2017 Draft Operating and Capital Budget – Information Session

November 7, 2016





The following have their revenues netted against their expenditures: Library, Fire, Building, Planning, Recreation, Arena, Water and Wastewater(sewer)

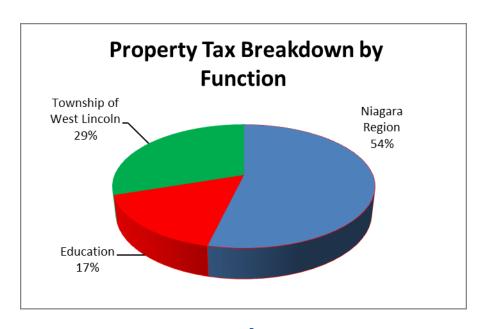
The following are self-funded, where fees must cover expenditures:

Building, Water and Wastewater(sewer)

Fuel & Equipment Costs are allocated to Road Maintenance, Winter Control, Facilities, Arena, Water, Sewers, Recreation and Sidewalks



* Tax bill collects for three entities: Niagara Region, West Lincoln (WL) and School Board/Education





The chart below identifies the 2017 General Tax Levy Requirement in comparison to the 2016 General Tax Levy. It is important to note that the levy increase impacts the Township portion of taxes only. The average Township taxes will decrease from \$1,087 to \$1,076

| | 2017 | 2016 | \$ Change | % Change |
|--------------------------|-------------|-------------|------------|----------|
| | | | | |
| General Levy Requirement | \$5,612,500 | \$5,558,630 | \$ 53,870 | 0.97% |
| | | | | |
| Less: Assessment Growth | \$ 111,000 | \$ - | \$ 111,000 | |
| | | | | |
| Net Levy Requirement | \$5,501,500 | \$5,558,630 | -\$ 57,130 | -1.03% |



The chart below identifies the 2017 General Tax Levy Requirement (with the MURS included) in comparison to the 2016 General Tax Levy. Once the MURS project is added the average Township portion of taxes will change from \$1,087 in 2016 to \$1,131 for 2017

| | 2017 | 2016 | \$ Change | % Change |
|------------------------------------|-------------|-------------|------------|----------|
| | | | | |
| General Levy Requirement with MURS | \$5,896,000 | \$5,558,630 | \$ 337,370 | 6.07% |
| | | | | |
| Less: Assessment Growth | \$ 111,000 | \$ - | \$ 111,000 | 0.00% |
| | | | | |
| Net Levy Requirement | \$5,785,000 | \$5,558,630 | \$ 226,370 | 4.07% |



- An expenditure increase of \$55,000 equates to a 1% increase in the total tax levy
- * Due to assessment growth, the first \$111,000 of increase to the overall tax levy has no impact to property owners
- * After the first \$111,000 increase, every \$10,000 in tax levy increase has an approximate \$1.90 impact on the average property owner



| Item | Description | 7 Budget mpact | Included in 2017 Draft Budget |
|------|--|-------------------|----------------------------------|
| | | | |
| 1 | Addition of a Crossing Guard: | \$ 8,000 | Yes |
| | The Corporate Services Budget has been impacted by the requirement to hire an additional Crossing Guard. This was deemed necessary for safety purposes at the corner of Griffin Street and Canborough Street | | |
| 2 | Canada Day Event: | \$ 10,000 | NO |
| | In anticipation of the 150 Birthday of Canada in 2017 staff have worked on creating a special Canada Day Event for 2017. The day long event is scheduled to take place in downtown Smithville with events planned for all ages. Nighttime performances are also planned, in addition to Fireworks. The 2017 budget currently has a budget of \$7,800 for Canada Day. Staff has budgeted \$41,000 for this expanded event, and have applied for Region of Niagara Funding of \$23,200. In order to proceed with this expanded celebration, an additional contribution of \$10,000 from the Operating Fund is necessary. | | |
| 3 | Hiring of a Part-Time Recreation Programmer: | \$ 8,300 | NO |
| | The Recreation Department have reviewed staffing levels and would like the opportunity to hire a new Daytime Recreation Programmer. The role of this new position would be to develop and implement new programming for older adults during the day. This position would also initiate a Recreation Services social media program which is presently lacking. This position would also be used to replace hours currently filled in by various part-time positions. For example, this position would also act as Summer Camp Supervisor. | | |



2017 Draft Operating and Capital Budget - Revenue

| | Column A | Column B | Column C | Column D | Column E | Column F | Column G | Column H |
|----------------------------------|-----------|--|-------------|---------------|-------------------------|---|---------------|-------------------------|
| | 2016 | 2016 | 2017 | | | 2017 | | |
| | Budget | Budget (one- time items removed) | Base Budget | Difference \$ | % Increase /Decrease | Budget with MURS Project Included | Difference \$ | % Increase /Decrease |
| | | | | (Column C-B) | | | (Column F-B) | |
| | | | | | | | | |
| General Revenues | | | | | | | | |
| Taxation Revenues | 5,773,430 | 5,773,430 | 5,842,500 | 69,070 | 1.20% | 6,126,000 | 352,570 | 6.11% |
| Payment in Lieu of Taxes | 353,900 | 353,900 | 377,200 | 23,300 | 6.58% | 377,200 | 23,300 | 6.58% |
| Support Grants | 818,200 | 818,200 | 818,200 | - | 0.00% | 818,200 | - | 0.00% |
| Grants | 5,000 | 5,000 | 2,900 | (2,100) | -42.00% | 2,900 | (2,100) | -42.00% |
| Fees, Service Charges, Donations | 7,600 | 7,600 | 8,000 | 400 | 5.26% | 8,000 | 400 | 5.26% |
| Licenses & Permits | 4,700 | 4,700 | 4,700 | - | 0.00% | 4,700 | - | 0.00% |
| Rents & Concessions | 61,700 | 61,700 | 48,500 | (13,200) | -21.39% | 48,500 | (13,200) | -21.39% |
| Fines | 30,000 | 30,000 | 31,500 | 1,500 | 5.00% | 31,500 | 1,500 | 5.00% |
| Other Revenues | 12,500 | 12,500 | 11,400 | (1,100) | -8.80% | 11,400 | (1,100) | -8.80% |
| Penalties | 380,000 | 380,000 | 380,000 | - | 0.00% | 380,000 | - | 0.00% |
| Income from Investments | 155,000 | 155,000 | 165,000 | 10,000 | 6.45% | 165,000 | 10,000 | 6.45% |
| Prior Year Surplus | 589,000 | - | 100,000 | 100,000 | | 100,000 | 100,000 | |
| Transfer from Reserve | 45,000 | 45,000 | 45,000 | - | 0.00% | 45,000 | - | 0.00% |
| Total Revenues | 8,236,030 | 7,647,030 | 7,834,900 | 187,870 | 2.46% | 8,118,400 | 471,370 | 6.16% |



2017 Draft Operating and Capital Budget - Expenditure

| | Column A | Column B | Column C | Column D | Column E | Column F | Column G | Column H |
|---|-----------|--------------|----------------------|-------------------|------------|--------------|-------------------|------------|
| | 2016 | 2016 | 2017 | | | 2017 | | |
| | | Budget (one- | | | % Increase | Budget with | | % Increase |
| | Budget | time items | Base Budget | Difference \$ | /Decrease | MURS Project | Difference \$ | /Decrease |
| | | removed) | | | 75000000 | Included | | 720010430 |
| | | | | (Column C-B) | | | (Column F-B) | |
| | | | | | | | | |
| | | | | | | | | |
| General Expenditures | | | | | | | | |
| Contributions to Reserves | 300,502 | 300,502 | 166,500 | (134,002) | -44.59% | 450,000 | 149,498 | 49.75% |
| | - | | | | | | | |
| Departments | | | | | | | | |
| Library | 406,298 | 406,298 | 418,500 | 12,202 | 3.00% | 418,500 | 12,202 | 3.00% |
| Mayor & Council | 176,900 | 176,900 | 192,300 | 15,400 | 8.71% | | 15,400 | 8.71% |
| Corporate Services | 1,670,200 | 1,600,200 | 1,620,100 | 19,900 | 1.24% | . , | 19,900 | 1.24% |
| Cemetery | 82,300 | 82,300 | 75,800 | (6,500) | | | (6,500) | |
| Fire | 1,067,700 | 1,007,700 | 1,037,300 | 29,600 | 2.94% | . , | 29,600 | 2.94% |
| Building/Property Standards & By-law/Septic | 91,700 | 91,700 | 94,300 | 2,600 | 2.84% | | 2,600 | 2.84% |
| Planning | 277,700 | 172,700 | 197,900 | 25,200 | 14.59% | | 25,200 | 14.59% |
| Public Works | | | | | | | | |
| Recreation/Arena | 783,400 | 783,400 | 812,700 | 29,300 | 3.74% | 812,700 | 29,300 | 3.74% |
| Recreation/Arena Roads Administration | 269,800 | 269,800 | | | | . , | | |
| Roads Administration Roads Maintenance | 1,775,200 | 1,775,200 | 267,800 1,813,900 | (2,000) 38,700 | 2.18% | . , | (2,000) 38,700 | 2.18% |
| Winter Control | | | | | | , , | | |
| | 596,900 | 596,900 | 612,100 | 15,200 | 2.55% | | 15,200 | 2.55% |
| Roads Construction | 353,730 | 31,230 | 404.000 | (31,230) | | | (31,230) | |
| Bridges | 27,500 | 27,500 | 124,600 | 97,100 | 353.09% | | 97,100 | 353.09% |
| Facilities | 102,400 | 70,900 | 117,400 | 46,500 | 65.59% | | 46,500 | 65.59% |
| Street Lights | 127,800 | 127,800 | 147,700 | 19,900 | 15.57% | | 19,900 | 15.57% |
| Sidewalks | 71,800 | 71,800 | 73,900 | 2,100 | 2.92% | 73,900 | 2,100 | 2.92% |
| Fuel and Equipment | | | | | | | | |
| Drainage | 54,200 | 54,200 | 62,100 | 7,900 | 14.58% | 62,100 | 7,900 | 14.58% |
| Storm Sewers | | - | | | | | | |
| Sanitary Sewers | | - | | | | | | |
| Water | | | | | | | | |
| Total Expenditures | 8,236,030 | 7,647,030 | 7,834,900 | 187,870 | 2.46% | 8,118,400 | 471,370 | 6.16% |
| | 2,200,000 | 1,311,000 | 1,301,000 | , | 2.1070 | 2,110,100 | , | 01.107. |

West Lincoln...

2017 Ten Year Capital Plan-Expenditure

| | | | | | | | | | I | Σхр | enditure | | | | | | | | | | |
|--------------------|------------------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|-----|-----------|------|-----------|------|-----------|-----|-----------|-----|-----------|
| | | | | | | | | | | | | | | | | | | | | | |
| | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 | | 2025 | | 2026 | Gra | and Total |
| Bridge | \$ 918,200 | \$ | 444,500 | \$ | 463,000 | \$ | 600,000 | \$ | 490,000 | \$ | 265,000 | \$ | 225,000 | \$ 1 | 1,200,000 | \$ | 205,000 | \$ | 300,000 | \$ | 5,110,700 |
| Cemetery | \$ 3,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 22,000 | \$ | 25,000 |
| Corporate Services | \$ 219,300 | \$ | 190,600 | \$ | 175,300 | \$ | 10,500 | \$ | 40,700 | \$ | 10,900 | \$ | 11,100 | \$ | 51,300 | \$ | 11,600 | \$ | 51,900 | \$ | 773,200 |
| Fire | \$ 421,000 | \$ | 167,000 | \$ | 417,000 | \$2 | 2,173,000 | \$ | 18,000 | \$ | 18,000 | \$ | 19,000 | \$ | 319,000 | \$ | - | \$ | 1,000,000 | \$ | 4,552,000 |
| Library | \$ - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 916,800 | \$ | - | \$ | - | \$ | 27,000 | \$ | - | \$ | 943,800 |
| Planning | \$ 55,000 | \$ | 140,000 | \$ | 125,000 | \$ | 150,000 | \$ | 120,000 | \$ | 50,000 | \$ | 35,000 | \$ | - | \$ | 50,000 | \$ | 50,000 | \$ | 775,000 |
| Public_Works | \$ 8,000 | \$ | 40,000 | \$ | 22,000 | \$ | - | \$ | - | \$ | - | \$ | 572,500 | \$ | - | \$ | - | \$ | - | \$ | 642,500 |
| Recreation | \$ 12,613,800 | \$ | 323,000 | \$1 | 1,528,700 | \$ | 451,000 | \$ | 160,200 | \$ | 251,500 | \$ | 266,300 | \$ | 158,100 | \$ ' | 1,316,000 | \$ | 869,000 | \$2 | 7,937,600 |
| Roads | \$ 357,000 | \$2 | 2,334,000 | \$ | 2,308,500 | \$2 | 2,034,800 | \$ | 1,999,000 | \$ | 1,417,500 | \$ | 1,393,000 | \$ 1 | 1,124,500 | \$ | 951,500 | \$ | 1,760,000 | \$1 | 5,679,800 |
| Sidewalk | \$ 350,500 | \$ | 622,000 | \$ | 252,000 | \$ | 157,000 | \$ | 294,000 | \$ | 198,000 | \$ | 178,000 | \$ | 195,000 | \$ | 130,000 | \$ | 212,800 | \$ | 2,589,300 |
| Storm_Sewer | \$ - | \$ | 160,000 | \$ | 21,000 | \$ | - | \$ | - | \$ | 19,000 | \$ | 326,500 | \$ | 34,000 | \$ | 103,000 | \$ | 60,000 | \$ | 723,500 |
| Wastewater | \$ - | \$ | 765,000 | \$ | 210,000 | \$ | 466,000 | \$ | 214,200 | \$ | 245,000 | \$ | 512,000 | \$ | 520,000 | \$ | 320,000 | \$ | 180,000 | \$ | 3,432,200 |
| Water | \$ 137,000 | \$ | 630,000 | \$ | 540,000 | \$ | 156,000 | \$ | 550,000 | \$ | 110,000 | \$ | 182,000 | \$ | 120,000 | \$ | 233,500 | \$ | 75,000 | \$ | 2,733,500 |
| Grand Total | \$ 15,082,800 | \$! | 5,816,100 | \$1 | 6,062,500 | \$6 | 5,198,300 | \$: | 3,886,100 | \$: | 3,501,700 | \$: | 3,720,400 | \$3 | 3,721,900 | \$3 | 3,347,600 | \$4 | 4,580,700 | \$6 | 5,918,100 |



2017 Ten Year Capital Plan-Financing

| | | | | | | | | | | | Fi. | | | | | | | | | | | |
|------------------------|-----|------------|------|-----------|-----|------------|------|-----------|------|-----------|-------|-----------|------|-----------|-------|-----------|------|-----------|------|-----------|------|------------|
| | _ | | | | | | | | | | FI | nancing | | | _ | | | | _ | | | |
| | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | | 2022 | | 2023 | | 2024 | | 2025 | | 2026 | Gr | and Total |
| Accessibility Reserve | -\$ | 7,800 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 7,800 |
| Arena Building Reserve | \$ | - | \$ | - | -\$ | 139,200 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 139,200 |
| Bridge Reserve | -\$ | 17,350 | -\$ | 68,850 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 86,200 |
| Building Dept. Reserve | -\$ | 18,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 18,000 |
| Capital Reserve | -\$ | 181,500 | -\$ | 103,670 | -\$ | 50,000 | -\$ | 50,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 385,170 |
| Cemetery Reserve | -\$ | 3,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 22,000 | -\$ | 25,000 |
| Cost Sharing | -\$ | 39,450 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 39,450 |
| Debenture | -\$ | 12,064,700 | \$ | - | -\$ | 8,219,900 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$2 | 20,284,600 |
| Development Charges | -\$ | 257,850 | -\$ | 691,440 | -\$ | 2,427,495 | -\$ | 675,065 | -\$ | 402,250 | -\$ | 250,330 | -\$ | 583,850 | -\$ | 383,200 | -\$ | 285,348 | -\$ | 22,000 | -\$ | 5,978,828 |
| Equipment Reserve | -\$ | 52,000 | -\$ | 445,000 | -\$ | 498,000 | -\$ | 465,000 | -\$ | 485,200 | -\$ | 465,000 | -\$ | 475,000 | -\$ | 440,000 | -\$ | 494,500 | -\$ | 413,000 | -\$ | 4,232,700 |
| Facilities Reserve | -\$ | 32,000 | -\$ | 52,500 | -\$ | 23,000 | -\$ | 21,000 | -\$ | 46,000 | -\$ | 6,000 | -\$ | 138,200 | -\$ | 6,000 | -\$ | 6,000 | \$ | - | -\$ | 330,700 |
| Fire Reserve | -\$ | 417,000 | -\$ | 167,000 | -\$ | 417,000 | -\$ | 293,000 | -\$ | 18,000 | -\$ | 18,000 | -\$ | 19,000 | -\$ | 319,000 | \$ | - | -\$ | 1,000,000 | -\$ | 2,668,000 |
| Fundraising | \$ | - | \$ | - | -\$ | 1,000,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 1,000,000 |
| Gas Tax/Community Fund | -\$ | 509,270 | -\$ | 442,400 | -\$ | 417,000 | -\$ | 431,000 | -\$ | 426,000 | -\$ | 425,000 | -\$ | 435,000 | -\$ | 415,000 | -\$ | 430,000 | -\$ | 430,000 | -\$ | 4,360,670 |
| Grants - Region | -\$ | 250,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 250,000 |
| In Lieu of Parkland | -\$ | 162,900 | -\$ | 12,160 | -\$ | 30,000 | -\$ | 99,000 | \$ | - | \$ | - | \$ | - | -\$ | 32,000 | \$ | - | \$ | - | -\$ | 336,060 |
| IT Reserve | -\$ | 32,000 | \$ | - | -\$ | 105,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 137,000 |
| Library Reserve | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 812,670 | \$ | - | \$ | - | -\$ | 27,000 | \$ | - | -\$ | 839,670 |
| OCIF Funding | -\$ | 830,730 | -\$ | 132,000 | -\$ | 269,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 1,231,730 |
| Operating Fund | -\$ | 35,250 | -\$2 | 2,677,930 | -\$ | 2,015,405 | -\$3 | 3,606,835 | -\$2 | 2,022,650 | -\$ ′ | 1,203,700 | -\$1 | 1,625,700 | -\$ 1 | 1,683,200 | -\$1 | 1,700,752 | -\$2 | 2,450,700 | -\$ | 19,022,122 |
| Planning Reserve | -\$ | 25,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 25,000 |
| Recreation Reserve | -\$ | 10,000 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | -\$ | 10,000 |
| Sewer Reserve | \$ | - | -\$ | 414,150 | -\$ | 205,500 | -\$ | 420,000 | -\$ | 200,000 | -\$ | 210,000 | -\$ | - , | -\$ | , | -\$ | 176,000 | -\$ | 167,000 | -\$ | 2,407,750 |
| Sidewalk Reserve | \$ | - | \$ | - | \$ | - | \$ | - | \$ | | -\$ | , | -\$ | , | -\$ | _, | -\$ | , | -\$ | , | -\$ | 55,300 |
| Water Reserve | -\$ | 137,000 | -\$ | 609,000 | -\$ | 246,000 | -\$ | 137,400 | -\$ | 286,000 | -\$ | 110,000 | -\$ | 131,750 | -\$ | 120,000 | -\$ | 195,000 | -\$ | 75,000 | -\$ | 2,047,150 |
| Grand Total | -\$ | 15,082,800 | -\$ | 5,816,100 | -\$ | 16,062,500 | -\$6 | 3,198,300 | -\$3 | 3,886,100 | -\$3 | 3,501,700 | -\$3 | 3,720,400 | -\$3 | 3,721,900 | -\$3 | 3,347,600 | -\$4 | 4,580,700 | -\$(| 55,918,100 |



2017 Draft Operating and Capital Budget - MURS

The chart below outlines the costing and financing of the proposed MURS project as outlined in report PW-37-2016 presented to Council in October 2016. The chart below indicates a project cost of \$23.6 million. Development Charges of **\$10.7 million** are expected to be collected over the term of the proposed debenture. The Ten Year Capital Plan is also based on the information below:

| | | | | FINANCIN | IG | | | | | | IMPA | CT TO TAXE | S | |
|----------|---|--------------|---|-------------|-----------|--------------------------|-------------------------|-----------------------------|------------------|-----------------|------|-------------------------------------|--------|---------------------------|
| | | Cost | Development Charges Collected to Date | | Reserves | Borrowing Requirement | 1st Annual Repayment | Annual Revenue Source | Levy Increase | Annual Taxes | | Increase in Taxes for Phase 2 | | Monthly/Daily Increase |
| Phase 1: | Library, meeting rooms, gymnasium, kitchen, splash pad and playground. Phase 1 to commence in 2017. | \$12,238,822 | \$164,138 | | \$10,000 | \$12,064,684 | \$778,153 | \$420,000 | \$358,153 | \$1,157 | \$70 | \$0 | 6.40% | \$5.84/\$0.19 |
| | Single Pad Arena and Skatepark. Phase 2 to commence in 2019. | \$11,383,285 | \$2,024,219 | \$1,000,000 | \$139,188 | \$8,219,878 | \$529,730 | \$0 | \$529,730 | \$1,261 | \$0 | \$104 | 9.00% | \$8.67/\$0.28 |
| TOTALS | | \$23,622,107 | \$2,188,357 | \$1,000,000 | \$149,188 | \$20,284,562 | \$1,307,883 | \$420,000 | \$887,883 | | \$70 | \$104 | 15.40% | \$14. <u>5</u> 1/\$0.48 |



2017 Draft Operating & Capital Budget – 2017 Capital and Special Projects

| | | | | | | FINANCING | | | | |
|---|---------------|----------------------|-----------|---------------------|---------------------|-----------|----------------|-----------------|-------------------------------|-----------|
| | Expenditure | OCIF Funding | Debenture | Development Charges | In Lieu of Parkland | | Operating Fund | Grants - Region | Gas Tax/Community Fund | Reserves |
| Bridge | xpo:::a:ta::e | o o ii i u ii u ii g | 2020 | goo | | | operating rama | - Crumo Hogien | - Carlo Carlo Community Carlo | |
| Bridge Repair | | | | | | | | | | |
| 2017 - Boyle Rd - From: East Chippawa (WL) To: River Road (W) | | | | | | | | | | |
| SDR | 788,200 | - 709,300 | - | - 39,450 | - | - 39,450 | - | - | - | |
| Guardrail Replacement | | | | | | | | | | |
| Guard Rail Replacement - various bridges | 130,000 | - | - | - | - | - | - | - | - 112,650 | - 17,350 |
| Cemetery | | | | | | | | | | |
| Cemetery Infrastructure | | | | | | | | | | |
| 2017 - Cemetery - GIS implementation | 3,000 | - | - | - | - | - | - | - | - | - 3,000 |
| Corporate Services | | | | | | | | | | |
| Facilities | | | | | | | | | | |
| 2017 - Town hall - Replace carpet | 37,000 | - | - | - | - | - | - | - | - | - 37,000 |
| 2017 - Town hall - Replace desks and add cubicles | 78,000 | - | - | - | - | - | - | - | - | - 78,000 |
| 2017 - Town Hall - Accessibility automatic door openers | 7,800 | - | - | - | - | - | - | - | - | - 7,800 |
| 2017 - Town Hall - Chairs for Council chambers | 3,500 | - | - | - | - | - | - | - | - | - 3,500 |
| 2017 - Town Hall - Paint & wallpaper Council chambers | 13,000 | - | - | - | - | - | - | - | - | - 13,000 |
| Information Technology | | | | | | | | | | |
| 2017 - Storage Expansion on Server | 50,000 | - | - | - | - | - | - | - | - | - 50,000 |
| Miscellaneous Network Hardware | 5,000 | - | - | - | - | - | - 5,000 | - | - | - |
| Replacement Computers | 5,000 | - | - | - | - | - | - 5,000 | - | - | - |
| Study | | | | | | | | | | |
| 2017 - Development Charges Update | 20,000 | - | - | - 18,000 | - | - | - 2,000 | - | - | - |
| Fire | | | | | | | | | | |
| Equipment | | | | | | | | | | |
| 2017 - SCBA Replacement & Air Bottles | 400,000 | - | - | - | - | - | - | - | - | - 400,000 |
| Bunker Gear | 17,000 | - | - | - | - | - | - | - | - | - 17,000 |
| Facilities | | | | | | | | | | |
| 2017 - Caistor firehall - Fire escape | 4,000 | - | - | - | - | - | - | - | - | - 4,000 |



2017 Draft Operating & Capital Budget – 2017 Capital and Special Projects

| | | | | | | FINANCING | | | | |
|--|-------------|--------------|-------------|----------------------------|---------------------|--------------|----------------|-----------------|------------------------|----------|
| | Expenditure | OCIF Funding | Debenture | Development Charges | In Lieu of Parkland | Cost Sharing | Operating Fund | Grants - Region | Gas Tax/Community Fund | Reserves |
| Planning | | | | | | | | | | |
| Study | | | | | | | | | | |
| 2017 - Rural Employment Strategy | 25,000 | - | - | - | - | - | - | - | - | - 25,000 |
| 2017 - Spring Creek Secondary Plan (Review) | 10,000 | - | - | - 6,750 | - | - | - 3,250 | - | - | - |
| 2017 - Urban Boundary Expansion | 20,000 | - | - | - | - | - | - 20,000 | - | - | - |
| Public_Works | | | | | | | | | | |
| Facilities | | | | | | | | | | |
| 2017 - PW Building - New furnace | 8,000 | - | - | - | - | - | - | - | - | - 8,000 |
| Recreation | | | | | | | | | | |
| Equipment | | | | | | | | | | |
| 2017 - Bannerman Groomer (Baseball diamond) | 9,000 | - | - | - | - | - | - | - | - | - 9,000 |
| 2017 - Tractor lawn mower - To replace 2004 Kubota | 31,000 | - | - | - | - | - | - | - | - | - 31,000 |
| Miscellaneous recreation equipment | 6,000 | - | - | - | - | - | - | - | - | - 6,000 |
| Facilities | | | | | | | | | | |
| 2017 - Arena fairgrounds - Grand stand removal | 5,000 | - | - | - | - | - | - | - | - | - 5,000 |
| 2017 - Multi-Use Recreation Site Phase 1 - Replacement and new | 12,238,800 | - | -12,064,700 | - 164,100 | - | - | - | - | - | - 10,000 |
| Parks | | | | | | | | | | |
| 2017 - Abingdon Hall - Accessible mulch | 9,500 | - | - | - | - 9,500 | - | - | - | - | - |
| 2017 - All Baseball Diamonds - Drainage upgrades | 5,000 | - | - | - | - 5,000 | - | - | - | - | - |
| 2017 - Silverdale Hall - Accessible mulch | 4,500 | - | - | - | - 4,500 | - | - | - | - | - |
| All Parks - Tree planting new & replacement | 5,000 | - | - | - | - | - | - | - | - | - 5,000 |
| Trails | | | | | | | | | | |
| 2017 - North Creek Trail - Streamside Park to MURS | 300,000 | - | - | - 6,100 | - 143,900 | - | - | - 150,000 | - | - |
| Roads | | | | | | | | | | |
| Equipment | | | | | | | | | | |
| Miscellaneous road equipment | 6,000 | - | - | - | - | - | - | - | - | - 6,000 |
| Facilities | | | | | | | | | | |
| 2017 - All Facilities - Street furniture | 10,000 | - | - | - | - | - | - | - | - | - 10,000 |
| Landscaping | | | | | | | | | | |
| Ash tree replacement - Blvd trees on various roads | 50,000 | - | - | | - | - | - | - | - | - 50,000 |



2017 Draft Operating & Capital Budget – 2017 Capital and Special Projects

| | | | | | | FINANCING | | | | |
|---|-------------|--------------|-------------|----------------------------|---------------------|--------------|----------------|-----------------|------------------------|-----------|
| | Expenditure | OCIF Funding | Debenture | Development Charges | In Lieu of Parkland | Cost Sharing | Operating Fund | Grants - Region | Gas Tax/Community Fund | Reserves |
| Surface Treatment | | | | | | | | | | |
| 2017 - Campden Rd : Pulverize & DST - From: RR 69 (Twenty Mile | | | | | | | | | | |
| Rd) To: North to Limits | 45,000 | - | - | - 3,950 | - | - | - | - | - 41,050 | - |
| 2017 - South Grimsby Rd 5 : Pulverize & DST - From: CPR Tracks To: Young St | 240,000 | - 121,430 | | - 19,000 | | - | - | - | - 99,570 | |
| 2017 - Stoney Creek Townline Rd : Pulverize & DST - From: RR 73 (Mud St) To: RR 73 S.(Mud St) | 6,000 | | | - 500 | | _ | | | - 5,500 | |
| Sidewalk | | | | | | | | | | |
| Sidewalk Reconstruction | | | | | | | | | | |
| 2017 - RR 14 Station St(east side) - From: 270 Station St To: RR | | | | | | | | | | |
| Tracks - 100m | 143,000 | - | - | | - | - | - | - | - 143,000 | - |
| 2017 - Station St (west side) - From: West St To: Forest Ave - 250m | 207,500 | - | - | - | - | - | - | - 100,000 | - 107,500 | |
| Water | | | | | | | | | | |
| Study | | | | | | | | | | |
| Water Model Update | 25,000 | - | - | - | - | - | - | - | - | - 25,000 |
| Water Loss Prevention-Infrastructure | | | | | | | | | | |
| Water Meter Replacements | 50,000 | - | - | - | - | - | - | - | - | - 50,000 |
| Water Main Replacement | | | | | | | | | | |
| 2017 - West St - From: South Grimsby Rd 5 To: Wade Rd Design | 62,000 | - | - | | - | | - | - | | - 62,000 |
| Grand Total | 15,082,800 | - 830,730 | -12,064,700 | - 257,850 | - 162,900 | - 39,450 | - 35,250 | - 250,000 | - 509,270 | - 932,650 |



NEXT STEPS

- Wednesday, November 16th, Budget Open House, 7:00 pm
- Monday, December 6th Budget Public Meeting ,6:30pm
- Tuesday, December 7th Budget Public Meeting (if necessary), 6:30pm

