	Column A 2016 Budget	Column B 2016 Budget (one- time items	Column C 2017 Base Budget	Column D Difference \$ ( Column C-B)	Column E % Increase /Decrease	Column F 2017 Budget with MURS Proiect	Column G Difference \$ ( Column F-B)	Column H % Increase /Decrease
General Revenues								
Taxation Revenues	5,773,430	5,773,430	5,842,500	69,070	1.20%	6,126,000	352,570	6.11%
Payment in Lieu of Taxes	353,900	353,900	377,200	23,300	6.58%	377,200	23,300	6.58%
Support Grants	818,200	818,200	889,000	70,800	8.65%	889,000	70,800	8.65%
Grants	5,000	5.000	2,900	(2,100)	-42.00%	2,900	(2,100)	-42.00%
Fees, Service Charges, Donations	7,600	7,600	8,000	400	5.26%	8,000	400	5.26%
Licenses & Permits	4,700	4,700	4,700	-	0.00%	4,700	-	0.00%
Rents & Concessions	61,700	61,700	48,500	(13,200)	-21.39%	48,500	(13,200)	-21.39%
Fines	30,000	30,000	27,000	(3,000)	-10.00%	27,000	(3,000)	-10.00%
Other Revenues	12,500	12,500	11,400	(1,100)	-8.80%	11,400	(1,100)	-8.80%
Penalties	380,000	380,000	380,000		0.00%	380,000	-	0.00%
Income from Investments	155,000	155,000	165,000	10,000	6.45%	165,000	10,000	6.45%
Prior Year Surplus	589,000	-	100,000	100,000	0.000/	100,000	100,000	0.000/
Transfer from Reserve	45,000	45,000	45,000	-	0.00%	45,000	-	0.00%
Total Revenues	8,236,030	7,647,030	7,901,200	254,170	3.32%	8,184,700	537,670	7.03%
<u>General Expenditures</u> Contributions to Reserves	300,502 -	300,502	214,500	(86,002)	-28.62%	498,000	197,498	65.72%
<u>Departments</u>								
Library	406,298	406,298	418,500	12,202	3.00%	418,500	12,202	3.00%
Mayor & Council	176,900	176,900	192,300	15,400	8.71%	192,300	15,400	8.71%
Corporate Services Cemetery	1,670,200 82,300	1,600,200 82,300	1,620,100 75,800	19,900 (6,500)	1.24% -7.90%	1,620,100 75,800	19,900 (6,500)	1.24% -7.90%
Fire	1,067,700	1,007,700	1,037,300	29,600	2.94%	1,037,300	29,600	2.94%
Building/Property Standards & By-law/Septic	91,700	91,700	94,300	29,600	2.94%	94,300	2,600	2.94%
Planning	277,700	172,700	197,900	25,200	14.59%	197,900	25,200	14.59%
Public Works Recreation/Arena	783,400	783,400	812,700	29,300	3.74%	831,000	47,600	6.08%
Recreation/Arena Roads Administration	269,800	269,800	267,800	(2,000)	-0.74%	267,800	(2,000)	-0.74%
Roads Maintenance	1,775,200	1,775,200	1,813,900	38,700	2.18%	1,813,900	38,700	2.18%
Winter Control	596,900	596,900	612,100	15,200	2.55%	612,100	15,200	2.55%
Roads Construction	353,730	31,230	012,100	(31,230)	-100.00%	012,100	(31,230)	-100.00%
Bridges	27,500	27,500	124,600	97,100	353.09%	124,600	97,100	353.09%
Facilities	102,400	70,900	117,400	46,500	65.59%	117,400	46,500	65.59%
Street Lights	127,800	127,800	147,700	19,900	15.57%	147,700	19,900	15.57%
Sidewalks	71,800	71,800	73,900	2,100	2.92%	73,900	2,100	2.92%
Fuel and Equipment			/					
Drainage	54,200	54,200	62,100	7,900	14.58%	62,100	7,900	14.58%
Storm Sewers		-						
Sanitary Sewers Water		-						
Walti					-			-
Total Expenditures	8,236,030	7,647,030	7,882,900	235,870	3.08%	8,184,700	537,670	7.03%

#### **General Revenues:**

2016 Budget 2017 Base Budget <b>2017 Budget with MURS Included</b> Variance	\$ 8,236,030 7,901,200 8,184,700	\$ (51,330)	-0.62%
ADJUSTMENTS:			
Increase in Revenue:			
OMPF grant		\$	70,800
Taxation Revenue - Township		\$	69,070
Taxation Revenue - MURS Project		\$	283,500
Payment in Lieu of Taxes		\$	23,300
Income from Investments		\$	10,000
Decrease in Revenue:			
Rents and Concessions		\$	(13,200)
Fines		\$	(3,000)
Prior Year Surplus		\$	(489,000)
TOTAL ADJUSTMENTS		\$	(48,530)

The above variance sheet is reflective of the MURS project included in the tax levy

Account	Number	2016 Budget	2017 Proposed	% Increase / Decrease
Taxation				
Taxation Revenue - Township	1-3-11-00-01	5,558,630	5,612,500	0.97%
Taxation - Supplementary	1-3-12-00-01	65,000	65,000	0.00%
Urban Service Area - Sidewalks	1-3-15-00-01	63,900	66,200	3.60%
Urban Service Area - Street Lights	1-3-15-10-01	85,900	98,800	15.02%
Additional Levy for MURS project	1-3-11-00-01	-	283,500	
Payment in Lieu of Taxes		5,773,430	6,126,000	6.11%
Municipal Tax Assistance	1-3-01-10-01	4,700	4,300	-8.51%
Ontario Hydro	1-3-01-10-02	313,000	333,000	6.39%
LCBO	1-3-01-10-03	1,500	1,700	13.33%
Region of Niagara	1-3-01-10-04	8,800	9,600	9.09%
Landfill	1-3-01-10-05	7,500	9,000	20.00%
CP Rail	1-3-01-10-06	15,900	17,000	6.92%
MOE	1-3-01-10-07	2,500	2,600	4.00%
Support Grants		353,900	377,200	6.58%
Municipal Support	1-3-05-15-01	801,600	872,400	8.83%
Drainage	1-3-05-15-02	16,600	16,600	0.00%
Grants		818,200	889,000	8.65%
Wolf Kill Recoveries	1-3-20-20-03	5,000	2,900	-42.00%
		5,000	2,900	-42.00%
Fees, Service Charges & Donation	ns			
Tax Certificates	1-3-40-41-01	7,600	8,000	5.26%
Licences & Permits		7,600	8,000	5.26%
Licences & Fernits				
Trailer Licences	1-3-25-25-01	600	600	0.00%
Hunting Licences	1-3-25-25-03	400	400	0.00%
Lottery Licences	1-3-25-25-05	3,700	3,700	0.00%
		4,700	4,700	0.00%
Rents & Concessions				
Property	1-3-30-30-01	61,700	48,500	-21.39%
порецу	1-0-00-00-01			
Fines		61,700	48,500	-21.39%
Fines & Parking Tickets	1-3-35-35-01	30,000	27,000	-10.00%

Account	Number	2016 Budget	2017 Proposed	% Increase / Decrease
		30,000	27,000	-10.00%
Other Revenues				
Miscellaneous/Tender pickups	1-3-45-41-06/07	5,200	4,000	-23.08%
Postage Recovery	1-3-45-41-08	1,000	1,100	10.00%
Fees for Signatures	1-3-45-41-09	1,300	1,300	0.00%
Cemetery Plot Sales	1-3-45-41-14	5,000	5,000	0.00%
		12,500	11,400	-8.80%
Penalties		,	,	
Penalties & Interest on Taxes	1-3-45-45-01	380,000	380,000	0.00%
		380,000	380,000	0.00%
Income from Investments				
Bank Interest Earned	1-3-45-46-01/04	80,000	89,000	11.25%
Investment Interest Earned	1-3-45-46-02	75,000	76,000	1.33%
Dividend	1-3-45-46-02	75,000	70,000	1.55%
		155,000	165,000	6.45%
Surplus Prior Year		589,000	100,000	-83.02%
Transfer from Reserve		45,000	45,000	0.00%
	-	8,236,030	8,184,700	-0.62%

General Expenditures:		
2016 Budget \$ 300,502 2017 Budget \$ 214,500 2017 Budget with MURS included \$ 498,000		
Variance	\$ 197,498	65.72%
ADJUSTMENTS:		
Changes in Reserve Transfers:		
Contribution to Capital Reserve	\$	(34,400)
Contribution to Contingency Reserve	\$	(51,602)
contribution to Facilities Reserve (for MURS)	\$	283,500
TOTAL ADJUSTMENTS		197,498
Change in Projects funded through Operations		

TOTAL VARIANCE	197,498

See Next Page for Details

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## Township of West Lincoln Budget Summary - 2017

Account	2016	2017	2017	% Increase /
	Budget	Proposed	With MURS Project	Decrease
General Expenditures				
Contribution to Capital Reserve	211,700	177,300	177,300	-16.25%
Contribution to Facilities Reserve (for MURS)	-	-	283,500	0.00%
Contribution to Contingency Reserve	88,802	37,200	37,200	-58.11%
	300,502	214,500	498,000	65.72%

Project Year	2017										
Sum of Amount	Column Labels										
				Deve	opment	In Lieu of				Gas Tax/Community	
ow Labels	Expenditure	OCIF Funding	Debenture			Parkland	Cost Sharing	Operating Fund	Grants - Region		Reserves
Bridge	918,20				39,450	-		-		98,100 -	- 31,9
Bridge Repair	788,20	0 - 709,	300		39,450	-	- 39,450	-		· ·	
2017 - Boyle Rd - From: East Chippawa (WL) To: River Road (W SDR	788,20	0 - 709,3	200		39,450		- 39,450				
Guardrail Replacement	130,00		-			-	- 59,450	-		98,100 -	
Guard Rail Replacement - various bridges	130,00		-	-	-			-		98,100 -	
Cemetery	3,00		-	-	-	-	-	-			
Cemetery Infrastructure	3,00		-	-	-	-	-	-			
2017 - Cemetery - GIS implementation	3,00	0	-	-	-	-	-	-			- 3.0
Corporate Services	219,30		-		18,000	-	-	- 12,00	0		- 189,
Facilities	139,30		-	-	-	-	-	-			,
2017 - Town hall - Replace carpet	37,00		-	-	-	-	-	-			- 37,
2017 - Town hall - Replace desks and add cubicles	78.00		-	-	-	-	-	-			
2017 - Town Hall - Accessibility automatic door openers 2017 - Town Hall - Chairs for Council chambers	7.80 3,50		-	-	-	-	-	-			
2017 - Town Hall - Chairs for Council chambers 2017 - Town Hall - Paint & wallpaper Council chambers	3,50		-	-	-	-	-	-			
Information Technology	60,00		-	-	-	-	-	- 10,00	0		
2017 - Storage Expansion on Server	50,00		-	-	-	-	-	-	•		
Miscellaneous Network Hardware	5,00		-	-	-	-	-	- 5,00	0		
Replacement Computers	5,00	D	-	-	-	-	-				
Study	20,00		-		18,000	-	-	_,			
2017 - Development Charges Update	20,00		-		18,000	-	-	- 2,00	0		
Fire	421,00		-	-	-	-	-	-			,
Equipment	417,00		-	-	-	-	-	-			,
2017 - SCBA Replacement & Air Bottles	400,00		-	-	-	-	-	-			,
Bunker Gear	17,00		-	-	-	-	-	-			,
Facilities	4,00		-	-	-	-	-	-			
2017 - Caistor firehall - Fire escape	4,00		-	-	- 6,750	-	-	- 23,25			- 4
Planning	55,00 55,00		-		6,750	-	-	- 23,25		· · ·	
Study 2017 - Rural Employment Strategy	25,00		-			-	-	- 23,25			
2017 - Spring Creek Secondary Plan (Review)	10,00		-		6,750	-	-	- 3,25			- 20,
2017 - Urban Boundary Expansion	20,00			-	-						
Public_Works	8,00		-	-	-	-	-	-	•		- 8,
Facilities	8,00		-	-	-	-	-	-			
2017 - PW Building - New furnace	8,00		-	-	-	-	-	-			
Recreation	12,613,80	0	1	2,064,700 -	170,200	- 162,900	-	-	- 150,	000	- 66,
Equipment	46,00	0	-	-	-	-	-	-			- 46,
2017 - Bannerman Groomer (Baseball diamond)	9,00		-	-	-	-	-	-			- 9,
2017 - Tractor lawn mower - To replace 2004 Kubota	31,00		-	-	-	-	-	-			
Miscellaneous recreation equipment	6,00		-	-	-	-	-	-			σ,
Facilities	12,243,80		1	2,064,700 -	164,100	-	-	-			
2017 - Arena fairgrounds - Grand stand removal	5,00		-	-	-	-	-	-			υ,
2017 - Multi-Use Recreation Site Phase 1 - Replacement and new	12,238,80			12,064,700 -	164,100		-	-			
Parks 2017 - Abingdon Hall - Accessible mulch	24,00		-	-	-	,		-			- 5,
2017 - Abingdon Hall - Accessible mulch 2017 - All Baseball Diamonds - Drainage upgrades	9,50 5,00		-	-	-	-,		-			
2017 - All Basedall Diamonds - Diamage upgrades	4,50		-	-	-	- 4,500		-			
All Parks - Tree planting new & replacement	5,00		-	-		- 4,000	-				- 5,
Trails	300,00		_		6,100	- 143,900		_	- 150,		0,
2017 - North Creek Trail - Streamside Park to MURS	300,00		-		6,100			-			
Roads	357,00				23,450	-	_	-	100,	146,120 -	- 66,
Equipment	6,00		-	-		-	-	-			- 6,
Miscellaneous road equipment	6,00		-	-	-	-	-	-			
Facilities	10,00		-	-	-	-	-	-			
2017 - All Facilities - Street furniture	10,00	0	-	-	-	-	-	-			- 10
Landscaping	50,00	0	-	-	-	-	-	-			- 50,
Ash tree replacement - Blvd trees on various roads	50,00		-	-	-	-	-	-			- 50
Surface Treatment	291,00	0 - 121,	430		23,450	-	-	-		146,120	
2017 - Campden Rd : Pulverize & DST - From: RR 69 (Twenty											
Mile Rd) To: North to Limits	45,00	0	-		3,950	-	-	-		41,050	
2017 - South Grimsby Rd 5 : Pulverize & DST - From: CPR Track		•	400								
To: Young St	240,00	0 - 121,	430		19,000	-	-	-		99,570	
2017 - Stoney Creek Townline Rd : Pulverize & DST - From: RR		0			500					E 500	
73 (Mud St) To: RR 73 S.(Mud St) idewalk	6,00		-		500	-	-	-		5,500	
Sidewalk Reconstruction	350,50 350,50		-	-	-	-	-			000 - 250,500 000 - 250,500	
2017 - RR 14 Station St(east side) - From: 270 Station St To: RR			-	-	-	-	-	-	- 100,	200,000	
2017 - RR 14 Station St(east side) - From: 270 Station St To: RR Tracks - 100m	143,00	n	_	_						143,000	
2017 - Station St (west side) - From: West St To: Forest Ave - 250m			-	-	-	-	-			000 - 107,500	
/ater	137,00		-	-	-	-	-	-			- 137
Study	25,00		-	-	-	-	-	-			
Water Model Update	25,00		-	-	-	-	-	-			
Water Loss Prevention-Infrastructure	50,00		-	-	-	-	-	-			
Water Meter Replacements	50,00		-	-	-	-	-	-			
Water Main Replacement	62,00		-	-	-	-	-	-			- 62,0
2017 - West St - From: South Grimsby Rd 5 To: Wade Rd Design	62,00	0	-	-	-	-	-	-			- 62,0

7

## Township of West Lincoln 2017 Budget Variance Analysis

## Library:

406,298			
410,000	\$	12,202	3.00%
		\$	10,532
		\$	600
		\$	300
		\$	2,100
		\$	200
		\$	(2,100)
		\$	300
		\$	500
		\$	11,932
	418,500	· · · · · · · · · · · · · · · · · · ·	\$ 12,202 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

TOTAL VARIANCES	\$ 11,932

Department:	Smithville Librar	Smithville Library - Wages & Benefits				
Account	Acct Number	2016	2017			
		Budget	Budget			
Hourly	2-4-71-01-02	81,100	99,200			
СРР	2-4-71-02-01	3,400	4,200			
UIC	2-4-71-02-02	2,200	2,700			
Omers Smithville Library	2-4-71-02-03	6,000	7,800			
EHT	2-4-71-02-04	1,600	2,000			
WSIB	2-4-71-02-05	300	400			
Group Insurance	2-4-71-02-06	5,300	7,030			
		99,900	123,330			

Department:	Smithville Librar	у	
Account	Acct Number	2016	2017
		Budget	Budget
Mileage	2-4-71-03-01	200	200
Office Supplies	2-4-71-21-01	2,100	2,100
New Programmes	2-4-71-21-02	1,500	1,500
Audio Books & Dvds	2-4-71-21-13	3,300	3,300
Books	2-4-71-21-14	13,500	13,500
Subscriptions & Periodicals	2-4-71-21-15	1,200	1,900
Insurance	2-4-71-31-05	2,900	3,100
Telephone	2-4-71-41-04	500	500
Furniture & Fixtures	2-4-71-91-07	2,000	2,000
		27,200	28,100

Department:	Wellandport Libr	Wellandport Library - Wages & Benefits			
Account	Acct Number	2016	2017		
		Budget	Budget		
Hourly	2-4-73-01-02	39,800	42,500		
CPP	2-4-73-02-01	1,400	1,500		
UIC	2-4-73-02-02	1,100	1,200		
Omers	2-4-73-02-03	1,000	1,200		
EHT	2-4-73-02-04	800	900		
WSIB	2-4-73-02-05	200	200		
		44,300	47,500		

Department:	Wellandport Lib	rary	
Account	Acct Number	2016	2017
		Budget	Budget
Mileage	2-4-73-03-01	100	100
Cleaning	2-4-73-11-02	700	700
Grounds Maintenance	2-4-73-11-03	200	-
Wellanport Library Rental	2-4-73-15-02	5,000	5,000
Office Supplies	2-4-73-21-01	1,700	1,700
New Programmes	2-4-73-21-02	400	400
Audio Books & Dvds	2-4-73-21-13	2,800	2,800
Books	2-4-73-21-14	8,700	8,700
Subscriptions & Periodicals	2-4-73-21-15	500	1,200
Courier	2-4-73-31-03	1,100	1,100
Insurance	2-4-73-31-05	2,900	3,100
Telephone	2-4-73-41-04	1,100	1,100
Furniture & Fixtures	2-4-73-91-07	1,000	1,000
		26,200	26,900

#### Caistorville Library - Wages & Benefits

Account	Acct Number	2016	2017
		Budget	Budget
Hourly	2-4-72-01-02	57,200	61,800
CPP	2-4-72-02-01	2,200	2,500
UIC	2-4-72-02-02	1,600	1,700
Omers	2-4-72-02-03	4,200	4,800
EHT	2-4-72-02-04	1,200	1,300
WSIB	2-4-72-02-05	300	300
Group Benefits Caistorville Li	2-4-72-02-06	2,300	4,900
		69,000	77,300

#### Department:

Department:

#### **Caistorville Library**

Account	Acct Number	2016 Budget	2017 Budget
Mileage	2-4-72-03-01	100	100
Cleaning	2-4-72-11-02	600	800
Grounds Maintenance	2-4-72-11-03	800	400
Office Supplies	2-4-72-21-01	1,800	1,600
New Programmes	2-4-72-21-09	500	500
Audio Books & Dvds	2-4-72-21-13	4,300	4,300
Books	2-4-72-21-14	7,200	7,200
Subscriptions & Periodicals	2-4-72-21-15	500	1,200
Courier	2-4-72-31-03	1,100	1,100
Insurance	2-4-72-31-05	2,900	3,100
HEAT	2-4-72-41-01	2,100	1,800
Hydro	2-4-72-41-02	3,900	4,200
Telephone	2-4-72-41-04	1,300	1,300
Furniture & Fixtures	2-4-72-91-07	400	400
Security	new		400
		27,500	28,400

Department:	Library Administ	Library Administration - Wages & Benefits			
Account	Acct Number	Acct Number 2016 201			
		Budget	Budget		
Salaries	2-4-74-01-01	92,698	69,200		
CPP	2-4-74-02-01	2,600	2,700		
UIC	2-4-74-02-02	2,000	1,400		
Omers	2-4-74-02-03	7,100	7,300		
EHT	2-4-74-02-04	1,900	1,400		
WSIB	2-4-74-02-05	400	300		
Benefits	2-4-74-02-09	8,700 8			
		115,398	91,000		

Department: Library Administration				
Account	Acct Number	2016	2017	
		Budget	Budget	
Mileage	2-4-74-03-01	100	300	
Training	2-4-74-03-03	4,600	4,600	
Memberships	2-4-74-21-08	300	300	
Printing	2-4-74-21-11	400	600	
Computer Programmes/services	2-4-74-21-15	11,100	9,000	
Audit Fee	2-4-74-31-01	5,100	5,200	
Telephone	2-4-74-41-04	340	340	
Olcf Expenses	2-4-74-51-06	3,900	3,910	
Honorarium	2-4-74-51-09	700	700	
Benevolence	2-4-74-51-10	150	150	
Community Access Program	2-4-74-91-05	2,500		
Office Renovations	2-4-74-91-07	5,000		
Contribution To Reserve	2-4-74-91-10	50,000	11,300	
		84,190	36,400	

Department:	Library Revenue	Library Revenues			
Account	Acct Number	2016	2017		
		Budget	Budget		
Provincial Operating Grant	2-3-20-20-01	(17,990)	(17,990)		
Pay Equity	2-3-20-20-03	(4,900)	(4,930)		
Olcf Grant	2-3-20-20-05	(3,900)	(3,910)		
Donations	2-3-30-00-01	(1,500)	(1,000)		
Fines & Misc	2-3-30-00-02	-	-		
Development Charge Revenue	2-3-30-00-03	(12,600)	(12,600)		
Community Access Programme	2-3-30-10-55	(2,500)	-		
Prior year surplus		(39,000)	-		
Transfer from Reserve	2-4-74-91-10	(5,000)	-		
		(87,390)	(40,430)		

406,298 41

418,500

## Township of West Lincoln 2017 Budget Variance Analysis

Mayor & Council:				
2016 Budget 2017 Budget		176,900 192,300		
Variance			\$ 15,400	8.71%
ADJUSTMENTS:				
<b>Commitments:</b> Salaries & Benefits				\$ 15,300
Inflationary Adjustments:				
Insurance				\$ 100
TOTAL ADJUSTMENTS				\$ 15,400
Change in Capital Funded Throug	n Opei	rations		\$ -
TOTAL VARIANCES				\$ 15,400

Department:	Mayor - Wages	Mayor - Wages & Benefits			
Account	Acct Number	2016	2017		
		Budget	Budget		
Salary	1-4-01-01-01	29,700	30,100		
CPP	1-4-01-02-01	900	900		
Omers	1-4-01-02-03	1,800	1,850		
EHT	1-4-01-02-04	600	600		
Group Benefits	1-4-01-02-06	-	100		
		33,000	33,550		

#### Department: Mayor Acct Number 2016 2017 Account Budget Budget Mileage 1-4-01-03-01 1,100 1,100 Protocol 1-4-01-51-01 7,000 7,000 8,100 8,100

Department:	Councillors - W	Councillors - Wages & Benefits			
Account	Acct Number	2016	2017		
		Budget	Budget		
Salary	1-4-02-01-01	105,800	107,200		
СРР	1-4-02-02-01	2,800	2,850		
Omers	1-4-02-02-03	6,400	5,400		
EHT	1-4-02-02-04	2,100	2,100		
Group & Life Insurance	1-4-02-02-06	-	14,300		
		117,100	131,850		

#### Department: Councillors Account Acct Number 2016 2017 Budget Budget Mileage 1-4-02-03-01 600 600 Supplies And Materials 100 100 1-4-02-21-01 Flowers 1-4-02-21-04 1,000 1,000 Training 1-4-02-21-05 Memberships & Assoc. Dues 1-4-02-21-08 200 200 1,700 1-4-02-31-05 1,600 Insurance Awards, Plaques, Communication 1-4-02-51-09 3,200 3,200 Protocol Chechalk 2,000 2,000 1-4-02-51-16 Protocol Ganaan 1-4-02-51-23 2,000 2,000 2,000 2,000 Protocol M. Rehner 1-4-02-51-19 Protocol J. Trombetta 1-4-02-51-20 2,000 2,000 Protocol Bylsma 1-4-02-51-21 2,000 2,000 Protocol Bell 1-4-02-51-22 2,000 2,000 18,700 18,800

**Total Mayor and Councillors** 

#### Township of West Lincoln 2017 Budget Variance Analysis

#### **Corporate Services:**

2016 Budget \$ 1,670,200         2016 Budget less one time expenditure \$ 1,600,200         2017 Budget \$ 1,620,100         Variance       \$	19,900	1.23%
ADJUSTMENTS:		
Commitments:		
Salaries & Benefits	\$	40,500
Crossing Guards (include addition of one new crossing guard)	\$	11,100
Inflationary Adjustments:		
Software Licensing Fee	\$	1,400
Building Maintenance	\$	700
Postage	\$	800
Insurance	\$	2,600
Mitigation Measures:		
Overhead Allocation	\$	(9,900)
Information Technology - Operating	\$	(4,900)
Growth Adjustments:		
Telephone (includes internet)	\$	2,500
Bank Charges	\$	1,100
Self Insured Payments	\$	2,300
Records Management	\$	-
Transfer to IT Reserve per Reserve Policy	\$	15,000
TOTAL ADJUSTMENTS	\$	63,200
		(440 700)
Change in Capital Funded Through Operations One-time capital expenditure included in 2016 Budget	\$	(113,700) 70,000
one-time capital experioliture included in 2016 Dudget	Þ	10,000
TOTAL VARIANCES	\$	19,500

## One-time capital expenditure included in 2016 Budget:

E-Agenda Solution	\$ 20,000.00
Council Chamber Improvements	\$ 50,000.00
	\$ 70,000.00

## Department: Corporate Services - Wages & Benefits

Account	Acct Number	2016	2017
		Budget	Budget
Salaries	1-4-05-01-01	763,600	790,000
Hourly	1-4-05-01-02	68,700	70,500
Part-time	1-4-05-01-05	48,700	49,700
CPP	1-4-05-02-01	29,200	30,000
UIC	1-4-05-02-02	16,300	16,700
Omers	1-4-05-02-03	89,400	98,900
EHT	1-4-05-02-04	17,000	17,800
WCB	1-4-05-02-05	23,300	24,100
Group Insurance	1-4-05-02-06	119,600	118,600
		1,175,800	1,216,300

Department:	<b>Corporate Services</b>		
Account	Acct Number	2016	2017
		Budget	Budget
Overhead Allocation	1-4-05-01-09	(364,600)	(374,500)
Mileage And Meetings	1-4-05-03-01	15,000	14,800
Training	1-4-05-03-03	26,500	26,300
Johsc	1-4-05-03-05	6,200	6,400
Cleaning	1-4-05-11-02	5,000	5,000
Building Maintenance	1-4-05-11-11	10,000	10,700
Equipment Leases	1-4-05-15-02	10,100	10,500
Office Supplies	1-4-05-21-01	17,300	17,300
Subscriptions	1-4-05-21-02	1,000	1,000
Information Technology-Operating	1-4-05-21-03	42,900	38,000
Corporate Promotions	1-4-05-21-07	8,200	8,200
Memberships	1-4-05-21-08	12,200	12,400
Postage	1-4-05-21-09	20,200	21,000
Uniforms	1-4-05-21-10	2,100	2,100
Legal	1-4-05-31-01	37,100	38,900
Consultant	1-4-05-31-02	16,400	17,400
Insurance	1-4-05-31-05	29,500	32,100
Advertising	1-4-05-31-06	10,200	10,200
HEAT	1-4-05-41-01	10,100	7,000
Hydro	1-4-05-41-02	34,200	34,200
Water	1-4-05-41-03	5,500	5,800
Telephone	1-4-05-41-04	22,500	25,000
Capital - Office Equipment	1-4-05-91-02	5,150	5,200
Information Technology-Capital	1-4-05-91-04	123,750	10,000
Ont Disability Act Compliance	1-4-05-91-10	10,000	10,000
Records Management	1-4-05-95-02	14,000	14,000
Transfer to IT Reserve		-	15,000
		130,500	24,000

Department:	Finance		
Account	Acct Number	2016	2017
		Budget	Budget
Software Licensing Fees	1-4-06-21-02	58,000	59,400
Audit And Accounting Fees	1-4-06-31-01	31,300	31,900
Consultant	1-4-06-31-02	13,400	13,700
Bank Charges	1-4-06-31-12	36,400	37,500
Twp. Taxes	1-4-06-31-14	2,000	2,000
Provision For-election Expense	1-4-06-95-02	15,000	15,000
Tax Write-offs	1-4-06-95-04	55,000	55,000
Grants	1-4-06-95-05	52,700	52,700
Sponsorships & Events	1-4-06-95-07	16,100	16,500
Self Insured Payments	1-4-08-00-01	5,400	7,700
		285,300	291,400

Department:	Crossing Guards		
Account	Acct Number	2016	2017
		Budget	Budget
Part-time	1-4-25-01-05	50,100	60,300
CPP	1-4-25-02-01	1,000	1,300
UIC	1-4-25-02-02	1,400	1,600
EHT	1-4-25-02-04	1,000	1,200
WSIB	1-4-25-02-05	1,500	1,750
Office Supplies	1-4-25-21-01	1,100	1,050
		56,100	67,200

Dep	partment:	Canine Control
Acc	ount	Acct Number

Account	Acct Number	2016	2017
		Budget	Budget
Mileage	1-4-29-03-01	400	400
Valuator Fees	1-4-29-31-04	700	700
Humane Society	1-4-29-31-10	16,400	17,200
Killed Animals	1-4-29-31-11	5,000	2,900
		22,500	21,200

**Total Corporate Services** 

1,670,200 1,620,100

Account Type	Expenditure
Service Area	Corporate Services

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 G	irand Total
Study	20,000	60,000	60,000	-	-	-	-	40,000	-	-	180,000
2017 - Business Continuity / Disaster Recovery Study	-	20,000	-	-	-	-	-	-	-	-	20,000
2017 - Development Charges Update	20,000	-	-	-	-	-	-	-	-	-	20,000
2018 - Business Continuity / Disaster Recovery Implementation	-	-	20,000	-	-	-	-	-	-	-	20,000
2019 - Corporate Strategic Plan	-	-	40,000	-	-	-	-	-	-	-	40,000
Development Charge Study	-	40,000	-	-	-	-	-	40,000	-	-	80,000
Information Technology	60,000	5,100	115,300	10,500	10,700	10,900	11,100	11,300	11,600	11,900	258,400
2017 - Storage Expansion on Server	50,000	-	-	-	-	-	-	-	-	-	50,000
2019 - Replacement Desktops EOL	-	-	30,000	-	-	-	-	-	-	-	30,000
2019 - Replacement Phone System	-	-	75,000	-	-	-	-	-	-	-	75,000
Miscellaneous Network Hardware	5,000	-	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,900	48,700
Replacement Computers	5,000	5,100	5,200	5,300	5,400	5,500	5,600	5,700	5,900	6,000	54,700
Grand Total	80,000	65,100	175,300	10,500	10,700	10,900	11,100	51,300	11,600	11,900	438,400

Account Type	Financing
Service Area	Corporate Services

Sum of Amount	Column Labels											
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 Gr	rand Total
Study	-	20,000 -	60,000 -	60,000	-	-	-	-	- 40,000	-		180,000
Development Charges	-	18,000 -	36,000 -	3,600	-	-	-	-	- 36,000	-		93,600
Operating Fund	-	2,000 -	24,000 -	56,400	-	-	-	-	- 4,000	-		86,400
Information Technology	-	60,000 -	5,100 -	115,300 -	10,500 -	10,700 -	10,900 ·	11,100	- 11,300 ·	11,600 -	- 11,900 -	258,400
Operating Fund	-	10,000 -	5,100 -	10,300 -	10,500 -	10,700 -	10,900 -	11,100	- 11,300 -	11,600 -	- 11,900 -	103,400
IT Reserve	-	32,000		105,000	-	-	-	-	-	-		137,000
Building Dept. Reserve	-	18,000	-	-	-	-	-	-	-	-		18,000
Grand Total	-	80,000 -	65,100 -	175,300 -	10,500 -	10,700 -	10,900	11,100	- 51,300 -	11,600 -	- 11,900 -	438,400

Service Area	Corporate Services					
Project Year	2017					
Sum of Amount	Column Labels					
Row Labels	Expenditure	<b>Development Charges</b>	<b>Operating Fund</b>	IT Reserve	Building Dept. Reserve	Grand T
Study	20,000	- 18,000	- 2,000	-	-	
2017 - Development Charges Update	20,000	- 18,000	- 2,000	-	-	
Information Technology	60,000	-	- 10,000	- 32,000	- 18,000	)
2017 - Storage Expansion on Server	50,000	-	-	- 32,000	- 18,000	)
Miscellaneous Network Hardware	5,000	-	- 5,000	-	-	
Replacement Computers	5,000	-	- 5,000	-	-	
Grand Total	80,000	- 18,000	- 12,000	- 32,000	- 18,000	)





SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

**Corporate Services** 

Development Charges Update

Study

Development Charges Background Study and By-law were completed in 2014 as required by the Development Charges Act (renewal every 5 years). The Development Charges work will need to be refined once a 10 Year Capital Plan is prepared in more detail, along with completion of the urban boundary adjustment (swap/exchange) process. Staff recommends \$20,000 be set aside so that a Development Charges Review can occur once some key projects are implemented. This project is partially funded by development charges.

#### TOTAL COST

\$ 20,000

OPERATING (TAX BASE)	\$	2,000
GRANTS RESERVES	\$	-
RESERVES DEV CHGS-ADMINISTRATION	\$ \$	- 18.000
DONATION	э \$	10,000
UNFUNDED	Ψ \$	_
	Ψ	
TOTAL FINANCING	\$	20,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Corporate Services

Storage expansion on server

Information Technology

Increased Storage to support digitization of paper records and expanding information requirements.

#### TOTAL COST

50,000

\$

TOTAL FINANCING	\$ 50,000
UNFUNDED	\$ -
DONATION	\$ -
BUILDING REVENUES RESERVE	\$ 18,000
TECHNOLOGY RESERVE	\$ 32,000
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

#### **Corporate Services**

Miscellaneous Network Hardware

Information Technology

Replacement EOL (End of Life)/ Unexpected Network Failure Hardware

#### TOTAL COST

5,000

\$

OPERATING (TAX BASE)	\$ 5,000
GRANTS	\$ -
RESERVES	\$ -
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 5,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

#### Corporate Services

Replacement Computers

Information Technology

Replace EOL (End of Life) Computers

#### TOTAL COST

5,000

\$

OPERATING (TAX BASE)	\$ 5,000
GRANTS	\$ -
RESERVES	\$ -
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 5,000

## Township of West Lincoln 2017 Budget Variance Analysis

## Cemetery:

TOTAL VARIANCES		\$	(6,500)
Change in Capital Funded Through Operation	ations	\$	(6,000)
TOTAL ADJUSTMENTS		\$	(500)
Maintenance & Repairs		\$	-
Mitigation Measures:			
Provision For Reserve		\$	3,000
Contract		\$	2,000
Legal		\$	(5,000)
Growth Adjustments: Overhead Allocation		\$	(500)
ADJUSTMENTS:			
Variance	\$	(6,500)	-7.90%
2017 Budget \$ 75,800			
2016 Budget \$ 82,300			

Department:	Cemetery		
Account	Acct Number	2016	2017
		Budget	Budget
Overhead Allocation	1-4-51-01-09	1,000	500
Maintenance/repairs	1-4-51-11-03	10,000	10,000
Legal	1-4-51-31-02	10,000	5,000
Contract	1-4-51-31-04	43,000	45,000
Capital	1-4-51-91-02	6,000	-
Provision For Reserve	1-4-51-95-02	2,000	5,000
Grants	1-4-51-95-05	10,300	10,300
		82,300	75,800

Department:	Cemetery - Revenues			
Account	Acct Number	2016	2017	
		Budget	Budget	
Cemetery Donations	1-3-51-00-01	-		
		-	-	

**Total Cemetery** 

82,300 75,800

Account Type	Expenditure
Service Area	Cemetery

Sum of Amount	Column Labels		
Row Labels	2017	2026 Gr	and Total
Cemetery Infrastructure	3,000	22,000	25,000
2017 - Cemetery - GIS implementation	3,000	-	3,000
2026 - Union Columbarium -Cremation Columl	o -	22,000	22,000
Grand Total	3,000	22,000	25,000

Account Type	Financing
Service Area	Cemetery

Sum of Amount	Column	Labels		
Row Labels		2017	2026 Gran	d Total
Cemetery Infrastructure	-	3,000 -	22,000 -	25,000
Cemetery Reserve	-	3,000 -	22,000 -	25,000
Grand Total	-	3,000 -	22,000 -	25,000

Service Area	Cemetery		
Project Year	2017		
Sum of Amount	Column Labels		
Row Labels	Expenditure	<b>Cemetery Reserve</b>	Grand Total
Row Labels Cemetery Infrastructure	Expenditure 3,000	•	Grand Total
	•	- 3,000	



Cemetery

3,000

\$

2017

SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Cemetery 013 II	mplementation
Cemetery Infras	tructure
of our cemeterie	ne continuation of the cemetery GIS implementation plan for a es. The goal is to have all of West Lincoln's cemeteries in a Gi ar future, which will enable better records management.

TOTAL COST \$ 3,000 **FINANCING** OPERATING (TAX BASE) \$ -GRANTS \$ CEMETERIES RESERVE \$ 3,000 \$ DEVELOPMENT CHARGES \_ \$ DONATION -UNFUNDED \$ \_

TOTAL FINANCING

#### Township of West Lincoln 2017 Budget Variance Analysis

_	-			
F	ī	r	0	•
			c	

TOTAL VARIANCES				\$ 29,500
TOTAL ADJUSTMENTS				\$ 29,500
Rural House Numbering Fees (reduction in revenue)				\$ 4,000
Station 2 - Utilities (previously coded to Public Works)				\$ 6,300
Uniforms and Clothing				\$ 4,000
Growth Adjustments: Training				\$ 4,000
Inflationary Adjustments: Contract St. Catharines				\$ 1,300
Commitments: Salaries & Benefits				\$ 9,900
ADJUSTMENTS:				
Varianc	е		\$ 29,600	2.94%
2016 Budget 2016 Budget less one time expenditur 2017 Budge	e \$	1,067,700 1,007,700 1,037,300		

#### One-Time Capital Expenditure included in 2016 Budget:

Caistor Fire Hall\_ Additional Bathroom with Showers

\$60,000

Department:	Fire Station 1 W	Fire Station 1 Wages & Benefits						
Account	Acct Number	2016	2017					
		Budget	Budget					
Salary	1-4-21-01-01	159,300	164,600					
Part-time Volunteers	1-4-21-01-05	193,000	193,000					
CPP	1-4-21-02-01	5,500	5,300					
UIC	1-4-21-02-02	2,700	2,800					
Omers	1-4-21-02-03	18,000	19,500					
EHT	1-4-21-02-04	6,600	7,100					
WSIB	1-4-21-02-05	12,400	12,800					
Group Insurance	1-4-21-02-06	24,100	25,500					
		421,600	430,600					

Department:	Fire Station 1		
Account	Acct Number	2016	2017
		Budget	Budget
Mileage	1-4-21-03-01	300	300
Physicals/medical Examinations	1-4-21-03-02	500	500
Training	1-4-21-03-03	14,000	18,000
Johsc	1-4-21-03-05	2,500	2,500
Equipment - Mntce/repairs	1-4-21-11-01	6,000	6,000
Cleaning	1-4-21-11-02	2,100	2,100
Repairs-grounds & Bldg	1-4-21-11-03	1,500	1,500
Replacement Equipment	1-4-21-11-04	10,000	10,000
Radio Maintenance And Repairs	1-4-21-11-05	6,000	6,000
Vehicle Maintenance And Repair	1-4-21-11-06	28,000	28,000
Office Supplies	1-4-21-21-01	1,000	1,000
Radio License	1-4-21-21-03	1,200	1,200
Memberships & Assoc. Dues	1-4-21-21-08	1,200	1,200
Uniforms And Clothing	1-4-21-21-10	3,000	6,000
Vehicle Operation Expense	1-4-21-25-01	15,000	15,000
Contract - Fire Protection	1-4-21-31-04	23,000	23,700
Insurance	1-4-21-31-05	19,000	19,600
Advertising	1-4-21-31-06	500	500
Fire Prevention	1-4-21-31-08	4,000	4,000
Heat - Gas	1-4-21-41-01	6,400	6,000
Hydro	1-4-21-41-02	11,500	11,500
Water	1-4-21-41-03	12,600	12,600
Telephone	1-4-21-41-04	12,000	12,000
Receptions	1-4-21-51-08	1,000	1,000
Awards	1-4-21-51-09	500	500
Capital Expense - Equipment	1-4-21-91-02	8,000	8,000
Provision For Fire Hall	1-4-21-95-01	-	
Provision For Equipment	1-4-21-95-02	250,000	250,000
		440,800	448,700

Department:	Fire Station 2 Sa	Fire Station 2 Salaries & Wages						
Account	Acct Number	2016	2017					
		Budget	Budget					
Part-time Volunteers	1-4-22-01-05	72,000	72,000					
EHT	1-4-22-02-04	1,400	1,500					
WSIB	1-4-22-02-05	4,100	4,200					
Group Insurance	1-4-22-02-06	3,100	3,800					
		80,600	81,500					

Department:	Fire Station 2		
Account	Acct Number	2016	2017
		Budget	Budget
Physicals/medical Exams	1-4-22-03-02	500	500
Equipment Maint/repairs	1-4-22-11-01	5,100	5,100
Cleaning	1-4-22-11-02	500	500
Maintenance/repairs	1-4-22-11-03	1,300	1,300
Equipment Replacement	1-4-22-11-04	4,100	4,100
Office Supplies	1-4-22-21-01	200	200
Uniforms - Clothing	1-4-22-21-10	1,000	2,000
Heat - Gas	1-4-22-41-01	-	3,300
Hydro	1-4-22-41-02	-	3,000
Capital-equipment	1-4-22-91-02	5,000	5,000
Capital - Facilities	1-4-22-91-03	60,000	
		77,700	25,000

Department	Fire 911 Service		
Account	Acct Number	2016	2017
		Budget	Budget
Office Supplies	1-4-23-21-01	100	100
Contract - St.Catharines	1-4-23-31-04	39,700	41,000
Insurance	1-4-23-31-05	8,200	8,400
Emergency Management	1-4-23-31-06	2,500	2,500
Street Signs	1-4-23-91-09	3,500	1,500
		54,000	53,500

#### Fire - Revenue

Department:	Fire - Revenue		
Account	Acct Number	2016 Budget	2017 Budget
Rural House Numbering Fee Fire Department Fees Donations	1-3-46-41-16 1-3-46-41-17 1-3-46-41-18	(5,000) (2,000) -	· · · · · · · · · · · · · · · · · · ·
		(7,000)	(2,000)

**Total Fire Department** 

1,067,700 1,037,300

Account Type	Expenditure
Service Area	Fire

Sum of Amount	Column Labels									
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2026	Grand Total
Equipment	417,000	167,000	17,000	18,000	18,000	18,000	19,000	19,000	-	693,000
2017 - SCBA Replacement & Air Bottles	400,000	-	-	-	-	-	-	-	-	400,000
2018 - MDT/Streetwise	-	25,000	-	-	-	-	-	-	-	25,000
2018 - New Hose Replacement	-	5,000	-	-	-	-	-	-	-	5,000
2018 - Portable, Base and Truck Radios_replacement and additions	-	120,000	-	-	-	-	-	-	-	120,000
Bunker Gear	17,000	17,000	17,000	18,000	18,000	18,000	19,000	19,000	-	143,000
Rolling Stock	-	-	400,000	275,000	-	-	-	300,000	1,000,000	1,975,000
2019 - New Pumper Rescue Truck	-	-	400,000	-	-	-	-	-	-	400,000
2020 - New Tanker Station #1	-	-	-	275,000	-	-	-	-	-	275,000
2024 - New Tanker Station #2	-	-	-	-	-	-	-	300,000	-	300,000
2026 - New Aerial Truck	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Grand Total	417,000	167,000	417,000	293,000	18,000	18,000	19,000	319,000	1,000,000	2,668,000

Account Type	Financing	3									
Service Area	Fire										
Sum of Amount	Column	Labels									
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2026 G	rand Total
Equipment	-	417,000 -	167,000 -	17,000	- 18,000	- 18,000	- 18,000	- 19,000	- 19,000		693,000
Fire Reserve	-	417,000 -	167,000 -	17,000	- 18,000	- 18,000	- 18,000	- 19,000	- 19,000		693,000
Rolling Stock		-		400,000	- 275,000	-	-		- 300,000 -	1,000,000 -	1,975,000
Fire Reserve		-		400,000	- 275,000	-	-		- 300,000 -	1,000,000 -	1,975,000
Grand Total	-	417,000 -	167,000 -	417,000	- 293,000	- 18,000	- 18,000	- 19,000	- 319,000 -	1,000,000 -	2,668,000

Service Area	Fire		
Project Year	2017		
Sum of Amount	Column Labels		
Row Labels	Expenditure	Fire Reserve	Grand Total
Equipment	417,000	- 417,000	-
2017 - SCBA Replacement & Air Bottles	400,000	- 400,000	-
Bunker Gear	17,000	- 17,000	-
Grand Total	417,000	- 417,000	-



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Fire

Bunker Gear

Equipment

Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages, to the point that at 5 years it is generally recognized that it needs to be replaced. We have 47 bunker suits. At 10 suits per year at a cost of \$1700.00 per suit, this will allow 10 sets to be replaced annually.

#### TOTAL COST

\$ 17,000

TOTAL FINANCING	\$ 17,000
UNFUNDED	\$ -
DONATION	\$ -
DEVELOPMENT CHARGES	\$ -
FIRE TRUCKS AND EQUIPMENT RESERVE	\$ 17,000
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Fire

SCBA Replacement & Air bottles

#### Equipment

Self Contained Breathing Apparatus is one of the most vital personal protective equipment items a firefighter uses. SCBA has a useful lifespan of 15 years. The current SCBA is at the end of the 15 year lifespan and the maintenance costs are rising to keep them in service. The existing SCBA were purchased in 2001. Due to rising maintenance costs and the end of the lifespan, it is vital that the SCBA be replaced in 2017.

#### TOTAL COST

\$ 400,000

#### FINANCING

OPERATING (TAX BASE) GRANTS FIRE TRUCKS AND EQUIPMENT RESERVE DEVELOPMENT CHARGES DONATION UNFUNDED

#### TOTAL FINANCING

\$ -\$ 400,000 \$ -\$ -\$ -\$ -\$ -\$ 400,000

## Township of West Lincoln 2017 Budget Variance Analysis

## Building Inspection/Property Standards:

	2016 Budget 3 2017 Budget 3 Variance	91,700 94,300	\$ 2,600	2.84%	/ 0
ADJUSTMENTS:					
<b>Commitments:</b> Salaries and Benefits- Building Insper Salaries and Benefits- Property Stand Transfer from Building Reserve			9 9 9	3,000	)
<b>Mitigation Measures:</b> Building Department Revenue Increa Mileage Telephone	se		99	(3,500	))
<b>Growth Adjustments:</b> Training & Conventions Telephone Software Licensing Fees Consultant Legal Fees			9 9 9 9 9 9	1,000 4,300 2,000	) ) )
TOTAL ADJUSTMENTS				2,000	)
Change in Capital Funded Through	n Operations		4	-	-
TOTAL VARIANCES			ç	2,000	)

Department:	Building Inspection -	Building Inspection - Wages & Benefits				
Account	Acct Number	2016	2017			
		Budget	Budget			
Hourly	1-4-26-01-02	155,600	159,800			
CPP	1-4-26-02-01	5,900	6,100			
UIC	1-4-26-02-02	3,300	3,400			
Omers	1-4-26-02-03	14,200	15,300			
EHT	1-4-26-02-04	2,900	3,100			
WSIB	1-4-26-02-05	4,300	4,500			
Group Insurance	1-4-26-02-06	18,600	19,600			
		204,800	211,800			

#### Building Inspection - Expenses

	Dananig niepeenen		Npelleee				
Account	Acct Number	2016 Budget	2017				
Transfer From Reserves	1-3-09-99-03	(32,750)	(27,250)				
Overhead Indirect Costs	1-4-26-01-09	90,700	91,800				
Mileage	1-4-26-03-01	8,000	4,500				
Training & Conventions	1-4-26-03-03	5,100	9,200				
Office Supplies	1-4-26-21-01	2,000	2,000				
Subscriptions	1-4-26-21-02	150	150				
Memberships & Assoc. Dues	1-4-26-21-08	1,700	1,800				
Uniforms & Clothing	1-4-26-21-10	1,000	1,800				
Legal Fees	1-4-26-31-01	8,400	10,000				
Consultant	1-4-26-31-02	-	2,000				
Software Licensing Fees	1-4-26-31-03	6,700	11,000				
Telephone	1-4-26-41-04	200	1,200				
		91,200	108,200				

#### Building Department - Revenues

Account	Acct Number	2016	2017
		Budget	Budget
Building Permits	1-3-25-25-06	(290,000)	(315,000)
Plumbing Permits	1-3-25-25-07	(2,000)	(1,000)
Sewer Permits	1-3-25-25-08	(4,000)	(4,000)
		(296,000)	(320,000)

-

-

#### TOTAL BUILDING

Department:

Department:

Department:	Septic System Inspect	Septic System Inspections				
Account	Acct Number	Acct Number 2016 2				
		Budget	Budget			
Sept.syst.applic.admin.costs	1-4-24-24-01	5,000	5,000			
Septic Syst.insp.applic.fees	1-4-24-24-02	7,900	7,900			
		12,900	12,900			

Department:	Septic System Inspe	Septic System Inspections - Revenues				
Account	Acct Number	Acct Number 2016				
		Budget	Budget			
Septic Sewer Inspect Revenues	1-3-25-27-01	(14,600)	(15,000)			
		(14,600)	(15,000)			

#### Department:

Property Standards & By-law Enforcement:

Wages & Benefits

Account	Acct Number	2016	2017	
		Budget	Budget	
Salaries	1-4-27-01-01	51,000	53,100	
Benefits Allocation	1-4-27-02-09	15,200	16,100	
		66,200	69,200	

#### Department:

## Property Standards & By-law Enforcement:

Expenses							
Account	Acct Number	2016	2017				
		Budget	Budget				
Training	1-4-27-03-03	1,900	1,900				
Office Supplies	1-4-27-21-01	500	500				
Legal Fees	1-4-27-31-01	10,000	10,000				
Parking Enforcement Services	1-4-27-31-03	14,800	14,800				
		27,200	27,200				

Total Septic, Property Standards, and By-law Enforcement	91,700	94,300
Total Building & Property Standards	91,700	94,300

## Township of West Lincoln 2017 Budget Variance Analysis

Planning:					
2016 Budget 016 Budget less one time expenditure 2017 Budget	\$	,	**		
Variance			\$	25,200	14.59%
ADJUSTMENTS:					
<b>Commitments:</b> Salaries & Benefits					\$ 1,900
<b>Growth Adjustments:</b> Decrease in Planning Revenues					\$ 1,000
<b>Mitigation:</b> Training & Conventions					\$ (1,300)
TOTAL ADJUSTMENTS					\$ 1,600
Change in Capital Funded Through Op					\$ (81,750)
One-time capital expenditure included	in 2	016 Budget			\$ 105,000
TOTAL VARIANCES					\$ 24,850

\*\* One time expenditure included in 2016 budget is as follows:

911 Pers Compliance	\$ 60,000
CIP Implementation Program	\$ 25,000
Property in Tax Arrears	\$ 20,000
	\$ 105,000

Department:	Planning - Wages & Benefits		
Account	Acct Number	2016	2017
		Budget	Budget
Salary	1-4-71-01-01	169,400	168,500
Hourly	1-4-71-01-02	85,900	87,100
Honorarium	1-4-71-01-06	3,000	3,100
СРР	1-4-71-02-01	9,000	9,100
UIC	1-4-71-02-02	4,800	4,900
Omers	1-4-71-02-03	26,500	27,600
EHT	1-4-71-02-04	5,000	5,200
WSIB	1-4-71-02-05	6,900	7,100
Group Insurance	1-4-71-02-06	31,900	31,700
		342,400	344,300

Department:	Planning		
Account	Acct Number	2016	2017
		Budget	Budget
Mileage	1-4-71-03-01	3,200	3,000
Training & Conventions	1-4-71-03-03	5,900	4,600
Office Supplies	1-4-71-21-01	1,200	1,000
Subscriptions	1-4-71-21-02	900	1,100
Software Licensing Fees	1-4-71-21-03	8,600	8,600
Memberships & Assoc. Dues	1-4-71-21-08	2,900	3,500
Printing	1-4-71-21-11	500	450
Legal Fees	1-4-71-31-01	15,000	15,000
Consultant	1-4-71-31-02	15,000	15,000
Telephone	1-4-71-31-03	600	600
Advertising	1-4-71-31-07	3,000	3,000
Omb Defense	1-4-71-31-09	-	
Capital - Other	1-4-71-91-09	105,000	23,250
		161,800	79,100

Department:	Heritage Commi	ge Committee				
Account	Acct Number	2016	2017			
		Budget	Budget			
Mileage	1-4-72-03-01	100	100			
Training & Conventions	1-4-72-03-03	-				
Memberships & Assoc. Dues	1-4-72-21-08	100	100			
Advertising	1-4-72-31-06	500	500			
Awards & Plaques	1-4-72-51-09	1,000	1,000			
		1,700	1,700			

Department:	Planning - Revenues					
Account	Acct Number	2016	2017			
		Budget	Budget			
Zoning Information	1-3-40-42-01	(5,100)	(5,100)			
Part Lot Control Fees	1-3-45-42-01	(1,300)	(1,300)			
Rezoning Revenue	1-3-45-42-03	(44,000)	(44,000)			
Op Revenues	1-3-45-42-04	(24,200)	(16,200)			
Site Plan Revenues	1-3-45-42-05	(13,600)	(31,800)			
Subdividers And Condo Fees	1-3-45-42-07	(14,800)	(14,800)			
Comm Of Adjustment Appl Fees	1-3-45-42-10	(38,000)	(38,000)			
Street Naming Fees	1-3-45-42-12	(1,300)				
Subdivision Admin Fee	1-3-45-42-13	(85,900)	(76,000)			
Transfer From Reserves	1-3-71-99-01	-				
		(228,200)	(227,200)			

**Total Planning** 

277,700

197,900

37

Account Type	Expenditure
Service Area	Planning

Sum of Amount	Column Labels									
Row Labels	2017	2018	2019	2020	2021	2022	2023	2025	2026 0	Grand Total
Study	55,000	140,000	125,000	150,000	120,000	50,000	35,000	50,000	50,000	775,000
2017 - Rural Employment Strategy	25,000	-	-	-	-	-	-	-	-	25,000
2017 - Spring Creek Secondary Plan (Review)	10,000	-	-	-	-	-	-	-	-	10,000
2017 - Urban Boundary Expansion	20,000	-	-	-	-	-	-	-	-	20,000
2018 - Economic Development Master Plan - Indu	J –	60,000	-	-	-	-	-	-	-	60,000
2018 - Urban Boundary Expansion	-	30,000	-	-	-	-	-	-	-	30,000
2019 - Agricultural CIP	-	-	80,000	-	-	-	-	-	-	80,000
2019 - Parks Plan	-	-	10,000	-	-	-	-	-	-	10,000
2020 - Township Trails and Corridors Master Plan	ı -	-	-	100,000	-	-	-	-	-	100,000
2021 - Smithville Parks and Recreation Master Pla	-	-	-	-	70,000	-	-	-	-	70,000
Municipal Comprehensive Review	-	-	-	50,000	-	-	-	50,000	-	100,000
Official Plan Update	-	50,000	-	-	-	50,000	-	-	-	100,000
Smithville Trails and Corridors Master Plan (Upda	r -	-	35,000	-	-	-	35,000	-	-	70,000
Zoning By-law Update	-	-	-	-	50,000	-	-	-	50,000	100,000
Grand Total	55,000	140,000	125,000	150,000	120,000	50,000	35,000	50,000	50,000	775,000

Account Type Service Area	Finan Plann	-									
Sum of Amount	Colun	nn Labels									
Row Labels		2017	2018	2019	2020	2021	2022	2023	2025	2026 G	rand Total
Study	-	55,000 -	140,000	- 125,000 -	150,000	- 120,000	- 50,000	- 35,000	- 50,000	- 50,000 -	775,000
Development Charges	-	6,750 -	76,500	- 23,625 -	67,500	- 69,750	- 17,900	-	-		262,025
Operating Fund	-	23,250 -	63,500	- 101,375 -	82,500	- 50,250	- 32,100	- 35,000	- 50,000	- 50,000 -	487,975
Planning Reserve	-	25,000	-	-	-	-	-	-	-		25,000
Grand Total	-	55,000 -	140,000	- 125,000 -	150,000	- 120,000	- 50,000	- 35,000	- 50,000	- 50,000 -	775,000

Service Area	Planning
Project Year	2017

Sum of Amount	Column Labels				
Row Labels	Expenditure	<b>Development Charges</b>	<b>Operating Fund</b>	Planning Reserve	Grand Total
Study	55,000	- 6,750	- 23,250	- 25,000	-
2017 - Rural Employment Strategy	25,000	-	-	- 25,000	-
2017 - Spring Creek Secondary Plan (Review)	10,000	- 6,750	- 3,250	-	-
2017 - Urban Boundary Expansion	20,000	-	- 20,000	-	-
Grand Total	55,000	- 6,750	- 23,250	- 25,000	-



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Planning

Rural Employment Strategy

Study

A study is proposed to review and identify locations for commercial and industrial permitted uses outside of the Industrial Park. The study will be conducted in conjunction with the Region of Niagara and will include a LEAR (Land Evaluation and Area review for Agriculture) Analysis.

### TOTAL COST

\$ 25,000

TOTAL FINANCING	\$ 25,000
UNFUNDED	\$ -
DONATION	\$ -
DEVELOPMENT CHARGES	\$ -
PLANNING RESERVE	\$ 25,000
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Planning

Spring Creek Secondary Plan (Review)

Study

In 2006/2007 a consulting team led by Scott Burns (Burns Consulting) undertook a review of the Spring Creek Secondary Plan area as a result of an OMB settlement between a residential developer and Niagara Grain & Feed. The result was an amended Secondary Plan (OPA #26) that moved residential development beyond 300 metres from the Industrial Park boundary. As a result of changes to the Industrial Park landscape and the fact that a Municipal Comprehensive Review is currently underway, a review of the Spring Creek Secondary Plan is in order.

### TOTAL COST

10,000

\$

OPERATING (TAX BASE)	\$	3,250
GRANTS	\$	-
RESERVES	\$	-
DEV CHGS-ADMINISTRATION	\$	6,750
DONATION	\$	-
UNFUNDED	\$	-
	_	
TOTAL FINANCING	\$	10,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Planning

Urban Boundary Expansion

Study

Once the Township consultants and Regional consultants agree on a target growth number for West Lincoln to 2041, additional study will be required in order to determine what lands will be the focus of future growth. Based on the current Regional consideration for a target population of approximately 30,000 by 2041, additional urban greenfield lands will be needed. The changes to the Provincial Policy statement and Places to Grow now require more extensive studies to be undertaken as they relate to agricultural impacts, environmental impacts, servicing plans, transportation plans and financial/economic impacts. These heightened standards now required by the Province began after the Township had already hired GSP Group and their team to complete our MCR work. Therefore, more budget allocation is now required.

#### TOTAL COST

20,000

\$

#### FINANCING

OPERATING (TAX BASE)	\$ 20,000
GRANTS	\$ -
RESERVES	\$ -
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -

#### **TOTAL FINANCING**

\$ 20,000

## **Recreation:**

	2016 Budget \$ 2017 Budget \$				
	Variance		\$ 42,300		10.98%
ADJUSTMENTS:					
Commitments: Wages & benefits				\$	5,600
Inflationary Adjus	tments:			\$	2,400
<b>Growth Adjustme</b> Supplies - Youth P Canada 150 Event	rograms			\$ \$	1,900 32,800
<b>Mitigation Measu</b> Harvest Routes Supplies Adult Pro Canada 150 Event				\$ \$ \$	(7,600) (1,600) (23,200)
<b>Other:</b> Harvest Routes - re Adult Program - re	eduction in Regional duction in revenue	Grant		\$ \$	24,000 7,600

TOTAL ADJUSTMENTS	\$ 41,900
Change in Capital Funded Through Operations	\$ -
TOTAL VARIANCES	\$ 41,900

Department:

**Recreation Department - Wages and Benefits** 

Account	Acct Number	2016	2017
		Budget	Budget
Hourly	2-4-61-01-02	141,300	146,500
Benefits	2-4-61-02-09	46,500	48,300
Part Time Wages And Benefits	2-4-67-01-01	67,200	65,800
		255,000	260,600

### **Recreation Department - Expenditures**

Department:	<b>Recreation Dep</b>	oartment - Expen	ditures
Account	Acct Number	2016	2017
		Budget	Budget
Transfer From Reserves	2-3-61-99-01	-	
Office Supplies	2-4-61-01-21	500	400
Mileage	2-4-61-03-01	200	200
Training/conventions	2-4-61-03-03	1,500	1,300
Small Tools/equipment	2-4-61-11-04	1,000	900
Equipment Rentals	2-4-61-15-01	52,200	53,000
Recreaton - Material	2-4-61-21-01	34,000	34,000
Software Licensing Fee	2-4-61-21-02	1,000	2,000
Memberships & Assoc. Dues	2-4-61-21-08	400	200
Uniforms/clothing	2-4-61-21-10	800	800
Music In The Park Expenses	2-4-61-25-01	7,400	8,400
Harvest Routes Events	2-4-61-25-02	28,900	21,300
Canada Day	2-4-61-25-03	8,200	41,000
Healthy Kids Comm Challenge	2-4-61-25-04	1,000	1,000
Skate Swim Gym Program	2-4-61-25-05	24,000	-
Recreation - Contract	2-4-61-31-04	19,000	19,500
Insurance	2-4-61-31-05	31,000	33,400
Advertising	2-4-61-31-06	200	200
Rec Programs Advisory Com	2-4-61-31-07	600	600
Utilities	2-4-61-41-01	19,000	19,100
Grants-slvrdl,wlldpt,cstr,fltn	2-4-61-95-05	4,900	4,900
Supplies Youth Programs <14	2-4-67-21-01	13,300	15,200
Supplies Adult Programs	2-4-67-21-02	7,300	5,700
Supplies And Plant Material	2-4-68-21-01	5,500	6,300
Sports Recognition	2-4-69-00-01	500	500
1			

## **Township of West Lincoln** Budget Detail Recreation Deputy of t - Revenues

#### Department: 2016 2017 Acct Number Budget Budget 2-3-61-01-99

		U	0
Canada Grants	2-3-61-01-99	-	
Sports Field Rentals	2-3-61-10-05	(32,700)	(31,200)
Adult Program Revenues	2-3-61-10-15	(16,300)	(8,700)
Youth Program Revenue <14	2-3-61-10-25	(29,900)	(29,200)
Provincial Grants	2-3-61-20-01	(19,700)	-
Regional Grants	2-3-61-20-02	(24,000)	(23,200)
Music In The Park Sponsors	2-3-61-25-01	(2,100)	(2,800)
Beautification Sponsors	2-3-68-10-05	(7,600)	(8,000)
		(132,300)	(103,100)

### Department:

Account

## **Recreation Department - Capital**

Account	Acct Number	2016 Budget	2017 Budget
Transfer from Capital Reserve		-	
		-	-

**Total Parks and Beautification** 

385,100

427,400

Account Type	Expenditure
Service Area	Recreation

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Parks	24,000	72,000	35,000	134,000	6,000	76,000	66,000	38,000	6,000	655,000	1,112,000
2017 - Abingdon Hall - Accessible mulch	9,500	-	-	-	-	-	-	-	-	-	9,500
2017 - All Baseball Diamonds - Drainage upgrades	5,000	-	-	-	-	-	-	-	-	-	5,000
2017 - Silverdale Hall - Accessible mulch	4,500	-	-	-	-	-	-	-	-	-	4,500
2018 - Arena/Fairgrounds - Playgound parking lot	-	15,000	-	-	-	-	-	-	-	-	15,000
2018 - Leisureplex - Works building upgrades	-	20,000	-	-	-	-	-	-	-	-	20,000
2018 - Streamside Playground - New playground equipment	-	32,000	-	-	-	-	-	-	-	-	32,000
2019 - St. Ann's Park - Vault toilets	-	-	30,000	-	-	-	-	-	-	-	30,000
2020 - Abingdon Park - Vault toilets	-	-	-	30,000	-	-	-	-	-	-	30,000
2020 - Leisureplex - New pavillion	-	-	-	52,000	-	-	-	-	-	-	52,000
2020 - Leisureplex - Scoreclock replace/upgrade	-	-	-	47,000	-	-	-	-	-	-	47,000
2022 - Wellandport Park - Baseball diamond removal	-	-	-	-	-	10,000	-	-	-	-	10,000
2022 - Wellandport Park - Driveway posts	-	-	-	-	-	60,000	-	-	-	-	60,000
2023 - Leisureplex - New soccer field - no lighting / irrigation	-	-	-	-	-	-	60,000	-	-	-	60,000
2024 - Leisureplex - New playground	-	-	-	-	-	-	-	32,000	-	-	32,000
2026 - Leisureplex - New baseball diamond	-	-	-	-	-	-	-	-	-	655,000	655,000
All Parks - Tree planting new & replacement	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	-	50,000
Trails	300,000	63,000	85,900	294,000	98,200	168,000	111,300	33,600	313,500	-	1,467,500
2017 - North Creek Trail - Streamside Park to MURS	300,000	-	-	-	-	-	-	-	-	-	300,000
2018 - Murgatroyd Trail - Refinish	-	45,000	-	-	-	-	-	-	-	-	45,000
2018 - Wade Rd - Pedestrian bridge asphault approach	-	18,000	-	-	-	-	-	-	-	-	18,000
2019 - Alma Acres Park Trail - New trail	-	-	49,500	-	-	-	-	-	-	-	49,500
2019 - College Street Trail - New trail	-	-	36,400	-	-	-	-	-	-	-	36,400
2020 - Leisureplex Trail - Oakland to Leisureplex	-	-	-	294,000	-	-	-	-	-	-	294,000
2021 - Rock Street Trail - New trail	-	-	-	-	98,200	-	-	-	-	-	98,200
2022 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	168,000	-	-	-	-	168,000
2023 - Townline Road-St. Catherine St. Connection - New trail	-	-	-	-	-	-	111,300	-	-	-	111,300
2024 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	33,600	-	-	33,600
2025 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	313,500	-	313,500
Grand Total	324,000	135,000	120,900	428,000	104,200	244,000	177,300	71,600	319,500	655,000	2,579,500

Account Type	Financing
Service Area	Recreation

Sum of Amount	Column Labels									
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 Grand Total
Trails	- 300,000 -	63,000 -	85,900 -	294,000 -	98,200 -	168,000	- 111,300	- 33,600 -	313,500	1,467,500
Development Charges	- 6,100		5,870 -	22,700 -	7,600 -	13,000	- 8,600	- 2,600 -	24,300	90,770
In Lieu of Parkland	- 143,900	-	-	-	-	-	-	-	-	143,900
Operating Fund		63,000 -	80,030 -	271,300 -	90,600 -	155,000	- 102,700	- 31,000 -	289,200	1,082,830
Grants - Region	- 150,000	-	-	-	-	-	-	-	-	150,000
Parks	- 24,000 -	72,000 -	35,000 -	134,000 -	6,000 -	76,000	- 66,000	- 38,000 -	6,000	- 655,000 - 1,112,000
Development Charges		19,840	-	-	-	-	-	-	-	19,840
Facilities Reserve	- 5,000 -	5,000 -	5,000 -	5,000 -	6,000 -	6,000	- 6,000	- 6,000 -	6,000	50,000
In Lieu of Parkland	- 19,000 -	12,160 -	30,000 -	99,000	-	-	-	- 32,000	-	192,160
Operating Fund		35,000		30,000		70,000	- 60,000	-	-	- 655,000 - 850,000
Grand Total	- 324,000 -	135,000 -	120,900 -	428,000 -	104,200 -	244,000	- 177,300	- 71,600 -	319,500	- 655,000 - 2,579,500

Service Area	Recreation					
Project Year	2017					
Sum of Amount	Column Labels					
Row Labels	Expenditure	Development Charges	Facilities Reserve	In Lieu of Parkland	<b>Grants</b> - Region	Grand Total
Trails	300,000	- 6,100	-	- 143,900	- 150,000	-
2017 - North Creek Trail - Streamside Park to MURS	300,000	- 6,100	-	- 143,900	- 150,000	-
Parks	24,000	-	- 5,000	- 19,000	-	-
2017 - Abingdon Hall - Accessible mulch	9,500	-	-	- 9,500	-	-
2017 - All Baseball Diamonds - Drainage upgrades	5,000	-	-	- 5,000	-	-
2017 - Silverdale Hall - Accessible mulch	4,500	-	-	- 4,500	-	-
All Parks - Tree planting new & replacement	5,000	-	- 5,000	-	-	-
Grand Total	324,000	- 6,100	- 5,000	- 162,900	- 150,000	-





SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Recreation	
------------	--

Northcreek Trail - Streamside Park to MURS

Trails

The Trails and Corridors Master Plan recommended that the South Creek Trail be constructed first. This trail was completed in 2014. The next trail that is the focus of this application is a trail along Twenty Mile Creek in the Streamside subdivision, from South Grimsby Road 6 east to the existing park in the Streamside subdivision. Total cost , including design, tender and build is estimated at approximately \$300,000.00. Application to Waterfront Funding Program (or other appropriate funding services) will be made for 50% of the cost of the trail, therefore a total of \$150,000.00 will be required in the Township budget to complete this project.

TOTAL COST

\$ 300,000

TOTAL FINANCING	\$ 300,000
UNFUNDED	\$ -
5% IN LIEU OF PARKLAND	\$ 143,900
DEV CHGS-PARKS & REC	\$ 6,100
RESERVES	\$ -
REGIONAL GRANT	\$ 150,000
OPERATING (TAX BASE)	\$ -



Recreation

2017

SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

wo play are nulch for w	ayground area is still pea gravel for the base. This is one of the las as we have to remove the gravel and replace with accessible neel chair access. The costs include the mulch and materials to the play area.
----------------------------	--

TOTAL COST	\$ 9,500

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
RESERVES	\$ -
5% IN LIEU OF PARKLAND	\$ 9,500
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 9,500



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Recreation			
Ball Diamor	nd Drainage		
Parks			
during the s	Il diamonds need upgra eason. This includes so d warning tracks.		

TOTAL COST	\$ 5,000
FINANCING	
OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
RESERVES	\$ -
5% IN LIEU OF PARKLAND	\$ 5,000
DONATION	\$ -
UNFUNDED	\$ -

5,000

TOTAL FINANCING	\$



Recreation

2017

SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

two play area mulch for wh	ayground area is still pea gravel for the base. This is we have to remove the gravel and replace with eel chair access. The costs include the mulch and he play area.	accessible
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TOTAL COST	\$ 4,500
FINANCING	

OPERATING (TAX BASE) GRANTS RESERVES	\$ \$ \$	-
5% IN LIEU OF PARKLAND	\$	4,500
DONATION UNFUNDED	\$ \$	-
TOTAL FINANCING	\$	4,500



 SERVICE AREA
 Recreation

 CAPITAL PROJECT NAME
 Tree Planting

 PROJECT TYPE
 Parks

 PROJECT DESCRIPTION
 As set out in the 2012 Fairgrounds Master Plan, we are adding more trees yearly to our parks and green spaces. Because of trees lost recently due to Dutch elm disease and ash borer, this project becomes a higher priority. This is a needed annual project for both new and replacement trees.

TOTAL COST \$ 5,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
FACILITIES RESERVE	\$ 5,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 5,000

Arena:			
2016 Budget \$ 398,300 2017 Budget \$ 403,600 Variance	\$	5,300	1.33%
ADJUSTMENTS:			
Commitments: Salary and Benefits		\$	14,000
Inflationary Adjustments:			
Insurance		\$	2,100
Materials		\$	1,500
Growth Adjustments:			
Arena Revenue-Increase		\$	(3,900)
Equipment Allocation		\$	500
Mitigation Measures:			
Memberships/Training conventions		\$	(2,400)
Increase in Revenue - proposed rate increase	•	\$	(3,100)
TOTAL ADJUSTMENTS		\$	8,700
Change in Capital Funded Through Operat	ions	\$	-
TOTAL VARIANCES		\$	8,700

Department:	Arena - Wages	s & Benefits	
Account	Acct Number	2016	2017
		Budget	Budget
Hourly	2-4-81-01-02	215,000	220,700
Arena/parks Part-time	2-4-81-01-06	78,300	77,500
Benefits	2-4-81-02-09	78,600	87,700
		371,900	385,900

Department:	Arena		
Account	Acct Number	2016	2017
		Budget	Budget
Office Supplies	2-4-81-01-21	600	500
Mileage	2-4-81-03-01	500	500
Training & Conventions	2-4-81-03-03	9,300	6,900
Grounds Maintenance	2-4-81-11-03	11,800	11,300
Hall Maintenance & Repairs	2-4-81-11-09	1,000	1,000
Equipment Allocation	2-4-81-15-01	30,300	30,800
Materials	2-4-81-21-01	14,000	14,000
Software Licensing Fee	2-4-81-21-02	3,500	2,000
Memberships & Assoc. Dues	2-4-81-21-08	900	1,100
Uniforms/clothing	2-4-81-21-10	1,400	2,000
Arena - Contract	2-4-81-31-04	5,300	8,000
Insurance	2-4-81-31-05	29,900	32,000
Advertising	2-4-81-31-06	400	400
Heat Arena	2-4-81-41-01	17,700	13,000
Hydro	2-4-81-41-02	81,000	82,000
Water	2-4-81-41-03	8,800	9,300
Telephone	2-4-81-41-04	8,800	9,100
Transfer To Arena Bldg Fund	2-4-81-95-02	8,400	8,500
Provision For Facilities	2-4-81-95-09	1,000	500
		234,600	232,900

Department:	Arena - Reven	ues	
Account	Acct Number	2016	2017
		Budget	Budget
Ice Time - WImh	2-3-81-10-05	(74,400)	(85,000)
Ice Time - Other Hockey	2-3-81-10-10	(85,000)	(77,000)
Ice Time - Skating Club	2-3-81-10-15	(23,600)	(25,200)
Shinney Hockey	2-3-81-10-20	(2,700)	( ,
Ice Time - Schools	2-3-81-10-30	(4,500)	(4,500)
Public Skating-taxable	2-3-81-10-35	(3,000)	(4,100)
Extended Ice Rental	2-3-81-10-45	(500)	(1,500)
Contribution To Arena Reserve	2-3-81-10-50	(8,400)	(8,500)
Provincial Grants	2-3-81-20-21	-	-
Sign Rental - Invoiced	2-3-81-40-15	(1,000)	(500)
Arena - Ground Floor Rental	2-3-81-40-20	(500)	(800)
Arena Advertising Revenue	2-3-81-40-25	(4,000)	(3,800)
Canteen Revenues	2-3-82-30-10	(600)	(400)
		(208,200)	(215,200)

**Total Arena** 

398,300 403,600

## **Roads Administration:**

2016 Budget \$ 269,800 2017 Budget \$ 267,800		
Variance	\$ (2,000)	-0.74%
ADJUSTMENTS:		
Labour and Benefits	\$	11,800
Growth Adjustments: Outside Services Uniforms Software Licensing	\$ \$ \$	2,200 2,200 1,000
Mitigation:		
Overhead Allocation	\$	(1,800)
Supplies	\$	(2,000)
Recovery Billed To Others	\$	(3,000)
Utilities- includes amounts transferred to Fire	\$	(12,200)
TOTAL ADJUSTMENTS	\$	(1,800)
Change in Capital Funded Through Operations	\$	-
TOTAL VARIANCES	\$	(1,800)

Department:	Public Works/R	Public Works/Roads Administration - Wages						
Account	Acct Number	2016	2017					
		Budget	Budget					
Remuneration	1-4-31-01-02	234,500	243,300					
Benefits	1-4-31-02-09	70,800	73,800					
Overhead Allocation	1-4-31-01-09	(145,100)	(146,900)					
Recovery Billed To Others	1-3-31-99-02	(6,300)	(9,300)					
		153,900	160,900					

Department:	Public Works/F	Roads Administ	ration
Account	Acct Number	2016 Budget	2017 Budget
Mileage	1-4-31-03-01	700	1,000
Training/conventions	1-4-31-03-03	8,500	8,500
Grounds Maintenance	1-4-31-11-03	3,000	3,000
Tools-replacement	1-4-31-11-10	500	700
Supplies	1-4-31-21-01	12,000	10,000
Radio License	1-4-31-21-03	1,700	1,600
Memberships & Assoc. Dues	1-4-31-21-08	2,300	2,300
Uniforms	1-4-31-21-10	5,000	7,200
Outside Services	1-4-31-31-01	2,100	4,300
Consultant	1-4-31-31-02	10,000	10,000
Courier	1-4-31-31-03	200	200
Software Licensing Fees	1-4-31-31-04	4,500	5,500
Insurance	1-4-31-31-05	16,800	16,000
Advertising	1-4-31-31-06	1,100	1,000
Utilities	1-4-31-41-01	33,300	21,100
Telephone	1-4-31-41-04	14,200	14,500
		115,900	106,900

Total Public Works/Roads Administration

269,800

267,800

## **Roads Maintenance:**

TOTAL VARIA	NCES			\$	38,700
Change in Ca	pital Funded Through	n Operations		\$	-
TOTAL ADJU	STMENTS			\$	38,700
Equipment Allo	ocation			\$	5,600
Contract				\$	(16,200)
<b>Growth:</b> Material				\$	38,600
Commitments Labour & Bene				\$	10,700
ADJUSTMEN	15:				
			_Ψ	00,700	2.1070
	2017 Budget \$ Variance	1,813,900	\$	38,700	2.18%
	2016 Budget \$				

Department:	Roads Mainten	Roads Maintenance - Wages & Benefits						
Account	Acct Number	er 2016 20						
		Budget	Budget					
Labour	1-4-33-01-02	510,700	519,000					
Benefits	1-4-33-02-09	171,000	173,400					
		681,700	692,400					

Department:	Roads Maintena	nance					
Account	Acct Number	2016	2017				
		Budget	Budget				
Equipment	1-4-33-15-01	344,200	349,800				
Material	1-4-33-21-01	278,800	317,100				
Road Signs - Tca	1-4-33-21-02	10,000	10,300				
Outside Services	1-4-33-31-01	5,000	5,000				
Contract	1-4-33-31-04	455,500	439,300				
Storm Septor Maintenance	1-4-35-99-01	6,700	6,700				
Development Charge Revenue	1-3-33-00-20	(6,700)	(6,700)				
		1,093,500	1,121,500				

**Total Roads Maintenance** 

1,775,200 1,813,900

# Winter Control:

	2016 Budget 2017 Budget Variance		596,900 612,100	\$ 15,200	2.55%
ADJUSTMENTS:					
<b>Commitments:</b> Wages & Benefits				\$	3,500
<b>Inflationary Adjust</b> Material	ments			\$	5,100
Growth Adjustmer Equipment Allocatic				\$	3,000
Transfer to Winter (				ֆ \$	3,600
TOTAL ADJUSTM	ENTS			\$	15,200
Change in Capital	Funded Through (	Operat	tions	\$	-
TOTAL VARIANCE	S			\$	15,200

Department:	Winter Control - Wages & Benefits					
Account	Acct Number	2017				
		Budget	Budget			
Labour	1-4-34-01-02	139,900	141,000			
Benefits	1-4-34-02-09	43,900	46,300			
		183,800	187,300			

Department:	Winter Control					
Account	Acct Number	2016	2017			
		Budget	Budget			
Equipment	1-4-34-15-01	188,900	191,900			
Material	1-4-34-21-01	169,200	174,300			
Contract	1-4-34-31-04	3,000	3,000			
Transfer to Winter Control Reserve		52,000	55,600			
		413,100	424,800			

**Total Winter Control** 

596,900 612,100

Account Type	Expenditure										
Service Area	Roads										
Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Tota
Hot Mix	-	537,000	300,000	325,500	295,000	150,000	760,000	356,000	310,000	585,000	3,618,5
2018 - Port Davidson Rd : Mill & Pave - From: 890m South of Sixteen Rd To: Concession 4 Rd	-	145,000	-	-	-	-	-	-	-	-	145,00
2018 - Port Davidson Rd : Mill & Pave - From: Concession 4 Rd To: Regional Rd 65 (Silver St)	-	260,000	-	-	-	-	-	-	-	-	260,00
2018 - Port Davidson Rd : Mill & Pave - From: RR 65 (Silver St) To: Vaughan Rd	-	132,000	-	-	-	-	-	-	-	-	132,00
2019 - Port Davidson Rd : Mill & Pave - From: Elcho Rd To: Zumstein Rd	-	-	150,000	-	-	-	-	-	-	-	150,00
2019 - Port Davidson Rd : Mill & Pave - From: Vaughan Rd To: Elcho Rd	-	-	150,000	-	-	-	-	-	-	-	150,00
2020 - Brock St : Reconstruction - From: RR 20 To: North End	-	-	-	15,500	-	-	-	-	-	-	15,50
2020 - Port Davidson Rd : Mill & Pave - From: Zumstein Rd To: RR 63 (Canborough Rd)	-	-	-	155,000	-	-	-	-	-	-	155,00
2020 - St. Ann's Rd : Mill & Pave - From: RR 69 To: Sixteen Rd	-	-	-	155,000	-	-	-	-	-	-	155,00
2021 - Barbara St : Mill & Pave - From: Killins St To: Colver St	-	-	-	-	40,000	-	-	-	-	-	40,0
2021 - Brock St : Reconstruction - From: RR 20 To: North End	-	-	-	-	155,000	-	-	-	-	-	155,0
2021 - Morgan St : Mill & Pave - From: Brock St E To: End	_	-	-	-	100,000	-	-	-	-	-	100,0
2022 - Brooks Circle : Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	-	-	-	-	40,000	-	-	-	-	40,00
2022 - Killins : Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	-	-	-	110,000	-	-	-	-	110,0
2023 - Edward Crt : Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	_	-	-	-	-		55,000	-	-	-	55,0
2023 - Farewell : Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	-	-	215,000	-	-	-	215,0
2023 - Orland : Reconstruction - From: Northridge Dr To: Westlea Dr	_	-	-	-	-	-	45,000	-	-	-	45,0
2023 - South Grimsby Rd 18 : Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	-	-	-	275,000	-	-	-	275,0
2023 - Westlea Dr : Reconstruction - From: South Grimsby Rd 4 To: End	-	-	-	-	-	-	170,000	-	-	-	170,0
2024 - Industrial Park Rd : Base Repair & Resurface - From: London Rd To: Spring Creek Rd	-	-	-	-	-	-		176,000	-	-	176,0
2024 - Welland St : Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	-	-	-	-	180,000	-	-	180,0
2025 - Lincoln St : Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	-	-	-	-	90,000	-	90,0
2025 - Niagara St : Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	-	-	-	-	50,000	-	50,0
2025 - Welland St : Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	-	-	-	-	-	170,000	-	170,00
2026 - Caistor-Gainsborough Townline Rd : Mill & Pave - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	-	-	-	-	365,000	365,00
2026 - Silverdale Rd : Mill & Pave - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	-	-	-	-	220,000	220,0
Landscaping	50,000	250,000	50,000	50,000	-	-	-	-	-	-	400,0
2018 - New Parking Lot Construction - West Street	-	200,000	-	-	-	-	-	-	-	-	200,0
Ash tree replacement - Blvd trees on various roads	50,000	50,000	50,000	50,000	-	-	-	-	-	-	200,0
Railroad Crossing	-	12,000	292,000	595,000	459,000	-	-	-	-	-	1,358,0
2018 - Unopened Roads - various locations	-	6,000	-	-	-	-	-	-	-	-	6,00
2018 - Vaughn Rd : Road Closure - Between: RR 24 (Victoria Ave) & West End of Road	-	6,000	-	-	-	-	-	-	-	-	6,00
2019 - South Grimsby Rd 5 : Road Grade Upgrade - Between: Regional Rd 20 & Young St	-	-	147,000	-	-	-	-	-	-	-	147,0
2019 - Young St : Road Grade Upgrade - Between: RR 12 (Grimsby Rd) & South Grimsby Rd 7	-	-	145,000	-	-	-	-	-	-	-	145,0
2020 - Book Rd : Road Grade Upgrade - Between: Sixteen Rd & Concession Rd 4	-	-	-	150,000	-	-	-	-	-	-	150,00
2020 - Concession Rd 7 : Road Grade Upgrade - Between: South Grimsby Rd 12 & South Grimsby Rd 11	-	-	-	150,000	-	-	-	-	-	-	150,00
2020 - Industrial Park Road : Road Grade Upgrade - Between: RR 20 & Skyway Rd	-	-	-	145,000	-	-	-	-	-	-	145,0
2020 - St. Ann's Rd : Road Grade Upgrade - Between: Sixteen Rd & Attema Cres	-	-	-	150,000	-	-	-	-	-	-	150,0
2021 - Dengo Rd : Road Grade Upgrade - Between: Sixteen Rd & South End of Road	-	-	-	-	153,000	-	-	-	-	-	153,0
2021 - South Grimsby Rd 10 : Road Grade Upgrade - Between: Young St & Concession Rd 7	-	-	-	-	153,000	-	-	-	-	-	153,0
2021 - South Grimsby Rd 12 : Road Grade Upgrade - Between: Regional Rd 73 (Mud St) & Concession Rd	d 7 -	-	-	-	153,000	-	-	-	-	-	153,0
Streetscape	-	100,000	100,000	-	-	-	-	-	-	-	200,0
2018 - Station Street - West St	-	100,000	-	-	-	-	-	-	-	-	100,00
2019 - Station Street - St. Catharines Street	-	-	100,000	-	-	-	-	-	-	-	100,0
Study	-	65,000	-	76,300	-	-	-	-	85,000	85,000	311,3
Road Needs Study	-	-	-	76,300	-	-	-	-	85,000	-	161,3
Traffic Master Plan	-	65,000	-	-	-	-	-	-	-	85,000	150,0
Surface Treatment	291,000	1,006,000	1,075,000	530,000	780,000	810,000	240,000	415,000	145,000	891,000	6,183,0
2017 - Campden Rd : Pulverize & DST - From: RR 69 (Twenty Mile Rd) To: North to Limits	45,000	-	-	-	-	-	-	-	-	-	45,0
2017 - South Grimsby Rd 5 : Pulverize & DST - From: CPR Tracks To: Young St	240,000	-	-	-	-	-	-	-	-	-	240,0
2017 - Stoney Creek Townline Rd : Pulverize & DST - From: RR 73 (Mud St) To: RR 73 S.(Mud St)	6,000	-	-	-	-	-	-	-	-	-	6,00
2018 - Abingdon Rd : Pulverize & DST - From: South Chippawa Rd To: North Chippawa Rd	-	125,000	-	-	-	-	-	-	-	-	125,0
2018 - Caistor-Gainsborough Townline Rd : Pulverize & DST - From: RR 14 (Smithville Rd) To: Sixteen Ro	d -		-	-	-	-	-	-	-	-	41,00 250,00
	d - -	41,000 250,000	-	-	-	-	-	-	-		-

2018 - Sixteen Rd : Pulverize & DST - From: Port Davidson Rd (16) To: Minor Rd	-	160,000	-	-	-	-	-	-	-	-	160,000
2018 - South Chippawa Rd : Pulverize & DST - From: Caistor-Gainborough Townline Rd To: Church Rd	-	360,000	-	-	-	-	-	-	-	-	360,000
2018 - South Grimsby Rd 6 : Pulverize & Pave - From: Twenty Mile Creek Bridge To: RR 20	-	70,000	-	-	-	-	-	-	-	-	70,000
2019 - Caistor-Gainsborough Townline Rd : Pulverize & DST - From: Sixteen Rd To: Concession 5 Rd	-	-	135.000	-	-	-	-	-	-	-	135,000
2019 - Concession 2 Rd : Pulverize & DST - From: Caistor-Gainsborough Townline Rd To: Church Rd	-	-	380,000	-	-	-	-	-	-	-	380,000
2019 - Sixteen Rd : Pulverize & DST - From: Rosedene Rd To: Hodgkins Rd	-	-	125,000	-	-	-	-	-	-	-	125,000
2019 - Twenty Rd : Pulverize & DST - From: Abingdon Rd To: Westbrook Rd	-	-	365,000	-	-	-	-	-	-	-	365,000
2019 - Twenty Rd : Pulverize & DST - From: RR 14 To: South Grimsby Rd 8	-	-	70,000	-	-	-	-	-	-	-	70,000
2020 - Concession 4 Rd : Pulverize & DST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	-	-	260,000	-	-	-	-	-	-	260,000
2020 - Concession 7 Rd : Pulverize & DST - From: South Grimsby Rd 10 To: South Grimsby Rd 12	-	-	-	250,000	-	-	-	-	-	-	250,000
2020 - Westbrook Rd : Pulverize & DST - From: Indian Line To: York Rd	-	-	-	20,000	-	-	-	-	-	-	20,000
2021 - Abingdon Rd : Pulverize & DST - From: Concession 5 Rd To: Sixteen Rd	-	-	-	-	260,000	-	-	-	-	-	260,000
2021 - Concession 4 Rd : Pulverize & DST - From: Beamer Rd To: Hodgkins Rd	-	-	-	-	135,000	-	-	-	-	-	135,000
2021 - Elcho Rd : Pulverize & DST - From: Baldwin Rd To: Krick Rd	-	-	-	-	385,000	-	-	-	-	-	385,000
2022 - South Chippawa Rd : Pulverize & DST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	-	-	-	-	-	400,000	-	-	-	-	400,000
2022 - South Grimsby Rd 10 : Pulverize & DST - From: Range Rd 1 To: RR 20	-	-	-	-	-	135,000	-	-	-	-	135,000
2022 - South Grimsby Rd 18 : Pulverize & DST - From: Regional Rd 20 To: Young St	-	-	-	-	-	275,000	-	-	-	-	275,000
2023 - Concession 4 Rd : Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	-	-	-	-	120,000	-	-	-	120,000
2023 - Concession 4 Rd : Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	-	-	-	-	120,000	-	-	-	120,000
2024 - Concession 2 Rd : Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	-	-	-	-	275,000	-	-	275,000
2024 - Elcho Rd : Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	-	-	-	-	140,000	-	-	140,000
2025 - Concession 7 Rd : Pulverize & DST - From: South Grimsby Rd 15 To: Stoney Creek Townline Rd	-	-	-	-	-	-	-	-	145,000	-	145,000
2026 - Adams Rd : Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	-	-	-	-	297,000	297,000
2026 - South Grimsby Rd 6 : Pulverize & Pave - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	-	-	-	-	280,000	280,000
2026 - South Grimsby Rd 8 : Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	-	-	-	-	59,000	59,000
2026 - Young St : DST - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	-	-	-	-	255,000	255,000
Grand Total	341,000	1,970,000	1,817,000	1,576,800	1,534,000	960,000	1,000,000	771,000	540,000	1,561,000	12,070,800

Account Type	Financing
Service Area	Roads

Sum of Amount	Column Lab	els										
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 0	Grand Total
Surface Treatment	- 2	291,000 -	1,006,000 -	1,075,000 -	530,000 -	780,000 -	810,000 -	240,000	415,000 -	145,000 -	891,000 -	6,183,000
Development Charges	-	23,450 -	78,600 -	44,000 -	46,500	-	-	-	-	-		192,550
OCIF Funding	- 1	121,430		135,000	-	-	-	-	-	-		256,430
Operating Fund			485,000 -	479,000 -	182,500 -	484,000 -	675,000		140,000		891,000 -	3,336,500
Gas Tax/Community Fund	- 1	L46,120 -	442,400 -	417,000 -	301,000 -	296,000 -	135,000 -	240,000 -	275,000 -	145,000		2,397,520
Study			65,000		76,300	-	-	-		85,000 -	85,000 -	311,300
Capital Reserve			30,100	-	-	-	-	-	-	-		30,100
Development Charges			34,900	-	-	-	-	-	-	-		34,900
Operating Fund		-	-		76,300	-	-	-		85,000 -	85,000 -	246,300
Streetscape			100,000 -	100,000	-	-	-	-	-	-		200,000
Operating Fund			100,000 -	100,000	-	-	-	-	-	-		200,000
Railroad Crossing			12,000 -	292,000 -	595,000 -	459,000	-	-	-	-		1,358,000
Operating Fund			12,000 -	292,000 -	595,000 -	459,000	-	-	-	-		1,358,000
Landscaping	-	50,000 -	250,000 -	50,000 -	50,000	-	-	-	-	-		400,000
Capital Reserve	-	50,000 -	50,000 -	50,000 -	50,000	-	-	-	-	-		200,000
Operating Fund			200,000	-	-	-	-	-	-	-		200,000
Hot Mix			537,000 -	300,000 -	325,500 -	295,000 -	150,000 -	760,000 -	356,000 -	310,000 -	585,000 -	3,618,500
Capital Reserve			23,570	-	-	-	-	-	-	-		23,570
OCIF Funding			132,000	-	-	-	-	-	-	-		132,000
Operating Fund			381,430 -	300,000 -	325,500 -	295,000		705,000 -	356,000 -	90,000 -	220,000 -	2,672,930
Gas Tax/Community Fund		-	-	-	-		150,000 -	55,000		220,000 -	365,000 -	790,000
Grand Total	- 3	841,000 -	1,970,000 -	1,817,000 -	1,576,800 -	1,534,000 -	960,000 -	1,000,000 -	771,000	540,000 -	1,561,000 -	12,070,800

63	
160,000	

Service Area	Roads					
Project Year	2017					
Sum of Amount	Column Labels					
Row Labels	Expenditure	<b>Capital Reserve</b>	<b>Development Charges</b>	OCIF Funding	Gas Tax/Community Fund	Grand
Surface Treatment	291,000	-	- 23,450	- 121,430	- 146,120	נ
2017 - Campden Rd : Pulverize & DST - From: RR 69 (Twenty Mile Rd) To: North to Limits	45,000	-	- 3,950	-	- 41,050	)
2017 - South Grimsby Rd 5 : Pulverize & DST - From: CPR Tracks To: Young St	240,000	-	- 19,000	- 121,430	- 99,570	)
2017 - Stoney Creek Townline Rd : Pulverize & DST - From: RR 73 (Mud St) To: RR 73 S.(Mud St)	6,000	-	- 500	-	- 5,500	)
Landscaping	50,000	- 50,000	-	-	-	
Ash tree replacement - Blvd trees on various roads	50,000	- 50,000	-	-	-	
Grand Total	341,000	- 50,000	- 23,450	- 121,430	- 146,120	5

d	Total
	-
	-
	-
	-
	-
	-
	_



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

	onal Ru 69 (Twenty Mile R	d) to North Town Lim
Surface Treatment		
Regional Rd 73. This transverse and longitu Study prioritized this r	-south collector road betwe tion of road is in poor cond al cracking and pot holes. in the NOW category. Pro ace, repairing and placing a	ition with severe The 2014 Road Need posed works are to

TOTAL COST \$ 45,000 FINANCING OPERATING (TAX BASE) \$ -

TOTAL FINANCING	\$	45,000
	Ψ	
UNFUNDED	\$	_
DONATION	\$	-
DEV CHGS-ROADS	\$	3,950
RESERVES	\$	-
GAS TAX	\$	41,050
	+	



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

South Grimsb	v Road 5 fron	n CPR Tracks to	o Young Street

Surface Treatment

Roads

This section of South Grimby Road 5 is in severe condtion with rutting, loss of platform, base damage, and some areas of disintegration that has required continued areas of spot repair in previous years. The 2014 Road Needs Study prioritized this road in the NOW category. Proposed works are to pulverize the existing surface, repairing and placing additional stone base, and double surface treatment.

TOTAL COST	\$ 240,000
FINANCING	
GAS TAX	\$ 99,570
OCIF	\$ 121,430
RESERVES	\$ -
DEV CHGS-ROADS	\$ 19,000
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 240,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Rudus
-------

Stoney Creek Townline Road from Mud Street to Purdy Crescent

Surface Treatment

This section of Stoney Creek Townline Road is in severe condition with loss of platform, significant road base failure, and some areas of disintegration. The 2014 Road Needs Study prioritized this road in the NOW category. Proposed works are to pulverize the existing surface, repairing and placing additional stone base, and double surface treatment. The total cost to rehabilitate this road is estimated at \$12,000. This road is a 50 % cost shared road with the City of Hamilton for a township cost of \$6,000

TOTAL COST	\$ 6,000

TOTAL FINANCING	\$ 6,000
UNFUNDED	\$ -
DONATION	\$ -
DEV CHGS-ROADS	\$ 500
RESERVES	\$ -
GAS TAX	\$ 5,500
OPERATING (TAX BASE)	\$ -



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Landscaping	
West Lincoln has expe	erienced a high occurrence of tree damage from th
Emerald Ash Borer. It affected trees. This pr	is expected that this will take several years to replore roject will be a multi-year project to remove and replatered trees with healthy trees and will be assessed eac
fected trees. This pr	roject will be a multi-year project to remove and re

TOTAL COST

\$ 50,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
CAPITAL RESERVE	\$ 50,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 50,000

Bridges:			
2016 Budget 2017 Budget			
Variance	. ,	\$ 97,100	353.09%
ADJUSTMENTS:			
Commitments:			
Transfer to Reserve		S	\$ 46,600
Outside Service - bridge inspectior	าร	S	\$ 10,500
Repayment of Debenture		ç	\$ 40,000

TOTAL ADJUSTMENTS	\$ 97,100
Change in Capital Funded Through Operations	\$ -
TOTAL VARIANCES	\$ 97,100

Department:	Bridges - Wages & Benefits						
Account	Acct Number	2016	2017				
		Budget	Budget				
		-	-				

Department:	Bridges - Other	Bridges - Other Expenses						
Account	Acct Number	2016	2017					
		Budget	Budget					
Outside Services	1-4-32-31-01	18,500	29,000					
Transfer To Reserves	1-4-32-99-00	9,000	55,600					
Transfer To Capital	1-4-35-01-02	-						
Payment of Debenture			40,000					
		27,500	124,600					

**Total Bridges** 

27,500 124,600

Account Type	Expenditure
Service Area	Bridge

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Bridge Repair	788,200	314,500	333,000	470,000	360,000	125,000	-	280,000	65,000	160,000	2,895,700
2017 - Boyle Rd - From: East Chippawa (WL) To: River Road (W) SDR	788,200	-	-	-	-	-	-	-	-	-	788,200
2018 - Caistor-Gainsborough Townline Rd - From: South Chippawa To: RR 63 SDR	-	268,500	-	-	-	-	-	-	-	-	268,500
2018 - Patterson Rd - From: Sixteen Rd To: RR 20 SDR	-	28,000	-	-	-	-	-	-	-	-	28,000
2018 - Silverdale Rd - From: RR 69 To: Sixteen Rd DCS	-	18,000	-	-	-	-	-	-	-	-	18,000
2019 - Patterson Rd - From: Sixteen Rd To: RR 20 SDR	-	-	230,000	-	-	-	-	-	-	-	230,000
2019 - South Chippawa Rd - From: C/G Townline Rd To: Church Rd SDR	-	-	56,000	-	-	-	-	-	-	-	56,000
2019 - Westbrook Rd - From: RR 9 To: Concession 1 SDR	-	-	47,000	-	-	-	-	-	-	-	47,000
2020 - South Chippawa Rd - From: C/G Townline Rd To: Church Rd SDR	-	-	-	470,000	-	-	-	-	-	-	470,000
2021 - Greene Rd - From: RR 2 To: Westbrook Rd SDR	-	-	-	-	15,000	-	-	-	-	-	15,000
2021 - Westbrook Rd - From: RR 9 To: Concession 1 SDR	-	-	-	-	345,000	-	-	-	-	-	345,000
2022 - Caistor-Centre Rd - From: South Chippawa To: RR 63 SDR	-	-	-	-	-	40,000	-	-	-	-	40,000
2022 - Greene Rd - From: RR 2 To: Westbrook Rd SDR	-	-	-	-	-	85,000	-	-	-	-	85,000
2024 - Caistor-Centre Rd - From: South Chippawa To: RR 63 SDR	-	-	-	-	-	-	-	280,000	-	-	280,000
2025 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1 SDR	-	-	-	-	-	-	-	-	65,000	-	65,000
2026 - Silverdale Rd - From: RR 69 To: Sixteen Rd DCS	-	-	-	-	-	-	-	-	-	160,000	160,000
Bridge Replacement	-	-	-	-	-	-	85,000	780,000	-	-	865,000
2023 - North Chippawa Rd - From: RR 2 To: Abingdon Rd BR	-	-	-	-	-	-	85,000	-	-	-	85,000
2024 - North Chippawa Rd - From: RR 2 To: Abingdon Rd BR	-	-	-	-	-	-	-	780,000	-	-	780,000
Guardrail Replacement	130,000	130,000	130,000	130,000	130,000	140,000	140,000	140,000	140,000	140,000	1,350,000
Guard Rail Replacement - various bridges	130,000	130,000	130,000	130,000	130,000	140,000	140,000	140,000	140,000	140,000	1,350,000
Grand Total	918,200	444,500	463,000	600,000	490,000	265,000	225,000	1,200,000	205,000	300,000	5,110,700

Account Type	Financing
Service Area	Bridge

Sum of Amount	Column	Labels										
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 (	irand Total
Guardrail Replacement	-	130,000 -	130,000 -	130,000 -	130,000 -	130,000 -	140,000 -	140,000 -	140,000	- 140,000 -	- 140,000 -	1,350,000
Operating Fund			130,000 -	130,000	-	-	-	-	-	- 140,000 -	- 75,000 -	475,000
Bridge Reserve	-	31,900	-	-	-	-	-	-	-	-		31,900
Gas Tax/Community Fund	-	98,100	-		130,000 -	130,000 -	140,000 -	140,000 -	140,000		- 65,000 -	843,100
Bridge Replacement		-	-	-	-	-		85,000 -	780,000	-		865,000
Development Charges		-	-	-	-	-		8,500 -	78,000	-		86,500
Operating Fund		-	-	-	-	-		76,500 -	702,000	-		778,500
Bridge Repair	-	788,200 -	314,500 -	333,000 -	470,000 -	360,000 -	125,000		280,000	- 65,000 -	- 160,000 -	2,895,700
Cost Sharing	-	39,450	-	-	-	-	-	-	-	-		39,450
Development Charges	-	39,450 -	29,650 -	27,700 -	47,000 -	36,000 -	71,300		45,100	-		296,200
OCIF Funding	-	709,300		134,000	-	-	-	-	-	-		843,300
Operating Fund			216,000 -	171,300 -	423,000 -	324,000 -	53,700		234,900		- 160,000 -	1,582,900
Bridge Reserve			68,850	-	-	-	-	-	-	-		68,850
Gas Tax/Community Fund		-	-	-	-	-	-	-	-	- 65,000		65,000
Grand Total	-	918,200 -	444,500 -	463,000 -	600,000 -	490,000 -	265,000 -	225,000 -	1,200,000	- 205,000 -	- 300,000 -	5,110,700
Service Area	Bridge											
Project Year	2017											

Service Area	Bri
Project Year	20

Sum of Amount	Column Labels						
Row Labels	Expenditure	Cost Sharing	<b>Development Charges</b>	OCIF Funding	Bridge Reserve	Gas Tax/Community Fund	Grand Total
Guardrail Replacement	130,000	-	-	-	- 31,900	- 98,100	-
Guard Rail Replacement - various bridges	130,000	-	-	-	- 31,900	- 98,100	-
Bridge Repair	788,200	- 39,450	- 39,450	- 709,300	-	-	-
2017 - Boyle Rd - From: East Chippawa (WL) To: River Road (W) SDR	788,200	- 39,450	- 39,450	- 709,300	-	-	-
Grand Total	918,200	- 39,450	- 39,450	- 709,300	- 31,900	- 98,100	-



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Bridge		
2017 Bridge	Guide Rails	
Guardrail Re	placement	
	-going bridge maintenance project for rep e rails on bridges	air and replacement of

TOTAL COST

\$ 130,000

OPERATING (TAX BASE)	\$ -
GAS TAX	\$ 98,100
BRIDGES RESERVE	\$ 31,900
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 130,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

	Bridge
E	Boyle Rd - East Chippawa to River Rd SDR
	Bridge Repair
1	Bridge 23 (BWLW 16) is a double spanned bridge that is shared with the Town of Wainfleet and is located on Boyle Rd between East Chippawa and River Roads. As part of a detailed condition bridge survey completed in 2013, this bridge was identified as requiring deck rehabilitation, with crack and spalling on large areas of the deck. The 2015 Bridge Inspection Program recommended deck and railing rehabilitation in 1 to 5 years. The works will include removal and replacement of deteriorated deck concrete and the railing system. It is proposed to complete the design works in 2017 and continue to construction. The total estimated cost is \$788,200. This bridge is a joint jurisdiction bridge. Subject to approval by both Town Councils, this project is pending a 50% cost share with Wainfleet. A further joint application for funding has been submitted under the Ontario Community Infrastructure Fund program with a funding request of \$709,300.

TOTAL COST

\$ 788,200

TOTAL FINANCING	\$ 788,200
COST SHARING WITH WAINFLEET	\$ 39,450
DONATION	\$ -
DEV CHGS-ROADS	\$ 39,450
BRIDGES RESERVE	\$ -
GRANTS	\$ 709,300
OPERATING (TAX BASE)	\$ -

## Township of West Lincoln 2017 Budget Variance Analysis

74

## Facilities:

2016 Budget	\$ 102,400		
2016 Budget less one time expenditure	\$ 70,900		
2017 Budget	\$ 117,400		
Variance		\$ 46,500	65.59%

ADJUSTMENTS:			
<b>Commitments:</b> Transfer to Facility Reserve (as per the Reserve Policy)		\$	55,600
Inflationary Adjustments:			
Christmas Decorations Equipment Allocation		\$ \$	3,000 100
Mitigation:			
Maintenance		\$	(12,200)
TOTAL ADJUSTMENTS		\$	46,500
Change in Capital Funded Through Operations One-time capital expenditure included in 2016 Budget		\$ \$	(31,500) 31,500
TOTAL VARIANCES		\$	46,500
One-time capital expenditure included in 2016 Budget:			
Energy Management Implementation Plan - All Facilities	\$ 5,000		
Tube heaters for Public Works Cold Bay	10,000		

3,500

13,000

31,500

\$ \$

\$

Restoration of Town Clock

Entrance gates for trails

## Township of West Lincoln Budget Detail 2017 Budget

2016 Budget 38,200 22,000 31,500	2017 Budget 26,000 25,000
38,200 22,000	26,000
22,000	
,	25,000
31 500	
51,500	-
7,700	7,800
3,000	3,000
-	55,600
100 100	117,400
	- 102,400

**Total Facilities** 

102,400 117,400

Account Type	Expenditure
Infrastructure Type	Facilities

Sum of Amount	Column Labels									
Row Labels	2017	2018	2019	2020	2021	2022	2023	2025	2026	Grand Total
Corporate Services	139,300	125,500	-	-	30,000	-	-	-	40,000	334,800
2017 - Town hall - Replace carpet	37,000	-	-	-	-	-	-	-	-	37,000
2017 - Town hall - Replace desks and add cubicles	78,000	-	-	-	-	-	-	-	-	78,000
2017 - Town Hall - Accessibility automatic door openers	7,800	-	-	-	-	-	-	-	-	7,800
2017 - Town Hall - Chairs for Council chambers	3,500	-	-	-	-	-	-	-	-	3,500
2017 - Town Hall - Paint & wallpaper Council chambers	13,000	-	-	-	-	-	-	-	-	13,000
2018 - Town hall - Paint interior	-	40,500	-	-	-	-	-	-	-	40,500
2018 - Town hall - Pave Parking Lot	-	40,000	-	-	-	-	-	-	-	40,000
2018 - Town hall - Replace front & rear sidewalks	-	45,000	-	-	-	-	-	-	-	45,000
2021 - Town hall - Replace roof shingles	-	-	-	-	30,000	-	-	-	-	30,000
2026 - Town Hall - New Roof - flat roof rework	-	-	-	-	-	-	-	-	40,000	40,000
Fire	4,000	-	-	1,880,000	-	-	-	-	-	1,884,000
2017 - Caistor firehall - Fire escape	4,000	-	-	-	-	-	-	-	-	4,000
2020 - Caistor Fire Hall - Replacement	-	-	-	1,880,000	-	-	-	-	-	1,880,000
Library	-	-	-	-	-	916,800	-	27,000	-	943,800
2022 - Smithville Branch - Replace carpet	-	-	-	_	-	21,000	_			21,000
2022 - Wellandport Branch - Replacement	-	-	-	-	-	895,800	-	-	-	895,800
2025 - Caistorville Branch - Replace roof shingles	-	-	-	-	-		-	27,000	-	27,000
Public_Works	8,000	40,000	22,000	-	-	-	572,500	-	-	642,500
2017 - PW Building - New furnace	8,000	-	-	-	-	-	-	-	-	8,000
2018 - PW Building - Building exterior upgrades	-	40,000	-	-	-	-	-	-	-	40,000
2019 - PW Building - Point and paint building	-	-	22,000	-	-	-	-	-	-	22,000
2023 - PW Building - Expansion	-	-	-	-	-	-	447,300	-	-	447,300
2023 - PW Ops Centre - Mezzanine storage area	-	-	-	-	-	-	125,200	-	-	125,200
Recreation	12,243,800	119,000	11,401,300	16,000	40,000	-	7,000	952,000	-	24,779,100
2017 - Arena fairgrounds - Grand stand removal	5,000	-	-	-	-	-	-	-	-	5,000
2017 - Multi-Use Recreation Site Phase 1 - Replacement and new	12,238,800	-	-	-	-	-	-	-	-	12,238,800
2018 - New Community Centre - Fundraising Campaign Plan Implementation	-	112,000	-	-	-	-	-	-	-	112,000
2018 - Wellandport Hall - Replace roof shingles	-	7,000	-	-	-	-	-	-	-	7,000
2019 - Abingdon Hall - Septic bed design	-	-	10,000	-	-	-	-	-	-	10,000
2019 - Multi-Use Recreation Site Phase 2 - Arena replacement new skate park	-	-	11,383,300	-	-	-	-	-	-	11,383,300
2019 - Silverdale Hall - Replace furnace	-	-	8,000	-	-	-	-	-	-	8,000
2020 - Wellandport Hall - Replace furnace	-	-	-	16,000	-	-	-	-	-	16,000
2021 - Abingdon Hall - Septic bed replacement		-	-	-	40,000	-	-	-	-	40,000
2023 - Abingdon Hall - Paint interior	-	-	-	-	-	-	7,000	-	-	7,000
2025 - Wellandport Community Centre - Replacement	-	-	-	-	-	-	-	952,000	-	952,000
Roads	10,000	-	-	-	-	-	-	-	-	10,000
2017 - All Facilities - Street furniture	10,000	-	-	-	-	-	-	-	-	10,000
Grand Total	12,405,100	284,500	11,423,300	1,896,000	70,000	916,800	579,500	979,000	40,000	28,594,200

Account Type	Financing									
nfrastructure Type	Facilities									
um of Amount	Column La	abels								
Row Labels		2017	2018	2019	2020	2021	2022	2023	2025	2026 Grand Tota
Corporate Services	-	139,300 -	125,500	-		30,000	-	-		40,000 - 334,8
Capital Reserve	-	131,500	-	-	-	-	-	-	-	131,5
Facilities Reserve			40,500	-	-	-	-	-	-	40,5
Operating Fund			85,000	-		30,000	-	-		- 40,000 - 155,0
Accessibility Reserve	-	7,800	-	-	-	-	-	-	-	7,8
Fire	-	4,000	-		1,880,000	-	-	-	-	1,884,0
Development Charges		-	-		426,765	-	-	-	-	426,7
Facilities Reserve		4,000	-	-	-	-	-	-	-	4,0
Operating Fund		-	-		1,453,235	-	-	-	-	1,453,2
Library		-	-	-	-		916,800		27,000	943,8
Development Charges		-	-	-	-		104,130	-	-	104,:
Library Reserve		-	-	-	-		812,670		27,000	839,0
Public_Works	-	8,000 -	40,000 -	22,000	-	-		572,500	-	642,
Development Charges		-	-	-	-	-		138,400	-	138,4
Facilities Reserve	-	8,000	-	-	-	-		125,200	-	133,2
Operating Fund			40,000 -	22,000	-	-		308,900	-	370,9
Recreation	- 12	2,243,800 -	119,000 -	11,401,300 -	16,000 -	40,000		7,000 -	952,000	24,779,
Debenture	- 12	2,064,700		8,219,900	-	-	-	-	-	20,284,6
Development Charges	-	164,100		2,024,200	-	-	-		20,048	2,208,1
Facilities Reserve	-	5,000 -	7,000 -	18,000 -	16,000 -	40,000		7,000	-	93,
Operating Fund			112,000	-	-	-	-		931,952	1,043,9
		40.000								
Recreation Reserve	-	10,000	-	-	-	-	-	-	-	10,0
Fundraising		-		1,000,000	-	-	-	-	-	1,000,0
Arena Building Reserve		-		139,200	-	-	-	-	-	139,2
Roads	-	10,000	-	-	-	-	-	-	-	10,0
Facilities Reserve	-	10,000	-	-	-	-	-	-	-	10,0
irand Total	- 12	2,405,100 -	284,500 -	11,423,300 -	1,896,000 -	70,000 -	916,800 -	579,500 -	979,000	- 40,000 - 28,594,2
roject Year	2017									
nfrastructure Type	Facilities									
um of Amount	Column La	abels								
ow Labels	Expenditu		al Reserve De	benture Develo	pment Charges Facilitie	s Reserve Recrea	ation Reserve Accessib	oility Reserve Gra	and Total	

Sum of Amount	Column Labels							
Row Labels	Expenditure	<b>Capital Reserve</b>	Debenture	<b>Development Charges</b>	<b>Facilities Reserve</b>	<b>Recreation Reserve</b>	Accessibility Reserve	Grand Total
Corporate Services	139,300	- 131,500	-	-	-	-	- 7,800	-
2017 - Town hall - Replace carpet	37,000	- 37,000	-	-	-	-	-	-
2017 - Town hall - Replace desks and add cubicles	78,000	- 78,000	-	-	-	-	-	-
2017 - Town Hall - Accessibility automatic door openers	7,800	-	-	-	-	-	- 7,800	-
2017 - Town Hall - Chairs for Council chambers	3,500	- 3,500	-	-	-	-	-	-
2017 - Town Hall - Paint & wallpaper Council chambers	13,000	- 13,000	-	-	-	-	-	-
Fire	4,000	-	-	-	- 4,000	-	-	-
2017 - Caistor firehall - Fire escape	4,000	-	-	-	- 4,000	-	-	-
Public_Works	8,000	-	-	-	- 8,000	-	-	-
2017 - PW Building - New furnace	8,000	-	-	-	- 8,000	-	-	-
Recreation	12,243,800	-	- 12,064,70	0 - 164,100	0 - 5,000	- 10,000	-	-
2017 - Arena fairgrounds - Grand stand removal	5,000	-	-	-	- 5,000	-	-	-
2017 - Multi-Use Recreation Site Phase 1 - Replacement and new	12,238,800	-	- 12,064,70	0 - 164,100	) -	- 10,000	-	-
Roads	10,000	-	-	-	- 10,000	-	-	-
2017 - All Facilities - Street furniture	10,000	-	-	-	- 10,000	-	-	-
Grand Total	12,405,100	- 131,500	- 12,064,70	0 - 164,100	) - 27,000	- 10,000	- 7,800	-



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

New Carpet - Town Hall and Council Chambers

Facilities

Corporate Services

The carpet at the Town Hall and Council Chambers is aged and worn. As part of on-going improvements to the administration building, this project is proposed for the replacement of the carpeting.

#### TOTAL COST

\$ 37,000

GRANTS CAPITAL RESERVE	\$ \$	- 37,000
DEVELOPMENT CHARGES	\$	-
DONATION	\$	-
UNFUNDED	\$	-
TOTAL FINANCING	\$	37,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Corp	orate	Servi	ices

Replace desks and add Cubicles - Town Hall

Facilities

As part of on-going improvements to the Town Hall and Council Chambers, this project is proposed for the replacement of desks, adding cubicles and installing an additional portable wall to create a front desk reception area and provide a more secure office work area.

TOTAL COST

\$ 78,000

OPERATING (TAX BASE) GRANTS	\$ \$	-
CAPITAL RESERVE	\$	78,000
DEVELOPMENT CHARGES	\$	-
DONATION	\$	-
UNFUNDED	\$	-
TOTAL FINANCING	\$	78,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

Town Hall - Accessibility automatic door openers

Facilities

Corporate Services

This project is proposed for the addition of push button door openers for the two public washrooms at Town Hall and the relocation of one inside automatic door button to make the Town Hall more accessible to the public.

#### TOTAL COST

7,800

\$

TOTAL FINANCING	\$ 7,800
UNFUNDED	\$ -
DONATION	\$ -
DEVELOPMENT CHARGES	\$ -
ACCESSIBILITY RESERVE	\$ 7,800
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -



 SERVICE AREA
 Corporate Services

 CAPITAL PROJECT NAME
 Chairs for Council Chambers

 PROJECT TYPE
 Facilities

 The Council chambers underwent some improvements in 2016 with the updating of new electronics and staff desks. The existing public gallery chairs are from 1991 and have been deteriorating, resulting in several chairs being removed from service. Staff proposes to replace the public gallery chairs in 2017 as part of the continued chamber improvements. The new chairs will improve the chambers and provide improved public presentation.

TOTAL COST \$ 3,500

\$ -
\$ -
\$ 3,500
\$ -
\$ -
\$ -
\$ 3,500
\$ \$ \$ \$



SERVICE AREA	Corporate Services
CAPITAL PROJECT NAME	Paint and Wallpaper Council Chambers
PROJECT TYPE	Facilities
PROJECT DESCRIPTION	The Council chambers recently received new electronics and updated furniture in 2016. The existing wall coverings are from 1991, are dated and do not fit within the newly revised chamber decor. Staff proposes to re-paint and wallpaper the chambers in 2017 as part of the continued chamber improvements. Repainting and wallpapering of the chambers will improve the chambers and provide improved public presentation.

TOTAL COST

\$ 13,000

)
0
0



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Faciliti	es	
of repl room.	isting fire escape at the Caistor Fire acement. This escape is from the se This is a health and safety issue, wh sts include fabrication and installation	econd floor of the building meeting nich will be resolved with this project

TOTAL COST \$ 4,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
FACILITIES RESERVE	\$ 4,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 4,000



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

TOTAL COST \$ 8,000

TOTAL FINANCING	\$ 8,000
UNFUNDED	\$ -
DONATION	\$ -
DEVELOPMENT CHARGES	\$ -
FACILITIES RESERVE	\$ 8,000
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -



Recreation

5,000

\$

2017

SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

Facilities		
point of be	ng unsafe. With no antici not make fiscal sense. St	ounds location are deteriorating to the bated need for these grandstands, fixing aff recommends removing them before a

TOTAL COST	\$ 5,000
<b>FINANCING</b>	
OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
FACILITIES RESERVE	\$ 5,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -

τοται		
TOTAL	FINANCING	



SERVICE AREA	Recreation
CAPITAL PROJECT NAME	Multi-use Recreation Site Phase 1
PROJECT TYPE	Facilities
PROJECT DESCRIPTION	A Multi-Use Recreation Facility is planned for the former Smithville Fairgrounds. It is anticipated that Phase 1 of the project, which includes a Library Branch ( to replace the current Smithville branch), multi-purpose rooms, gymnasium, kitchen, splash pad and playground, is to commence in 2017. The cost of this phase of the project is estimated at \$12,238,800. The balance of the project is estimated to cost an additional \$11,383,285 and should commence in 2019. This final phase includes a replacement of the current arena and a new skatepark. A three year phase in of tax levy adjustments is planned to finance the project. For 2017, the increase to the levy for this project is \$283,500.
TOTAL COST	\$ 12,238,800
<u>FINANCING</u>	
OPERATING (TAX BASE) GRANTS RESERVES DEVELOPMENT CHARGES DONATION DEBENTURE	\$ - \$ - \$ 10,000 \$ 164,100 \$ - \$ 12,064,700
TOTAL FINANCING	\$ 12,238,800



 SERVICE AREA
 Roads

 CAPITAL PROJECT NAME
 Street Furniture

 PROJECT TYPE
 Facilities

 PROJECT DESCRIPTION
 The Township has received several requests for benches and more garbage cans throughout the downtown core. The proposed works include two benches on St. Catharine Street between College Street and Industrial Park Rd. to serve as rest stations for the public. Works also include the purchase and installation of refuse and recycling containers in the downtown central area.

TOTAL COST

\$ 10,000

TOTAL FINANCING	\$ 10,000
UNFUNDED	\$ -
DONATION	\$ -
DEVELOPMENT CHARGES	\$ -
FACILITIES RESERVE	\$ 10,000
GRANTS	\$ -
OPERATING (TAX BASE)	\$ -

# Township of West Lincoln 2017 Budget Variance Analysis

	Street Lights:				
	2016 Budget 2017 Budget		127,800 147,700		
	Variance	Ŧ	,	\$ 19,900	15.57%
ADJUSTMEN	TS:				
<b>Commitments</b> Payback of Co	s ontingency Reserve			\$	58,200
<b>Mitigation:</b> Hydro				\$	(31,500)
Contract				\$	(7,200)
TOTAL ADJU	STMENTS			\$	19,500
	ANCES			\$	19,500

# Township of West Lincoln Budget Detail 2017 Budget

Department:	Street Lights - Urban					
Account	Acct Number	2016	2017			
		Budget	Budget			
Administrative Support	1-4-36-01-09	8,000	8,300			
Outside Services	1-4-36-31-01	500	500			
Contract	1-4-36-31-04	15,000	10,000			
Tax Write-offs	1-4-36-31-05	-				
Hydro-electricity	1-4-36-41-02	62,400	42,000			
Transfer to Contingency	1-4-36-99-02	-	38,000			
		85,900	98,800			

Department:	Street Lights - Rural					
Account	Acct Number	2016	2017			
		Budget Budge				
Administrative Support	1-4-37-01-09	800	900			
Contract	1-4-37-31-04	7,200	5,000			
Hydro	1-4-37-41-02	33,900	22,800			
Transfer to Contingency	1-4-37-99-01	-	20,200			
		41,900	48,900			

**Total Street Lights** 

127,800

147,700

# Township of West Lincoln 2017 Budget Variance Analysis

## Sidewalks:

2016 Budget 2017 Budget Variance	71,800 73,900	\$	2,100	2.92%
Vanance		_φ	2,100	2.92/0
ADJUSTMENTS:				
<b>Commitments:</b> Salary and Benefits			\$	300
<b>Growth:</b> Administrative Support Equipment Allocation			\$ \$	3,100 300
<b>Mitigation Measures:</b> Transfer to Reserve Contract			\$ \$	(1,100) (500)

TOTAL ADJUSTMENTS	\$ 2,100
Change in Capital Funded Through Operations	\$ -
TOTAL VARIANCES	\$ 2,100

## Township of West Lincoln Budget Detail 2017 Budget

Department:	Urban Sidewalks - Wages and Benefits						
Account	Acct Number	2017					
		Budget Budge					
Labour	1-4-44-01-02	10,100	10,300				
Administration Support	1-4-44-01-09	13,500	16,300				
Benefits	1-4-44-02-09	3,400	3,500				
		27,000	30,100				

Department:	Urban Sidewall	ks	
Account	Acct Number	2016	2017
		Budget	Budget
Equipment	1-4-44-15-01	19,600	19,900
Tax Write Offs	1-4-44-15-02	1,000	1,000
Material	1-4-44-21-01	800	800
Constultant	1-4-44-31-02	-	
Contract	1-4-44-31-04	8,000	8,000
Transfer To Capital	1-4-44-31-05	-	
Transfer To Reserves	1-4-44-99-02	7,500	6,400
		36,900	36,100

Department:	Rural Sidewalk	s	
Account	Acct Number	2016	2017
		Budget	Budget
Labour	1-4-45-01-02	-	-
Administration Support	1-4-45-01-09	900	1,200
Benefits	1-4-45-02-09	-	-
		900	1,200

Expenses							
Account	Acct Number	2016	2017				
		Budget					
Equipment	1-4-45-15-01	-					
Transfer To Capital	1-4-45-30-05	-					
Contract	1-4-45-31-04	7,000	6,500				
		7,000	6,500				

**Total Sidewalks** 

Account Type	Expenditure
Service Area	Sidewalk

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Sidewalk New	-	61,000	-	-	-	188,000	178,000	195,000	-	-	622,000
2018 - RR 20 West St (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	61,000	-	-	-	-	-	-	-	-	61,000
2022 - Colver St (North side) - From: Wade Rd To: Canborough St - 450m	-	-	-	-	-	188,000	-	-	-	-	188,000
2023 - Townline Rd - From: Harvest Gate To: Leisureplex - 360m	-	-	-	-	-	-	178,000	-	-	-	178,000
2024 - Industrial Pkwy - From: RR 20 To: RR Tracks - 420m	-	-	-	-	-	-	-	170,000	-	-	170,000
2024 - McMurchie Ln - From: Griffin St To: End - 60m	-	-	-	-	-	-	-	25,000	-	-	25,000
Sidewalk New Design	-	-	-	-	-	10,000	-	-	-	10,000	20,000
2022 - Townline Rd - From: Harvest Gate To: Liesureplex	-	-	-	-	-	10,000	-	-	-	-	10,000
2026 - RR 14 Station St (West side) - From: Hornak Rd To: Spring Creek Rd	-	-	-	-	-	-	-	-	-	10,000	10,000
Sidewalk Reconstruction	350,500	561,000	252,000	157,000	294,000	-	-	-	130,000	202,800	1,947,300
2017 - RR 14 Station St(east side) - From: 270 Station St To: RR Tracks - 100m	143,000	-	-	-	-	-	-	-	-	-	143,000
2017 - Station St (west side) - From: West St To: Forest Ave - 250m	207,500	-	-	-	-	-	-	-	-	-	207,500
2018 - RR 20 West St (north side) - From: Wade Rd To: South Grimsby Rd 5 - 600m	-	313,000	-	-	-	-	-	-	-	-	313,000
2018 - RR 20 West St (South side) - From: 280 West St To: Griffin St - 775m	-	248,000	-	-	-	-	-	-	-	-	248,000
2019 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065 - 250m	-	-	112,000	-	-	-	-	-	-	-	112,000
2019 - Wade Rd (West side) - From: Colver St To: RR 14 - 362m	-	-	140,000	-	-	-	-	-	-	-	140,000
2020 - John St - From: Caistor Center, York Rd To: Caistorville Rd - 205m	-	-	-	88,000	-	-	-	-	-	-	88,000
2020 - Westlea Dr - From: House #16 To: End - 160m	-	-	-	69,000	-	-	-	-	-	-	69,000
2021 - Brock St (East side) - From: RR 20 To: North End - 375m	-	-	-	-	149,000	-	-	-	-	-	149,000
2021 - College St (east side) - From: RR 20 To: Morgan St - 200m	-	-	-	-	80,000	-	-	-	-	-	80,000
2021 - Morgan Ave - From: Brock St To: Bulb - 150m	-	-	-	-	65,000	-	-	-	-	-	65,000
2025 - Northridge Dr (South side) - From: South Grimsby Rd 5 To: Bulb - 310m	-	-	-	-	-	-	-	-	130,000	-	130,000
2026 - Farewell Cres - From: Westlea Rd To: End - 520m	-	-	-	-	-	-	-	-	-	202,800	202,800
Grand Total	350,500	622,000	252,000	157,000	294,000	198,000	178,000	195,000	130,000	212,800	2,589,300

Account Type	Financing
Service Area	Sidewalk

Sum of Amount	Column Labels									
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 Grand Total
Sidewalk Reconstruction	- 350,500 -	561,000 -	252,000 -	157,000	- 294,000	-	-		130,000	- 202,800 - 1,947,300
Development Charges		56,100	-		- 14,900	-	-		97,000	168,000
Operating Fund		504,900 -	252,000 -	157,000	- 279,100	-	-	-	-	- 202,800 - 1,395,800
Sidewalk Reserve	-	-	-	-	-	-	-		33,000	33,000
Grants - Region	- 100,000	-	-	-	-	-	-	-	-	100,000
Gas Tax/Community Fund	- 250,500	-	-	-	-	-	-	-	-	250,500
Sidewalk New Design	-	-	-	-	-	- 10,000	-	-	-	- 10,000 - 20,000
Development Charges	-	-	-	-	-	- 9,000	-	-	-	- 9,000 - 18,000
Sidewalk Reserve	-	-	-	-	-	- 1,000	-	-	-	- 1,000 - 2,000
Sidewalk New		61,000	-	-	-	- 188,000	- 178,000 -	195,000	-	622,000
Development Charges	-	-	-	-	-	-	- 160,200 -	22,500	-	182,700
Operating Fund		61,000	-	-	-	- 188,000		170,000	-	419,000
Sidewalk Reserve	-	-	-	-	-	-	- 17,800 -	2,500	-	20,300
Grand Total	- 350,500 -	622,000 -	252,000 -	157,000	- 294,000	- 198,000	- 178,000 -	195,000	130,000	- 212,800 - 2,589,300

Project Year	2017			
Sum of Amount	Column Labels			
Row Labels	Expenditure	<b>Grants</b> - Region	Gas Tax/Community Fund	Grand Total
Sidewalk Reconstruction	350,500	- 100,00	0 - 250,500	-
2017 - RR 14 Station St(east side) - From: 270 Station St To: RR Tracks - 100m	143,000	-	- 143,000	-
2017 - Station St (west side) - From: West St To: Forest Ave - 250m	207,500	- 100,00	0 - 107,500	-
Grand Total	350,500	- 100,00	0 - 250,500	-



SERVICE AREA	Sidewalk
CAPITAL PROJECT NAME	Station Street (RR 14) Sidewalk-East Side
PROJECT TYPE	Sidewalk Reconstruction
PROJECT DESCRIPTION	This 250m stretch of sidewalk on the east side of Station Street (RR 14) from #270 (Office Pro store entrance) to the railway tracks has been identified as deficient and in need of replacement due to deterioration, cracking, heaving and sub-standard width. Replacement of this sidewalk will assist in reducing the number of potential hazards to the public. This project will also include Streetscaping to continue the elements introduced on Griffin Street.

TOTAL COST

\$ 143,000

OPERATING (TAX BASE)	\$	-
GAS TAX	\$	143,000
RESERVES	\$	-
DEVELOPMENT CHARGES	\$	-
DONATION	\$	-
UNFUNDED	\$	-
TOTAL FINANCING	\$	143,000
	Ψ	140,000



SERVICE AREA	Sidewalk
CAPITAL PROJECT NAME	Station Street (RR 14) Sidewalk-West Side
PROJECT TYPE	Sidewalk Reconstruction
PROJECT DESCRIPTION	This 250m stretch of sidewalk on the west side of Station Street (RR 14) from West Street to Forest Avenue has been identified as deficient and in need of replacement due to deterioration, cracking, heaving and sub-standard width. Replacement of this sidewalk will assist in reducing the number of potential hazards to the public. The project will also include Streetscaping Elements introduced on Griffin Street.

TOTAL COST

\$ 207,500

GAS TAX	\$ 107,500
REGIONAL GRANT	\$ 100,000
RESERVES	\$ -
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 207,500

## Township of West Lincoln 2017 Budget Variance Analysis

## Fuel & Equipment:

2016 Budget \$ 2017 Budget \$	-		
Variance	\$	-	0%
ADJUSTMENTS:			
Inflationary Adjustments:			
Transfer to Reserves		\$	8,000
Internal Equipment/Labour & Benefits		\$	1,300
Equipment Repairs		\$	14,300
Mitigation Measures:			
Equipment fuel		\$	(12,800)
Equipment Charge Recovery		\$	(10,800)
TOTAL VARIANCES		\$	-

NET BUDGET IS ZERO, AS COSTS ARE ALLOCATED TOWARDS THE FOLLOWING DEPARTMENTS:

ROAD MAINTENANCE	1-4-33-15-01		\$ 349,800.00
WINTER CONTROL	1-4-34-15-01		\$ 191,900.00
FACILITIES (PARKING)	1-4-38-15-01		\$ 7,800.00
SEWERS	1-4-41-15-01		\$ 9,100.00
URBAN SIDEWALKS	1-4-44-15-01		\$ 19,900.00
RECREATION	2-4-61-15-01		\$ 53,000.00
ARENA	2-4-81-15-01		\$ 30,800.00
WATER	3-4-45-15-01		\$ 22,400.00
WATER	3-4-46-15-01	_	\$ 1,700.00
TOTAL			\$ 686,400.00

### Township of West Lincoln Budget Detail 2017 Budget

Department:	Fuel & Equipment		
Account	Acct Number	2016 Budget	2017 Budget
Clear Diesel Fuel	1-4-40-40-01	-	-
Coloured Diesel Fuel	1-4-40-40-02	-	-
Unleaded Gas	1-4-40-40-03	-	-
Cost Of Fuel Sold	1-4-40-40-04	-	-
Fuel Sales	1-3-40-40-01	-	-
		-	-

Department:	Fuel & Equipment		
Account	Acct Number	2016	2017
		Budget	Budget
Equipment Repairs	1-4-40-41-01	184,800	199,000
Equipment Fuel	1-4-40-41-02	157,800	145,000
Internal Equip Labour/benefits	1-4-40-41-03	86,100	87,400
Recreation Equipment Repairs	1-4-40-41-05	17,900	18,000
Transfer To Reserves	1-4-40-41-99	229,000	237,000
Equipment Charge Recovery	1-3-40-41-02	(675,600)	(686,400)
		-	-

-

-

Total Fuel & Equipment

Account Type	Expenditure
Infrastructure Type	Equipment

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Recreation	46,000	69,000	6,500	7,000	16,000	7,500	82,000	86,500	44,500	214,000	579,000
2017 - Bannerman Groomer (Baseball diamond)	9,000	-	-	-	-	-	-	-	-	-	9,000
2017 - Tractor lawn mower - To replace 2004 Kubota	31,000	-	-	-	-	-	-	-	-	-	31,000
2018 - Facilities Trailer - To replace 2003 Interstate	-	10,500	-	-	-	-	-	-	-	-	10,500
2018 - Floor Cleaning Machine	-	7,500	-	-	-	-	-	-	-	-	7,500
2018 - Front mount mower - To replace 2008 John Deere	-	21,500	-	-	-	-	-	-	-	-	21,500
2018 - Landscape Trailer - To replace 2005 NandO	-	20,000	-	-	-	-	-	-	-	-	20,000
2018 - Turf Edger - To replace 2009 Turf Edger	-	3,500	-	-	-	-	-	-	-	-	3,500
2021 - Split Seeder - To replace 2011 Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
2023 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	6,500	-	-	-	6,500
2023 - Wide Area Mower - To replace 2012 Wide Area Mower	-	-	-	-	-	-	67,500	-	-	-	67,500
2024 - Gator - To replace 2012 Kubota	-	-	-	-	-	-	-	20,000	-	-	20,000
2024 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	-	-	41,000	-	-	41,000
2024 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	-	-	-	-	-	-	17,000	-	-	17,000
2025 - Pickup - To replace 2015 GMC	-	-	-	-	-	-	-	-	36,000	-	36,000
2026 - Ice edger - To replace 2015 Ice edger	-	-	-	-	-	-	-	-	-	7,000	7,000
2026 - Ice resurfacer - To replace 2016 Olympia	-	-	-	-	-	-	-	-	-	150,000	150,000
2026 - Tractor - To replace 2016 John Deere	-	-	-	-	-	-	-	-	-	48,000	48,000
Miscellaneous recreation equipment	6,000	6,000	6,500	7,000	7,000	7,500	8,000	8,500	8,500	9,000	74,000
Roads	6,000	364,000	491,500	458,000	465,000	457,500	393,000	353,500	411,500	199,000	3,599,000
2018 - Backhoe with breaker & packer - To replace 2006 John Deere	-	180,000	-	-	-	-	-	-	-	-	180,000
2018 - Pickup Truck 12 - To replace 2005 Chevrolet	-	36,000	-	-	-	-	-	-	-	-	36,000
2018 - Pickup Truck 13 - To replace 2008 Ford	-	36,000	-	-	-	-	-	-	-	-	36,000
2018 - Roadside rear mower (attachment) - To replace 2009 Tiger	-	22,000	-	-	-	-	-	-	-	-	22,000
2018 - Tractor - To replace 2004 Kubota	-	84,000	-	-	-	-	-	-	-	-	84,000
2019 - Single Axle Dump - To replace 2006 Ford	-	-	230,000	-	-	-	-	-	-	-	230,000
2019 - Tandem - To replace 2006 International	-	-	255,000	-	-	-	-	-	-	-	255,000
2020 - Brush Chipper - To replace 2008 Brush Chipper	-	-	-	62,000	-	-	-	-	-	-	62,000
2020 - One Ton - To replace 2007 Ford	-	-	-	60,000	-	-	-	-	-	-	60,000
2020 - Pickup Truck 14 - To replace 2008 Ford	-	-	-	36,000	-	-	-	-	-	-	36,000
2020 - Pickup Truck 15 - To replace 2011 Chevrolet	-	-	-	38,000	-	-	-	-	-	-	38,000
2020 - Tandem - To replace 2007 International	-	-	-	255,000	-	-	-	-	-	-	255,000
2021 - Backhoe - To replace 2009 John Deere	-	-	-	-	160,000	-	-	-	-	-	160,000
2021 - Pickup Truck 16 - To replace 2011 Ford 4x4	-	-	-	-	38,000	-	-	-	-	-	38,000
2021 - Tandem Truck 34 - To replace 2010 International	-	-	-	-	260,000	-	-	-	-	-	260,000
2022 - Grader - To replace 2004 Volvo	-	-	-	-	-	450,000	-	-	-	-	450,000
2023 - Equipment Float - To replace 1997 King	-	-	-	-	-	-	60,000	-	-	-	60,000
2023 - Portable culvert Steamer - To replace 2002 Portable culvert Steamer	-	-	-	-	-	-	60,000	-	-	-	60,000
2023 - Tandem Truck 35 - To replace 2012 International	-	-	-	-	-	-	265,000	-	-	-	265,000
2024 - Sidewalk Tractor - To replace 2013 Trackless	-	-	-	-	-	-	-	150,000	-	-	150,000

2024 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	-	-	-	-	-	-	195,000	-	-	195,000
2025 - One Ton Truck 17 - To replace 2015 Ford	-	-	-	-	-	-	-	-	65,000	-	65,000
2025 - Pickup - To replace 2015 GMC	-	-	-	-	-	-	-	-	36,000	-	36,000
2025 - SUV - To replace 2015 GMC	-	-	-	-	-	-	-	-	32,000	-	32,000
2025 - Tandem Truck 36 - To replace 2015 International	-	-	-	-	-	-	-	-	270,000	-	270,000
2026 - Boom Flail Mower - To replace 2016 Trackless	-	-	-	-	-	-	-	-	-	35,000	35,000
2026 - Plow - To replace 2016 Trackless	-	-	-	-	-	-	-	-	-	9,000	9,000
2026 - Sander - To replace 2016 Trackless	-	-	-	-	-	-	-	-	-	8,000	8,000
2026 - Sidewalk tractor - To replace 2016 Trackless	-	-	-	-	-	-	-	-	-	130,000	130,000
2026 - Sweeper - To replace 2016 Trackless	-	-	-	-	-	-	-	-	-	8,000	8,000
Miscellaneous road equipment	6,000	6,000	6,500	7,000	7,000	7,500	8,000	8,500	8,500	9,000	74,000
Wastewater	-	12,000	-	-	4,200	-	-	-	-	-	16,200
2018 - Sewer camera	-	12,000	-	-	-	-	-	-	-	-	12,000
2021 - Smoke Tester - To replace 2006 Hurco	-	-	-	-	4,200	-	-	-	-	-	4,200
Water	-	-	-	-	-	-	-	-	38,500	-	38,500
2025 - 3/4 Ton Van - Water Dept To replace 2007 Chevrolet	-	-	-	-	-	-	-	-	38,500	-	38,500
Grand Total	52,000	445,000	498,000	465,000	485,200	465,000	475,000	440,000	494,500	413,000	4,232,700

Account Type	Financing
Infrastructure Type	Equipment

Sum of Amount	Column La	bels										
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 (	Grand Total
Equipment Reserve	-	52,000 -	445,000 -	498,000 -	465,000 -	485,200	- 465,000	- 475,000	- 440,000 -	494,500 -	413,000 -	4,232,700
Recreation	-	46,000 -	69,000 -	6,500 -	7,000 -	16,000	- 7,500	- 82,000	- 86,500 -	44,500 -	214,000 -	579,000
Roads	-	6,000 -	364,000 -	491,500 -	458,000 -	465,000	- 457,500	- 393,000	- 353,500 -	411,500 -	199,000 -	3,599,000
Wastewater			12,000	-		4,200	-	-	-	-		16,200
Water		-	-	-	-	-	-	-		38,500		38,500
Grand Total	-	52,000 -	445,000 -	498,000 -	465,000 -	485,200	- 465,000	- 475,000	- 440,000 -	494,500 -	413,000 -	4,232,700

Project Year	2017
Infrastructure Type	Equipment

Sum of Amount	Column Labels		
Row Labels	Expenditure	<b>Equipment Reserve</b>	Grand Total
Recreation	46,000	- 46,000	-
2017 - Bannerman Groomer (Baseball diamond)	9,000	- 9,000	-
2017 - Tractor lawn mower - To replace 2004 Kubota	31,000	- 31,000	-
Miscellaneous recreation equipment	6,000	- 6,000	-
Roads	6,000	- 6,000	-
Miscellaneous road equipment	6,000	- 6,000	-
Grand Total	52,000	- 52,000	-



SERVICE AREA	Recreation
CAPITAL PROJECT NAME	Ball Diamond Bannerman Groomer Replacement
PROJECT TYPE	Equipment
PROJECT DESCRIPTION	The current diamond groomer has been repaired and overhauled several times now. This equipment is a specialized unit which allows us to maintain safe ball diamonds for users to play on and is used daily during the ball season. The existing unit no longer justifies repairs due to its condition and the moderate cost of replacement.

TOTAL COST	\$ 9,000
FINANCING	
OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
EQUIPMENT RESERVE	\$ 9,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 9,000



 SERVICE AREA
 Recreation

 CAPITAL PROJECT NAME
 Tractor Lawnmower Replacement

 PROJECT TYPE
 Equipment

 PROJECT DESCRIPTION
 The 2004 Kubota mower is in need of replacement as indicated in the equipment capital budget. Staff intends to replace this unit with a zero turn type of mower which is safer and more efficient to use in our parks and green spaces.

TOTAL COST

31,000

\$

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
EQUIPMENT RESERVE	\$ 31,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 31,000

# Township of West Lincoln 2017 Budget Variance Analysis

# Drainage:

TOTAL VARIANCES	\$	7,900
Change in Capital Funded Through Operations	i 	
TOTAL ADJUSTMENTS	\$	7,900
-		
Mitigation: Drainage - Contract	\$	(7,300)
Memberships & Assoc. Fees	\$	100
Administrative Support	\$	300
Drainage Superintendent	\$	2,800
Outside Services	\$	12,000
Growth Adjustments:		
ADJUSTMENTS:		
Variance \$	7,900	14.58%
2017 Budget \$ 62,100		
2016 Budget \$ 54,200		

### Township of West Lincoln Budget Detail 2017 Budget

Drainage		
Acct Number	2016	2017
	Budget	Budget
1-4-46-01-09	6,900	7,200.00
1-4-46-21-08	500	600.00
1-4-46-31-01	-	12,000.00
1-4-46-31-02	33,200	36,000.00
1-4-46-31-04	13,600	6,300.00
	54,200	62,100.00
	Acct Number 1-4-46-01-09 1-4-46-21-08 1-4-46-31-01 1-4-46-31-02	Acct Number         2016 Budget           1-4-46-01-09         6,900           1-4-46-21-08         500           1-4-46-31-01         -           1-4-46-31-02         33,200           1-4-46-31-04         13,600

Total Drainage

54,200 62,100

Account Type	Expenditure
Service Area	Storm_Sewer

Sum of Amount	Column Labels							
Row Labels	2018	2019	2022	2023	2024	2025	2026 G	irand Total
Storm Sewer Capacity Re-establishment	20,000	21,000	-	21,500	22,000	-	-	84,500
Storm Pond Maintenance	20,000	21,000	-	21,500	22,000	-	-	84,500
Storm Sewer Cleaning/Inspection	50,000	-	-	-	-	-	-	50,000
Various storm sewers	50,000	-	-	-	-	-	-	50,000
Storm Sewer Ditching	20,000	-	-	-	-	-	-	20,000
Industrial Park Area- Storm Drainage Improvements	20,000	-	-	-	-	-	-	20,000
Storm Sewer New	-	-	-	-	12,000	103,000	-	115,000
McMurchie Lane- Storm Drainage Improvements	-	-	-	-	12,000	103,000	-	115,000
Storm Sewer Refurbishment	20,000	-	19,000	305,000	-	-	-	344,000
Colver Street- Canborough Street to Wade Road	20,000	-	19,000	305,000	-	-	-	344,000
Storm Sewer Study	50,000	-	-	-	-	-	60,000	110,000
Storm Sewer Assessments	50,000	-	-	-	-	-	60,000	110,000
Grand Total	160,000	21,000	19,000	326,500	34,000	103,000	60,000	723,500

Account Type	Financing
Service Area	Storm_Sewer

Sum of Amount	Column	Labels							
Row Labels		2018	2019	2022	2023	2024	2025	2026 Gra	and Total
Storm Sewer Study	-	50,000	-	-	-	-		- 60,000 -	110,000
Operating Fund	-	50,000	-	-	-	-		- 60,000 -	110,000
Storm Sewer Refurbishment	-	20,000	-	- 19,000	- 305,000	-	-		344,000
Operating Fund	-	20,000	-	- 19,000	- 305,000	-	-		344,000
Storm Sewer New		-	-	-	-	- 12,000	- 103,000		115,000
Operating Fund		-	-	-	-	- 12,000	- 103,000		115,000
Storm Sewer Ditching	-	20,000	-	-	-	-	-		20,000
Operating Fund	-	20,000	-	-	-	-	-		20,000
Storm Sewer Cleaning/Inspection	-	50,000	-	-	-	-	-		50,000
Operating Fund	-	50,000	-	-	-	-	-		50,000
Storm Sewer Capacity Re-establishment	-	20,000 -	21,000	-	- 21,500	- 22,000	-		84,500
Operating Fund	-	20,000 -	21,000	-	- 21,500	- 22,000	-		84,500
Grand Total	-	160,000 -	21,000	- 19,000	- 326,500	- 34,000	- 103,000	- 60,000 -	723,500

Service Area Project Year	Storm_Sewer 2017
Sum of Amount	Column Loholo
Sum of Amount	Column Labels
Sum of Amount Row Labels	Column Labels Grand Total

Account Type	Expenditure
Service Area	Wastewater

Sum of Amount	Column Labels									
Row Labels	2018	2019	2020	2021	2022	2023	2024	2025	2026 (	Grand Total
Equipment	12,000	-	-	4,200	-	-	-	-	-	16,200
2018 - Sewer camera	12,000	-	-	-	-	-	-	-	-	12,000
2021 - Smoke Tester - To replace 2006 Hurco	-	-	-	4,200	-	-	-	-	-	4,200
Sanitary Sewer	-	210,000	386,000	210,000	215,000	100,000	100,000	-	130,000	1,351,000
2019 - Thompson Road - From: MH 201 To: MH 200 Design & Prep. For Upsize & Replace	-	10,000	-	-	-	-	-	-	-	10,000
2020 - Colver St & Wade Road - From: Canborough St (MH 72 to MH 75) To: Wade Rd. (MH 75 to MH 76) Lateral Assessments & Pipe Rehabilitation	-	-	186,000	-	-	-	-	-	-	186,000
2020 - Station St - From: Hornak Rd (MH 167) To: Forest Ave. (MH 53) Lateral Assessments & Pipe Rehabilitation	-	-	100,000	-	-	-	-	-	-	100,000
Extraneous Flow Reduction Program - Flow Monitoring Study	-	-	-	110,000	-	-	-	-	-	110,000
Extraneous Flow Reduction Program - Property Surveys	-	200,000	-	-	-	-	-	-	-	200,000
Inflow & Infiltration Reduction Program - Remedial Property Disconnection Works	-	-	100,000	100,000	100,000	100,000	100,000	-	-	500,000
Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	-	115,000	-	-	-	130,000	245,000
Sanitary Sewer Upsize and Replace	753,000	-	80,000	-	30,000	337,000	420,000	320,000	-	1,940,000
2018 - Wade Rd - From: Margaret St To: Twenty Mile Creek 300mm to 375mm PVC pipe	203,000	-	-	-	-	-	-	-	-	203,000
2018 - West St - From: S. Grimsby Rd 5 To: Wade St 200mm to 250/300mm PVC pipe	550,000	-	-	-	-	-	-	-	-	550,000
2020 - Thompson Road 200mm to 250mm PVC pipe	-	-	80,000	-	-	-	-	-	-	80,000
2022 - Anderson Court - From: MH 230 To: MH 1 250mm to 300mm Design	-	-	-	-	30,000	-	-	-	-	30,000
2023 - 200mm to 250mm - Design	-	-	-	-	-	82,000	-	-	-	82,000
2023 - Anderson Court - From: MH 230 To: MH 1 250mm to 300mm PVC pipe - Construction	-	-	-	-	-	255,000	-	-	-	255,000
2024 - Hornak Rd - From: Station St (MH 167) To: Van Woudenberg Way (MH 340) 200mm to 250mm - Construction	-	-	-	-	-	-	420,000	-	-	420,000
2025 - Van Woudenberg Way/Hornak Rd - From: Hornak Rd (MH 454) To: Las Rd (MH 340) 200mm to 250mm PVC pipe	-	-	-	-	-	-	-	320,000	-	320,000
Study	-	-	-	-	-	75,000	-	-	50,000	125,000
Anderson Court/Alma - CCTV Sanitary Investigation & Assessment	-	-	-	-	-	-	-	-	50,000	50,000
Sanitary Sewer Master Plan	-	-	-	-	-	75,000	-	-	-	75,000
Grand Total	765,000	210,000	466,000	214,200	245,000	512,000	520,000	320,000	180,000	3,432,200

Account Type	Financing	5								
Service Area	Wastewa	iter								
Sum of Amount	Column I	abels								
Row Labels		2018	2019	2020	2021	2022	2023	2024	2025	2026 Grand Total
Equipment	-	12,000	-		- 4,200	-	-	-	-	16,200
Equipment Reserve	-	12,000	-		- 4,200	-	-	-	-	16,200
Sanitary Sewer		-	- 210,000 ·	386,000	- 210,000	- 215,000	- 100,000 -	90,000		130,000 - 1,341,000
Development Charges		-	- 4,500 -	10,000	- 10,000	- 21,500	- 10,000	-		13,000 - 69,000
Sewer Reserve		-	- 205,500 -	376,000	- 200,000	- 193,500	- 90,000 -	90,000		117,000 - 1,272,000
Sanitary Sewer Upsize and Replace	-	753,000		80,000	-	- 30,000	- 337,000 -	430,000	- 320,000	1,950,000
Development Charges	-	338,850		36,000		- 13,500	- 151,650 -	199,000	- 144,000	883,000
Sewer Reserve	-	414,150		44,000	-	- 16,500	- 185,350 -	231,000	- 176,000	1,067,000
Study		-	-	-	-	-	- 75,000	-		50,000 - 125,000
Development Charges		-	-	-	-	-	- 56,250	-	-	56,250
Sewer Reserve		-	-	-	-	-	- 18,750	-		50,000 - 68,750
Grand Total	-	765,000	- 210,000 -	466,000	214,200	- 245,000	- 512,000 -	520,000	- 320,000 -	180,000 - 3,432,200

Account Type	Expenditure
Service Area	Water

Sum of Amount	Column Labels										
Row Labels	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Equipment	-	-	-	-	-	-	-	-	38,500	-	38,500
2025 - 3/4 Ton Van - Water Dept To replace 2007 Chevrolet	-	-	-	-	-	-	-	-	38,500	-	38,500
Study	25,000	-	-	65,000	50,000	50,000	117,000	50,000	125,000	-	482,000
2022 - Water Distribution System	-	-	-	-	-	50,000	-	-	-	-	50,000
2023 - Water Master Plan	-	-	-	-	-	-	67,000	-	-	-	67,000
Water Distribution System - Leak detection program	-	-	-	-	50,000	-	50,000	50,000	50,000	-	200,000
Water Model Update	25,000	-	-	-	-	-	-	-	-	-	25,000
Water Rate Study	-	-	-	65,000	-	-	-	-	75,000	-	140,000
Water Loss Prevention-Infrastructure	50,000	50,000	50,000	60,000	60,000	60,000	65,000	70,000	70,000	75,000	610,000
Water Loss Program	-	50,000	50,000	-	-	-	-	-	70,000	75,000	245,000
Water Loss Program-Meter Replacement Program	-	-	-	60,000	60,000	60,000	65,000	70,000	-	-	315,000
Water Meter Replacements	50,000	-	-	-	-	-	-	-	-	-	50,000
Water Main Replacement	62,000	580,000	490,000	31,000	440,000	-	-	-	-	-	1,603,000
2017 - West St - From: South Grimsby Rd 5 To: Wade Rd Design	62,000	-	-	-	-	-	-	-	-	-	62,000
2018 - Colver St - From: RR14 To: Wade Rd Design	-	35,000	-	-	-	-	-	-	-	-	35,000
2018 - West St - From: South Grimsby Rd 5 To: Wade Rd Construction	-	545,000	-	-	-	-	-	-	-	-	545,000
2019 - Colver St - From: RR14 To: Wade Rd Construction	-	-	490,000	-	-	-	-	-	-	-	490,000
2020 - Brock St - From: RR 20 To: North End Design	-	-	-	31,000	-	-	-	-	-	-	31,000
2021 - Brock St - From: RR 20 To: North End Construction	-	-	-	-	440,000	-	-	-	-	-	440,000
Grand Total	137,000	630,000	540,000	156,000	550,000	110,000	182,000	120,000	233,500	75,000	2,733,500

Account Type	Financing
Service Area	Water

Sum of Amount	Column Lab	els										
Row Labels		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Grand Total
Equipment		-	-	-	-	-	-	-		- 38,500	-	- 38,500
Equipment Reserve		-	-	-	-	-	-	-		- 38,500	-	- 38,500
Study	-	25,000	-		65,000 -	50,000 -	50,000	- 117,000 -	50,000	- 125,000	-	- 482,000
Development Charges		-	-	-	-	-		- 50,250	-	-	-	- 50,250
Water Reserve	-	25,000	-		65,000 -	50,000 -	50,000	- 66,750 -	50,000	- 125,000	-	- 431,750
Water Loss Prevention-Infrastructure	-	50,000 -	50,000 -	50,000 -	60,000 -	60,000 -	60,000	- 65,000 -	70,000	- 70,000 -	75,000	- 610,000
Water Reserve	-	50,000 -	50,000 -	50,000 -	60,000 -	60,000 -	60,000	- 65,000 -	70,000	- 70,000 -	75,000	- 610,000
Water Main Replacement	-	62,000 -	580,000 -	490,000 -	31,000 -	440,000	-	-	-	-	-	- 1,603,000
Development Charges			21,000 -	294,000 -	18,600 -	264,000	-	-	-	-	-	- 597,600
Water Reserve	-	62,000 -	559,000 -	196,000 -	12,400 -	176,000	-	-	-	-	-	- 1,005,400
Grand Total	- 1	37,000 -	630,000 -	540,000 -	156,000 -	550,000 -	110,000	- 182,000 -	120,000	- 233,500 -	75,000	- 2,733,500

Service Area	Water
Project Year	2017

Sum of Amount	Column Labels		
Row Labels	Expenditure	Water Reserve	<b>Grand Total</b>
Water Main Replacement	62,000	- 62,00	0 -
2017 - West St - From: South Grimsby Rd 5 To: Wade Rd Design	62,000	- 62,00	0 -
Water Loss Prevention-Infrastructure	50,000	- 50,00	0 -
Water Meter Replacements	50,000	- 50,00	0 -
Study	25,000	- 25,00	0 -
Water Model Update	25,000	- 25,00	0 -
Grand Total	137,000	- 137,00	0 -



SERVICE AREA

CAPITAL PROJECT NAME

PROJECT TYPE

PROJECT DESCRIPTION

		Replacement
WVAST STRAAT	Watermain	Reniacement
	vvacciniani	replacement

#### Water Main Replacement

Water

This project is for the design works for the replacement of the existing watermain on West Street between Wade Road and South Grimsby Road 5. The existing watermain in this section of West Street is approximately 50 years of age. Niagara Region is reconstructing West Street in 2018, therefore staff recommends replacement of this watermain as part of this construction and to provide long-term service in alignment with the road construction.

TOTAL COST

\$ 62,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
WATER RESERVE	\$ 62,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 62,000



SERVICE AREA	Water
CAPITAL PROJECT NAME	Water Loss Program
PROJECT TYPE	Water Loss Prevention-Infrastructure
PROJECT DESCRIPTION	This is an on-going project as part of the results from 2015 Non-Revenue Water Loss Study, which includes recommendations for the replacement of outdated water meters. Works are proposed for the replacement of existing water meters. The works will continue for subsequent years to capture any revenue losses through older and uncalibrated meters. This program may be revised to suit other outcomes once the study is completed.

TOTAL COST

\$ 50,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
WATER RESERVE	\$ 50,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 50,000



SERVICE AREA	Water
CAPITAL PROJECT NAME	Water Loss Program
PROJECT TYPE	Water Loss Prevention-Infrastructure
PROJECT DESCRIPTION	The Township has been undergoing significant growth in the last several years. The current water model is out of date model requires updating in order to provide the best and accurate data to ensure adequate supply and fire protection.

TOTAL COST

\$ 25,000

OPERATING (TAX BASE)	\$ -
GRANTS	\$ -
WATER RESERVE	\$ 25,000
DEVELOPMENT CHARGES	\$ -
DONATION	\$ -
UNFUNDED	\$ -
TOTAL FINANCING	\$ 25,000