220,00
Surface Treatment		940,000	740,000	985,000	780,000	810.000	240.000	415,000	145,000	891,000	5,946,00
2018 - Abingdon Rd : Pulverize & DST - From: South Chippawa Rd To: North Chippawa Rd		130,000	740,000	363,000	780,000	810,000	240,000	413,000	143,000	891,000	130,00
2018 - South Chippawa Rd : Pulverize & DST - From: North Chippawa Road To: RR 14 (Smithville Rd)		370,000									370,00
., ., ., ., ., ., ., ., ., ., ., ., ., .		370,000									370,00
2018 - Twenty Rd : Pulverize & DST - From: Abingdon Rd To: Westbrook Rd		70.000									70.00
2018 - Twenty Rd : Pulverize & DST - From: RR 14 To: South Grimsby Rd 8		70,000	160.000								-,
2019 - Sixteen Rd : Pulverize & DST - From: Port Davidson Rd (16) To: Minor Rd			,								160,000
2019 - Sixteen Rd : Pulverize & DST - From: Rosedene Rd To: Hodgkins Rd			125,000								125,00
2019 - South Chippawa Rd : Pulverize & DST - From: RR 14 (Smithville Rd) To: Church Rd			315,000								315,00
2019 - South Grimsby Rd 6 : Pulverize & Pave - From: Twenty Mile Creek Bridge To: RR 20			140,000	202 202							140,00
2020 - Concession 2 Rd : Pulverize & DST - From: Caistor-Gainsborough Townline Rd To: Church Rd				380,000							380,00
2020 - Concession 4 Rd : Pulverize & DST - From: RR 24 (Victoria Ave) To: Rosedene Rd				260,000							260,00
2020 - Concession 7 Rd : Pulverize & DST - From: South Grimsby Rd 10 To: South Grimsby Rd 12				325,000							325,00
2020 - Westbrook Rd : Pulverize & DST - From: Indian Line To: York Rd				20,000							20,00
2021 - Abingdon Rd : Pulverize & DST - From: Concession 5 Rd To: Sixteen Rd					260,000						260,00
2021 - Concession 4 Rd : Pulverize & DST - From: Beamer Rd To: Hodgkins Rd					135,000						135,00
2021 - Elcho Rd : Pulverize & Pave - From: Baldwin Rd To: Krick Rd					385,000						385,00
2022 - South Chippawa Rd: Pulverize & DST - From: RR 2 (Caistorville Rd) To: Abingdon Rd						400,000					400,00
2022 - South Grimsby Rd 10 : Pulverize & DST - From: Range Rd 1 To: RR 20						135,000					135,00
2022 - South Grimsby Rd 18 : Pulverize & DST - From: RR 20 To: Young St						275,000					275,00
2023 - Concession 4 Rd : Pulverize & DST - From: Crown Rd To: Rosedene Rd							120,000				120,00
2023 - Concession 4 Rd : Pulverize & DST - From: Hodgkins Rd To: Crown Rd							120,000				120,00
2024 - Concession 2 Rd : Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd								275,000			275,00
2024 - Elcho Rd : Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)								140,000			140,00
2025 - Concession 7 Rd : Pulverize & DST - From: South Grimsby Rd 15 To: Stoney Creek Townline Rd									145,000		145,00
2026 - Adams Rd : Reconstruct to Gravel - From: South Grimsby Rd To: RR 20										297,000	297,00
2026 - South Grimsby Rd 6 : Pulverize & Pave - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge										280,000	280,00
2026 - South Grimsby Rd 8 : Reconstruct to Gravel - From: RR 20 To: North Limits										59,000	59,000
2026 - Young St : DST - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)										255,000	255,000

Service Area	_06110_Roads_Paved
Asset Type	(Multiple Items)

Sum of Amount	Column Labels									
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Capital Reserve	(598,974)								(1,111,000)	(1,709,974)
Development Charges	(49,500)	(62,200)	(79,500)	(11,000)	(54,000)	(4,556,000)				(4,812,200)
Equipment Reserve									(8,000)	(8,000)
Gas Tax	(119,000)	(408,319)	(803,214)	(1,064,000)	(906,000)	(1,000,000)	(771,000)	(455,000)	(365,000)	(5,891,533)
OCIF	(172,526)	(269,481)	(272,786)							(714,793)
Grand Total	(940,000)	(740,000)	(1,155,500)	(1,075,000)	(960,000)	(5,556,000)	(771,000)	(455,000)	(1,484,000)	(13,136,500)

Service Area	_06130_Bridges_Culverts
Account Type	Expenditure

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Bridge Replacement							85,000	780,000				865,000
2023 - North Chippawa Rd - From: RR 2 To: Abingdon Rd BR							85,000					85,000
2024 - North Chippawa Rd - From: RR 2 To: Abingdon Rd BR								780,000				780,000
Deck Betterment - Design		60,000	47,000		15,000	40,000			25,000		107,000	294,000
2018 - Caistor-Gainsborough Townline Rd - From: South Chippawa To: RR 63 SDR		30,000										30,000
2018 - Patterson Rd - From: Sixteen Rd To: RR 20 SDR		30,000										30,000
2019 - Westbrook Rd - From: RR 9 To: Concession 1 SDR			47,000									47,000
2021 - Greene Rd - From: RR 2 To: Westbrook Rd SDR					15,000							15,000
2022 - Caistor-Centre Rd - From: South Chippawa To: RR 63 SDR						40,000						40,000
2025 - Silverdale Rd - From: RR 69 To: Sixteen Rd SDR									25,000			25,000
2027 - Caistor Centre Rd - From: Twenty Rd To: RR 20 SDR											107,000	107,000
Deck Betterment - Construction		360,000	500,000		345,000	85,000		280,000	65,000	200,000		1,835,000
2018 - Boyle Rd - From: East Chippawa (WL) To: River Road (W) SDR		360,000										360,000
2019 - Caistor-Gainsborough Townline Rd - From: South Chippawa To: RR 63 SDR			260,000									260,000
2019 - Patterson Rd - From: Sixteen Rd To: RR 20 SDR			240,000									240,000
2021 - Westbrook Rd - From: RR 9 To: Concession 1 SDR					345,000							345,000
2022 - Greene Rd - From: RR 2 To: Westbrook Rd SDR						85,000						85,000
2024 - Caistor-Centre Rd - From: South Chippawa To: RR 63 SDR								280,000				280,000
2025 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1 SDR									65,000			65,000
2026 - Silverdale Rd - From: RR 69 To: Sixteen Rd DCS										200,000		200,000
Guardrail Replacement		130,000	130,000	130,000	130,000	140,000	140,000	140,000	140,000	140,000	160,000	1,380,000
Guard Rail Replacement - various bridges		130,000	130,000	130,000	130,000	140,000	140,000	140,000	140,000	140,000	160,000	1,380,000
Bridge New		40,000					3,000,000					3,040,000
2018 Pedestrian Trail Bridge - Forestview		40,000										40,000
2023 - SG RD 6 - Extension - From: Highway 20 To: Spring Creek Rd New Bridge over CPR												
Railway for Urban Boundary Expansion							3,000,000					3,000,000
Grand Total		590,000	677,000	130,000	490,000	265,000	3,225,000	1,200,000	230,000	340,000	267,000	7,414,000

Service Area	_06130_Bridges_Culverts
Asset Type	(Multiple Items)

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Bridge Reserve	(1	196,350)	(625,300)	(130,000)	(454,000)	(193,700)	(216,500)	(1,076,900)	(230,000)	(340,000)	(267,000)	(3,729,750)
Development Charges		(73,100)	(51,700)		(36,000)	(71,300)	(3,008,500)	(123,100)				(3,363,700)
Gas Tax	(3	320,550)										(320,550)
Grand Total	(5	590,000)	(677,000)	(130,000)	(490,000)	(265,000)	(3,225,000)	(1,200,000)	(230,000)	(340,000)	(267,000)	(7,414,000)

Service Area	_06140_Traffic_Ops_Roadside_Services
Account Type	Expenditure

Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand To
Equipment										35,000		35,0
2026 - Boom Flail Mower - To replace 2016 Trackless										35,000		35,0
Railroad Crossing		15,000	15,000	15,000								45,0
Unopened Roads - various locations		15,000	15,000	15,000								45,0
Rolling Stock				62,000	170,000			150,000		730,000		1,112,0
2020 - Brush Chipper - To replace 2008 Brush Chipper				62,000								62,0
2021 - Sidewalk Tractor and Attachment - Addition to Fleet					170,000							170,0
2024 - Sidewalk Tractor - To replace 2013 Trackless								150,000				150,0
2026 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet										600,000		600,0
2026 - Sidewalk tractor - To replace 2016 Trackless										130,000		130,0
Sidewalk New						230,000	2,084,400	195,000	700,000		2,194,000	5,403,4
2022 - Colver St (North side) - From: Wade Rd To: Canborough St - 450m						230,000						230,0
2023 - SG Rd 6 : - Between: Gateway Ave & Highway 20							85,000					85,0
2023 - SG RD 6 - Extension : - Between: Highway 20 & Spring Creek Rd							354,000					354,0
2023 - Sping Creek Rd : - Between: Regional Rd 14 & Hornak Rd							145,000					145,0
2023 - Spring Creek Rd Extension : - Between: Hornak Rd & South Grimsby Rd 6							1,322,400					1,322,4
2023 - Townline Rd - From: Harvest Gate To: Leisureplex - 360m							178,000					178,0
2024 - Industrial Pkwy - From: RR 20 To: RR Tracks - 420m								170,000				170,0
2024 - McMurchie Ln - From: Griffin St To: End - 60m								25,000				25,0
2025 - RR 20 West St (South side) - From: House #280 To: South Grimsby Road 5 - 210m									700,000			700,0
2027 - Highway 20 (south side) : - Between: SG Rd 5 & East to Existing Sidewalk											725,000	725,0
2027 - Northridge Drive : - Between: SG Rd 5 & Bulb											184,000	184,0
2027 - Orland Drive : - Between: Northridge Dr & Westlea Drive											45,000	45,0
2027 - RR 14 Station St (west side) - From: Hornak Rd To: Spring Creek Rd - 500m											195,000	195,0
2027 - SG Rd 6 : - Between: Townline Rd & Gateway Ave											1,045,000	1,045,0
Sidewalk New Design						10,000				10,000		20,0
2022 - Townline Rd - From: Harvest Gate To: Liesureplex						10,000						10,0
2026 - RR 14 Station St (West side) - From: Hornak Rd To: Spring Creek Rd										10,000		10,0
Streetscape			300,000									300,0
2019 - St. Catherines Street			100,000									100,0
2019 - Streetscape Improvements			100,000									100,0
2019 - West St Reconstruction			100,000									100,00
Operating-Land Improvement			50,000	50,000	50,000	50,000						200,0
Ash Tree Removals - Rural Roads					50,000	50,000						100,0
Ash tree replacement - Blvd trees on various roads			50,000	50,000								100,0
Signs - Street & Traffic		10,600	10,900	11,200	11,600	11,900	12,300	12,700	13,000	13,400	13,800	121,4
Signs - New & Replacment		10,600	10,900	11,200	11,600	11,900	12,300	12,700	13,000	13,400	13,800	121,4
Sidewalk Replacement		180,000	505,000	257,000	395,000				130,000	202,800		1,669,80
2018 - Wade Rd (West side) - From: Colver St To: RR 14 - 362m		180,000										180,0
2019 - RR 20 West St (north side) - From: Wade Rd To: South Grimsby Rd 5 - 600m			225,000									225,0
2019 - RR 20 West St (South side) - From: 280 West St To: Griffin St - 775m			280,000									280,0
2020 - John St - From: Caistor Center, York Rd To: Caistorville Rd - 205m				88,000								88,0
2020 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065 - 250m				100,000								100,0
2020 - Westlea Dr - From: House #16 To: End - 160m				69,000								69,0
2021 - Brock St (East side) - From: RR 20 To: North End - 375m					250,000							250,0
2021 - College St (east side) - From: RR 20 To: Morgan St - 200m					80,000							80,0
2021 - Morgan Ave - From: Brock St To: Bulb - 150m					65,000							65,0
2025 - Northridge Dr (South side) - From: South Grimsby Rd 5 To: Bulb - 310m					,,,,,,,,				130,000			130,0
2026 - Farewell Cres - From: Westlea Rd To: End - 520m									,	202.800		202,80
Grand Total		205.600	880,900	395,200	626,600	301.900	2,096,700	357,700	843,000	991,200	2,207,800	8,906,6

Service Area	_06140_Traffic_Ops_Roadside_Services										
Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Capital Reserve	(187,600)	(754,600)	(323,200)	(381,600)	(34,900)	(12,300)	(12,700)	(83,000)	(216,200)	(138,200)	(2,144,300)
Development Charges	(18,000)	(51,300)	(10,000)	(195,000)	(216,000)	(2,066,600)	(192,500)	(643,000)	(609,000)	(2,069,600)	(6,071,000)
Equipment Reserve			(62,000)				(150,000)		(165,000)		(377,000)
Operating Fund		(50,000)		(50,000)	(50,000)						(150,000)
Sidewalk Reserve					(1,000)	(17,800)	(2,500)	(117,000)	(1,000)		(139,300)
Grant Regional		(25,000)									(25,000)
Grand Total	(205,600)	(880,900)	(395,200)	(626,600)	(301,900)	(2,096,700)	(357,700)	(843,000)	(991,200)	(2,207,800)	(8,906,600)

Schedule F

Service Area	_06210_Winter_Control_Roads
Account Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels		2026	Grand Total
Equipment		17,000	17,000
2026 - Plow - replacement - on 2016 Trackless		9,000	9,000
2026 - Sander - replacement - on 2016 Trackless		8,000	8,000
Grand Total		17,000	17,000

Service Area	_06210_Winter_Control_Roads
Asset Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels		2026	Grand Total
Equipment Reserve		(17,000)	(17,000)
Grand Total		(17,000)	(17,000)

Schedule F

Service Area	_06500_Street_Lighting
Account Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels		2020	Grand Total
Fixture Replacement		115,000	115,000
LED Conversion - New Assumed Subdivisions		115,000	115,000
Grand Total		115,000	115,000

Service Area	_06500_Street_Lighting
Asset Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels		2020	Grand Total
Capital Reserve		(115,000)	(115,000)
Grand Total		(115,000)	(115,000)

Service Area	_08110_Wastewater_Co nveyance	llection_Co										
Account Type	(Multiple Items)											
Sum of Amount	Column Labels											
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Main - Upsize and Replace - Design							57,000			22,000		79,000
2023 - 200mm to 250mm							35,000					35,000
2023 - Van Woudenberg Way - From: Hornak Rd (MH 454) To: Las Rd (MH 340) 200mm												
to 250mm							22,000					22,000
2026 - Anderson Court - From: MH 230 To: MH 1 250mm to 300mm										22,000		22,000
Main - Upsize and Replace - Constuction			785,000					515,000	330,000		310,000	1,940,000
2019 - Wade Rd - From: Margaret St To: Twenty Mile Creek 300mm to 375mm PVC pip	e		210,000									210,000
2019 - West St - From: S. Grimsby Rd 5 To: Wade St 200mm to 250/300mm PVC pipe			575,000									575,000
2024 - Hornak Rd - From: Station St (MH 167) To: Van Woudenberg Way (MH 340)												
200mm to 250mm								515,000				515,000
2025 - Van Woudenberg Way/Hornak Rd - From: Hornak Rd (MH 454) To: Las Rd (MH												
340) 200mm to 250mm									330,000			330,000
2027 - Anderson Court - From: MH 230 To: MH 1 250mm to 300mm PVC pipe											310,000	310,000
Equipment		5,000	5,000	5,000	9,200	5,000	5,000	5,000	5,000	5,000	5,000	54,200
2021 - Smoke Tester - To replace 2006 Hurco					4,200							4,200
Miscellaneous Wastwater Equipment		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Grand Total		5,000	790,000	5,000	9,200	5,000	62,000	520,000	335,000	27,000	315,000	2,073,200

	_08110_Wastewater_Collection_Co										
Service Area	nveyance										
Asset Type	(Multiple Items)										
Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Development Charges		(352,500)				(37,000)	(231,000)	(148,000)	(9,900)	(140,000)	(918,400)
Equipment Reserve				(4,200)							(4,200)
Sewer Reserve	(5,000)	(437,500)	(5,000)	(5,000)	(5,000)	(25,000)	(289,000)	(187,000)	(17,100)	(175,000)	(1,150,600)
Grand Total	(5,000)	(790,000)	(5,000)	(9,200)	(5,000)	(62,000)	(520,000)	(335,000)	(27,000)	(315,000)	(2,073,200)

Service Area	_08110_Wastewater_0 nveyance	Collection_Co							
Account Type	(Multiple Items)								
Sum of Amount	Column Labels								
Row Labels		2018	2020	2021	2022	2023	2024	2026	Grand 1
Operating-Other			200,000	100,000	100,000	150,000	100,000	100,000	750,
Anderson Court/Alma - CCTV Sanitary Investigation & Assessment						50,000			50,
Extraneous Flow Reduction Program - Property Surveys			200,000						200,
Inflow & Infiltration Reduction Program - Remedial Property Disconnection Works				100,000	100,000	100,000	100,000	100,000	500,0
Operating-Study		75,000			115,000	120,000			310,0
Extraneous Flow Reduction Program - Flow Monitoring Study					115,000				115,0
Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program						120,000			120,0
Sanitary Sewer Master Plan		75,000							75,0
Grand Total		75,000	200,000	100,000	215,000	270,000	100,000	100,000	1,060,0

Service Area	_08110_Wastewater_Collection_Co nveyance							
Asset Type	(Multiple Items)							
Sum of Amount	Column Labels							
Row Labels	2018	2020	2021	2022	2023	2024	2026	Grand Total
Development Charges	(19,000)		(10,000)	(10,000)	(71,500)	(10,000)	(10,000)	(130,500)
Sewer Reserve	(56,000)	(200,000)	(90,000)	(205,000)	(198,500)	(90,000)	(90,000)	(929,500)
Grand Total	(75,000)	(200,000)	(100 000)	(215 000)	(270 000)	(100 000)	(100 000)	(1.060.000)

Service Area	_08210_Urban_Storm_System
Account Type	(Multiple Items)

Sum of Amount	Column Labels						
Row Labels		2018	2022	2023	2024	2025	Grand Total
Storm Sewer - New					12,000	103,000	115,000
2024 - McMurchie Ln: Storm Drainage Improvements					12,000		12,000
2025 - McMurchie Ln: Storm Drainage Improvements						103,000	103,000
Storm Sewer - Refurbishment		20,000	19,000	305,000			344,000
2022 - Colver St: Canborough St to Wade Rd			19,000				19,000
2023 - Colver St: Canborough St to Wade Rd				305,000			305,000
2018 - Colver St: Canborough St to Wade Rd		20,000					20,000
Grand Total		20,000	19,000	305,000	12,000	103,000	459,000

Service Area	_08210_Urban_Storm_System
Asset Type	(Multiple Items)

Sum of Amount	Column Labels						
Row Labels		2018	2022	2023	2024	2025	Grand Total
Capital Reserve		(20,000)	(19,000)			(82,000)	(121,000)
Development Charges				(30,500)	(12,000)	(21,000)	(63,500)
Operating Fund				(274,500)			(274,500)
Grand Total		(20,000)	(19,000)	(305,000)	(12,000)	(103,000)	(459,000)

Service Area	_08210_Urban_Storm_System				
Account Type	(Multiple Items)				

Sum of Amount	Column Labels									
Row Labels		2018	2019	2020	2021	2024	2025	2026	2027	Grand Total
Operating-Other		25,000	25,000	30,000		30,000	30,000	32,000	32,000	204,000
2018 - Oakdale Blvd: Storm Pond Maintenance		25,000								25,000
2019 - Hornack Rd: Storm Pond Maintenance			25,000							25,000
2024 - Grassie Estates: Storm Pond Maintenance						30,000				30,000
2020 - Alma Acres: Storm Pond Maintenance				30,000						30,000
2025 - Attema Cres: Storm Pond Rehabilitation							30,000			30,000
2026 - Oakdale Blvd: Storm Pond Rehabilitation								32,000		32,000
2027 - Hornack Rd: Storm Pond Rehabilitation									32,000	32,000
Operating-Study			170,000	20,000	20,000			60,000		270,000

Schedule F

Storm Sewer Assessm	ents		20,000	20,000	20,000			60,000		120,000
Stormwater Master D	rainage Plan		150,000							150,000
Grand Total		25,000	195,000	50,000	20,000	30,000	30,000	92,000	32,000	474,000

Service Area	_08210_Urban_Storm_System
Asset Type	(Multiple Items)

Sum of Amount	Column Labels									
Row Labels		2018	2019	2020	2021	2024	2025	2026	2027	Grand Total
Capital Reserve			(135,000)					(32,000)	(32,000)	(199,000)
Development Charges			(15,000)							(15,000)
Operating Fund		(25,000)	(45,000)	(50,000)	(20,000)	(30,000)	(30,000)	(60,000)		(260,000)
Grand Total		(25,000)	(195,000)	(50,000)	(20,000)	(30,000)	(30,000)	(92,000)	(32,000)	(474,000)

Service Area	_08320_Water_Distribution_Transmission
Account Type	(Multiple Items)

Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Main - New - Design					166.800		7.000				173,800
2022 - South Grimsby Rd 5 - From: Spring Creek Rd To: Northridge Dr					38,600		,				38,600
2022 - South Grimsby Rd 6 - Extension - From: Spring Creek Rd To: HWY 20					27,000						27,000
2022 - Spring Creek Rd - From: Hornak Rd To: SG Rd 5					63,200						63,200
2022 - Spring Creek Rd - From: SG Rd 5 To: SG Rd 6 Extention					38,000						38,000
2024 - St. Catherines St - From: Frank St. To: Griffin St					•		7.000				7,000
Main - New - Construction						1,817,600		108,000			1,925,600
2023 - SG RD 5 - From: Spring Creek Rd To: Northridge Dr						402,400					402,400
2023 - SG RD 6 - From: Spring Creek Rd To: HWY 20 Extention						328,000					328,000
2023 - Spring Creek Rd - From: Hornak Rd To: SG Rd 5						695,000					695,000
2023 - Spring Creek Rd - From: SG Rd 5 To: SG Rd 6 Extention						392,200					392,200
2025 - St. Catherines St From: Frank St. To: Griffin St								108,000			108,000
Main - Upsize and Replace - Design					39,500	39,250	199,400				278,150
2022 - South Grimsby Rd 5 - From: Northridge Dr To: HWY 20 150mm to 250mm					27,000	·					27,000
2022 - Spring Creek Rd - From: Station St To: Hornak Rd 150mm to 250mm					12,500						12,500
2023 - Van Woudenberg Way - From: Station St To: West Boundary Limits 150mm to 250mm						39,250					39,250
2024 - Griffin St. N - From: Griffin St To: Station & West St 150mm to 300mm							134,000				134,000
2024 - St. Catherines St - From: Industrial Park Rd To: Frank St 150mm to 300mm							65,400				65,400
Main - Upsize and Replace - Constuction						405,500	392,750	853,600			1,651,850
2023 - SG RD 5 - From: Northridge Dr To: HWY 20 150mm to 250mm						288,000					288,000
2023 - Sping Creek Rd - From: Station St To: Hornak Rd 150mm to 250mm						117,500					117,500
2024 - Van Woudenberg Way - From: Station St To: West Boundary Limits 150mm to 250mm							392,750				392,750
2025 - Griffin St. N - From: Griffin St To: Station St 150mm to 300mm								134,000			134,000
2025 - St. Catherines St From: Industrial Park Rd To: Frank St 150mm to 300mm								719,600			719,600
Main - Replace - Design	40,000		35,000						42,200		117,200
2018 - West St - From: South Grimsby Rd 5 To: Wade Rd	40,000										40,000
2020 - Brock St - From: RR 20 To: North End			35,000								35,000
2026 - Colver St - From: RR14 To: Wade Rd									42,200		42,200
Main - Replace - Construction		570,000		495,000						610,000	1,675,000
2019 - West St - From: South Grimsby Rd 5 To: Wade Rd		570,000									570,000
2021 - Brock St - From: RR 20 To: North End				495,000							495,000
2027 - Colver St - From: RR14 To: Wade Rd										610,000	610,000
Water Meters	80,000	60,900	61,800	62,800	63,800	34,800	105,800	36,900	38,000	99,100	643,900
New Installation	30,000	30,900	31,800	32,800	33,800	34,800	35,800	36,900	38,000	39,100	343,900
Replacement Program	50,000	30,000	30,000	30,000	30,000		70,000			60,000	300,000
Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Rolling Stock								38,500			38,500
2025 - 3/4 Ton Van - Water Dept To replace 2007 Chevrolet								38,500			38,500
Facilities										310,000	310,000
2027 - Bulk Water Station - Replace roof shingles										10,000	10,000
2027 - Water Services - New Building										300,000	300,000
Grand Total	125,000	635,900	101,800	562,800	275,100	2,302,150	709,950	1,042,000	85,200	1,024,100	6,864,000

Service Area	_08320_Water_Distribution_Transmission										
Asset Type	(Multiple Items)										
Sum of Amount	Column Labels										
Row Labels	2	018 2	019 2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
Development Charges	(20,	000) (285,0	(18,900)	(267,000)	(101,500)	(2,223,100)	(599,150)	(961,600)	(21,100)	(305,000)	(4,802,350)
Equipment Reserve								(38,500)			(38,500)
Water Reserve	(105,	000) (350,9	(82,900)	(295,800)	(173,600)	(79,050)	(110,800)	(41,900)	(64,100)	(719,100)	(2,023,150)
Grand Total	(125,	000) (635,9	00) (101,800)	(562,800)	(275,100)	(2,302,150)	(709,950)	(1,042,000)	(85,200)	(1,024,100)	(6,864,000)

Service Area Account Type	_08320_Water_Distribution_Transm (Multiple Items)	nission						
	(managed status)							
Sum of Amount	Column Labels							
Row Labels		2018	2020	2024	2025	2026	2027	Grand Total
Operating-Other					70,000	75,000		145,000
Water Loss Program					70,000	75,000		145,000
Operating-Study		75,000	65,000	50,000	125,000	50,000	100,000	465,000
2018 - Water Master Plan		75,000						75,000
2027 - Water Distribution System							50,000	50,000
Water Distribution System - Leak detection program				50,000	50,000	50,000	50,000	200,000
Water Rate Study			65,000		75,000			140,000
Grand Total		75,000	65,000	50,000	195,000	125,000	100,000	610,000

Service Area	_08320_Water_Distribution_Transmission
Asset Type	(Multiple Items)

Sur	m of Amount	Column Labels						
Ro	w Labels	2018	2020	2024	2025	2026	2027	Grand Total
Dev	velopment Charges	(56,200)						(56,200)
Wa	ater Reserve	(18,800)	(65,000)	(50,000)	(195,000)	(125,000)	(100,000)	(553,800)
Gra	and Total	(75,000)	(65,000)	(50,000)	(195,000)	(125,000)	(100,000)	(610,000)

Service Area	_10400_Cemeteries
Account Type	(Multiple Items)

Sum of Amount	Column Labels				
Row Labels		2019	2020	2026	Grand Total
Land Improvements		6,000	6,000	22,000	34,000
2026 - Union Columbarium - Cremation Columbarium - 32 niche columbarium				22,000	22,000
Park Benches		6,000	6,000		12,000
Grand Total		6,000	6,000	22,000	34,000

Service Area	_10400_Cemeteries
Asset Type	(Multiple Items)

Sum of Amount	Column Labels			
Row Labels	2019	2020	2026	Grand Total
Cemetery Reserve	(6,000)	(6,000)	(22,000)	(34,000)
Grand Total	(6,000)	(6,000)	(22,000)	(34,000)

Service Area	_10400_Cemeteries
Account Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels	2020	2025	Grand Total
Operating-Other	5,000		5,000
2020 - All Cemeteries - Software	5,000		5,000
Operating-Land Improvement	1	0,000	10,000

Schedule F

2025 - Union Cemetery - Clear Land & Layout Expansion		10,000	10,000
Grand Total	5,000	10,000	15,000

Service Area	_10400_Cemeteries
Asset Type	(Multiple Items)

Sum of Amount	Column Labels		
Row Labels	202	2025	Grand Total
Operating Fund	(5,000	(10,000)	(15,000)
Grand Total	(5,000	(10,000)	(15,000)

Service Area	16100 Parks										
Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Tota
Equipment	18,500	6,500	54,000	16,000	7,500	14,500	8,500	8,500	9,000	8,000	151,000
2018 Heritage Committee Mural Project	12,500										12,500
2020 - Leisureplex - Leisureplelx Scoreclock replace/upgrade			47,000								47,000
2021 - Split Seeder - To replace 2011 Split Seeder			,	9,000							9,000
2023 - Rental Replacement - To replace Field Top Dresser						6,500					6,500
2027 - Miscellanceous Recreation Equipment						.,				8.000	8.000
Miscellaneous recreation equipment	6,000	6,500	7,000	7,000	7,500	8,000	8,500	8,500	9,000		68,000
Facilities	16,000	30,000	82,000	,	,	.,	.,	.,	.,		128,000
2018 - Leisureplex - Works building upgrades	16,000										16,000
2019 - St. Ann's Park - Vault toilets	.,	30,000									30,000
2020 - Abingdon Park - Vault toilets			30,000								30,000
2020 - Leisureplex - New pavillion			52,000								52,000
Land Improvements	339.500	30.000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		80.000	60.000	32.000		655.000		1,196,500
2018 - : Wellandport Park Upgrades - From: To:	5,500	0.000			55,555	00,000	02,000		000,000		5,500
2018 Smithville Square Parkette	250,000										250,000
2018 - Abingdon Baseball Diamond Lights	40,000										40,000
2018 - Leisureplex - New Green Space	12,000										12,000
2018 - Streamside Playground - New playground equipment	32,000										32,000
2019 - Wellandport Park - Driveway posts	,,,,,,	30,000									30,000
2022 - Station Meadows Playground - Playground Equipment		55,555			80,000						80,000
2023 - Leisureplex - New soccer field - no lighting / irrigation						60,000					60,000
2024 - Leisureplex - New playground						20,000	32,000				32,000
2026 - Leisureplex - New baseball diamond							. ,		655,000		655,000
Rolling Stock	45,700					67,500	78,000	36,000	48,000	57,000	332,200
2018 - Field Paint Liner	4,200					. ,	-,	,	-,		4,200
2018 - Front mount mower - To replace 2008 John Deere	21,500										21,500
2018 - Landscape Trailer - To replace 2005 NandO	20,000										20,000
2023 - Wide Area Mower - To replace 2012 Wide Area Mower	.,					67,500					67,500
2024 - Gator - To replace 2012 Kubota							20,000				20,000
2024 - Utility Tractor - To replace 2013 John Deere							41,000				41,000
2024 - Zero Turn Mower - To replace 2013 Zero Turn Mower							17,000				17,000
2025 - Pickup - To replace 2015 GMC							,	36,000			36,000
2026 - Tractor - To replace 2016 John Deere								,	48.000		48,000
2027 - Bannerman Groomer (Baseball diamond)									,	11,000	11,000
2027 - Field Paint Liner										6,000	6,000
2027 - Tractor lawn mower										40,000	40,000
Trail Construction		115,900	374,000	398,200	168,000	111,300	33,600	313,500			1,514,500
2019 - Alma Acres Park Trail - New trail		49,500	,	,	,	,	,	,			49,500
2019 - College Street Trail - New trail		36,400									36,400
2019 - Murgatroyd Trail - Upgrade - Design		12.000									12,000
2019 - Wade Rd - Pedestrian bridge asphault approach		18,000									18,000
2020 - Leisureplex Trail - Oakland to Leisureplex			294,000								294,000
2020 - Murgatroyd Trail - Upgrade - Construction Phase			80,000								80,000
2021 North Creek Trail				300,000							300,000
2021 - Rock Street Trail - New trail				98,200							98,200
2022 - Leisureplex Trail - Extend to South Creek Trail				,	168,000						168,000
2023 - Townline Road-St. Catherine St. Connection - New trail					,	111,300					111,300
2024 - Spring Creek Nature Trail - New trail						,	33,600				33,600
2025 - North Loop Trail - New trail							/	313,500			313,500
Grand Total	419,700	182.400	510.000	414.200	255.500	253.300	152.100	358.000	712.000	65.000	

Asset Type	(Multiple Items)									
Sum of Amount	Column Labels									
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027 Grand Total
Capital Reserve	(117,000)	(30,000)	(80,000)	(280,000)						(507,000)
Development Charges	(48,000)	(7,700)	(26,400)	(8,800)	(71,000)	(34,000)	(3,000)	(28,000)	(59,000)	(285,900)
Equipment Reserve	(51,700)	(6,500)	(7,000)	(16,000)	(7,500)	(82,000)	(86,500)	(44,500)	(57,000)	(65,000) (423,700)

_16100_Parks

Service Area

Facilities Reserve	(16,000)									(16,000)
In Lieu of Parkland	(21,000)	(138,200)	(396,600)	(89,400)	(177,000)	(137,300)	(62,600)	(285,500)	(596,000)	(1,903,600)
Planning Reserve	(5,000)									(5,000)
Grant Regional	(105,000)									(105,000)
Grant Community	(8,000)									(8,000)
Grant Provincial	(48,000)									(48,000)
Contribution from Developer				(20,000)						(20,000)
Grand Total	(419,700)	(182,400)	(510,000)	(414,200)	(255,500)	(253,300)	(152,100)	(358,000)	(712,000)	(65,000) (3,322,200)

Service Area	_16100_Parks								
Account Type	(Multiple Items)								
Sum of Amount	Column Labels								
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	Grand Total
Operating-Land Improvement	5,000	5,000	5,000	6,000	16,000	6,000	6,000	6,000	55,000
2022 - Wellandport Park - Baseball diamond removal					10,000				10,000
Tree planting new & replacement	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	45,000
Grand Total	5,000	5,000	5,000	6,000	16,000	6,000	6,000	6,000	55,000
Service Area Asset Type	_16100_Parks (Multiple Items)								
Asset Type	(Multiple Items)								
Sum of Amount	Column Labels								
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	Grand Total
In Lieu of Parkland					(10,000)				(10,000)
Operating Fund	(5,000)	(5,000)	(5,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(45,000)

Service Area	_16340_Recreation_Facilities
Account Type	(Multiple Items)

Sum of Amount	Column Labels						
Row Labels	2018	2019	2020	2021	2025	2026	Grand Total
Equipment	7,500					7,000	14,500
2018 - Floor Cleaning Machine	7,500						7,500
2026 - Ice edger - To replace 2015 Ice edger						7,000	7,000
Facilities	17,000	18,000	16,000	40,000	952,000		1,043,000
2019 - Abingdon Hall - Septic bed design		10,000					10,000
2019 - Silverdale Hall - Replace furnace		8,000					8,000
2020 - Wellandport Hall - Replace furnace			16,000				16,000
2021 - Abingdon Hall - Septic bed replacement				40,000			40,000
2025 - Wellandport Community Centre - Replacement					952,000		952,000
2018 - Wellandport Hall - New Steel Roof, Facia & Soffit	17,000						17,000
Rolling Stock						150,000	150,000
2026 - Ice resurfacer - To replace 2016 Olympia						150,000	150,000
Grand Total	24,500	18,000	16,000	40,000	952,000	157,000	1,207,500

Service Area	_16340_Recreation_Facilities
Asset Type	(Multiple Items)

Sum of Amount	Column Labels							
Row Labels		2018	2019	2020	2021	2025	2026	Grand Total
Development Charges						(20,048)		(20,048)
Equipment Reserve		(7,500)					(157,000)	(164,500)
Facilities Reserve		(17,000)	(18,000)	(16,000)	(40,000)			(91,000)
Operating Fund						(931,952)		(931,952)
Grand Total		(24,500)	(18,000)	(16,000)	(40,000)	(952,000)	(157,000)	(1,207,500)

Service Area	_16340_Recreation_Facilities
Account Type	(Multiple Items)

Sum of Amount	Column Labels			
Row Labels		2018	2023	Grand Total
Operating-Facility		10,000	7,000	17,000
2023 - Abingdon Hall - Paint interior			7,000	7,000
2018 - Wellandport Hall - Point & Paint		10,000		10,000
Grand Total		10,000	7,000	17,000

Service Area	_16340_Recreation_Facilities
Asset Type	(Multiple Items)

Sum of Amount	Column Labels			
Row Labels		2018	2023	Grand Total
Facilities Reserve		(10,000)	(7,000)	(17,000)
Grand Total		(10,000)	(7,000)	(17,000)

Account Type	(Multiple Items)										
Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
16402 Library Smithville	23,300	25,800	26,800	22,800	20,300	80,300	18,300	16,800	22,800	45,300	302,500
Equipment	5,000	7,500	10,000	,	•	60,000	•	,	•	25,000	107,500
2019 - Self Checkout Machine		7,500									7,500
2020 - Presentation & Video Conferencing Equipment			10,000								10,000
2023 - Radio Frequency Identification						60,000					60,000
2027 - Automated Sorter										25,000	25,000
2018 - Photocopier	5,000										5,000
Information Technology	1,500	1,500		6,000	3,500	3,500	1,500		6,000	3,500	27,000
Replacement Computers	1,500	1,500		6,000	3,500	3,500	1,500		6,000	3,500	27,000
Collection	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800	16,800	168,000
Addition to printed collection	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	13,500	135,000
Addition to audio visual collection	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	33,000
_16403_Library_Caistorville	11,500	11,500	22,500	11,500	12,000	14,500	11,500	44,500	11,500	12,000	163,000
Equipment			5,000								5,000
2020 - Photocopier			5,000								5,000
Facilities								27,000			27,000
2025 - Replace roof shingles								27,000			27,000
Information Technology			6,000		500	3,000		6,000		500	16,000
Replacement Computers			6,000		500	3,000		6,000		500	16,000
Collection	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	115,000
Addition to printed collection	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	72,000
Addition to audio visual collection	4,300	4,300	4,300	4,300	4,300	4,300	4,300	4,300	4,300	4,300	43,000
_16404_Library_Wellandport	116,500	28,500	11,500	11,500	14,000	11,500	16,000	51,500	11,500	14,000	286,500
Equipment	100,000	12,500						40,000			152,500
2019 - Self Checkout Machine		7,500									7,500
2025 - Radio Frequency Identification								40,000			40,000
2019 - Photocopier		5,000									5,000
2018 - Wellandport Addition Furniture and Fixtures	100,000										100,000
Information Technology	5,000	4,500			2,500		4,500			2,500	19,000
Replacement Computers		4,500			2,500		4,500			2,500	14,000
2018 - Computers-New	5,000										5,000
Collection	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	11,500	115,000
Addition to printed collection	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700	87,000
Addition to audio visual collection	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	28,000
Grand Total	151,300	65,800	60,800	45,800	46,300	106,300	45,800	112,800	45,800	71,300	752,000

Sum of Amount	Column Labels										
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Grand Total
_16402_Library_Smithville	(23,300)	(25,800)	(26,800)	(22,800)	(20,300)	(80,300)	(18,300)	(16,800)	(22,800)	(45,300)	(302,500)
Development Charges	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(120,000)
Library Reserve	(11,300)	(13,800)	(14,800)	(10,800)	(8,300)	(68,300)	(6,300)	(4,800)	(10,800)	(33,300)	(182,500)
16403_Library_Caistorville	(11,500)	(11,500)	(22,500)	(11,500)	(12,000)	(14,500)	(11,500)	(44,500)	(11,500)	(12,000)	(163,000)
Development Charges	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(25,000)
Facilities Reserve								(27,000)			(27,000)
Library Reserve	(9,000)	(9,000)	(20,000)	(9,000)	(9,500)	(12,000)	(9,000)	(15,000)	(9,000)	(9,500)	(111,000)
_16404_Library_Wellandport	(116,500)	(28,500)	(11,500)	(11,500)	(14,000)	(11,500)	(16,000)	(51,500)	(11,500)	(14,000)	(286,500)
Library Reserve	(106,500)	(28,500)	(11,500)	(11,500)	(14,000)	(11,500)	(16,000)	(51,500)	(11,500)	(14,000)	(276,500)
Donations	(10,000)										(10,000)
Grand Total	(151,300)	(65,800)	(60,800)	(45,800)	(46,300)	(106,300)	(45,800)	(112,800)	(45,800)	(71,300)	(752,000)

Account Type	(Multiple Items)
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Sum of Amount	Column Labels				
Row Labels	2019	Grand Total			
_16401_Library_Admin	30,000	30,000			
Operating-Other	30,000	30,000			
2019 - Evergreen ILS Software	30,000	30,000			
Grand Total	30,000	30,000			

Asset Type	(Multiple Items)
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Sum of Amount	Column Labels	
Row Labels	2019	Grand Total
_16401_Library_Admin	(30,000)	(30,000)
Library Reserve	(30,000)	(30,000)
Grand Total	(30,000)	(30,000)

Service Area : Planning and Building	(Multiple Items)
Account Type	(Multiple Items)

Sum of Amount	Column Labels									
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Operating-Study	195,000	215,000	200,000	120,000	50,000	35,000	50,000	50,000		915,000
2018 - Bike Trails Master Plan	25,000									25,000
2018 - Railroad Crossing Justification Study	30,000									30,000
2018 - Urban Boundary Expansion	100,000									100,000
2018 - Wellandport Streetscape Master Plan	40,000									40,000
2019 - Agricultural CIP		80,000								80,000
2019 - Economic Development Master Plan - Industrial Park		60,000								60,000
2019 - Mandatory Parks Study		30,000								30,000
2019 - Parks Plan		10,000								10,000
2020 - Township Trails and Corridors Master Plan			100,000							100,000
2021 - Smithville Parks and Recreation Master Plan				70,000						70,000
Municipal Comprehensive Review			50,000					50,000		100,000
Official Plan Update			50,000		50,000					100,000
Smithville Trails and Corridors Master Plan (Update)		35,000				35,000				70,000
Zoning By-law Update				50,000			50,000			100,000
Rolling Stock	25,000								18,500	43,500
2018 - New Vehicle - 2nd in fleet	25,000									25,000
2026 - Vehicle - To replace 2016 Nissan									18,500	18,500
Grand Total	220,000	215,000	200,000	120,000	50,000	35,000	50,000	50,000	18,500	958,500

Service Area	(Multiple Items)									
Sum of Amount	Column Labels									
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Building Dept. Reserve	(25,000)								(18,500)	(43,500)
Development Charges	(103,800)	(77,625)	(90,000)	(69,750)	(17,900)					(359,075)
Operating Fund	(72,500)	(137,375)	(110,000)	(50,250)	(32,100)	(35,000)	(50,000)	(50,000)		(537,225)
Grants Provincial	(18,700)									(18,700)
Grand Total	(220,000)	(215,000)	(200,000)	(120,000)	(50,000)	(35,000)	(50,000)	(50,000)	(18,500)	(958,500)